D 8523A

Serbia warns Croatia over ethnic minorities

Serbian President Slobodan Milosevic raised the political Milosevic raised the political temperature in Yugoslavia by warning the republic of Croatia that it could become independent only if it left behind part of that territory which is inhabited by the Serb minority. Alexander Bessmertnykh, the Soviet foreign minister, joined west Kuropean leaders in expressing alarm at Yugoslavia's internal strife. French President François Mitterrand and Germany's Chancellor Hel-

and Germany's Chancellor Hel-mut Robl said in a joint state-ment said they "view the wors-ening clashes . . . as a danger to the stability of the region and to Europe as a whole".

largel caution on arms The Israeli government responded warily to US President George Bush's proposals calling on big arms suppliers and Middle East states to curb conventional arms, ballistic missles and nuclear, chemical and biological weapons.

Neil Bush, one of President Neil Bush, one of Fresher: Bush's sens, and 10 other for-mer directors and officers of the failed Silverado Savings and Loan of Colorado, have tentatively agreed to pay \$49.5m to the federal government to settle a \$200m lawsuit over its collapse. Page 5

Asbectoe blights HQ
The European Commission
is evacuating its Berlaymont
hesoquarters in central Brusaels because of the presence of asbestos, Page 2

An explosion lifts train
An explosion ripped through
a train bound for Soviet Aserbetjan, killing and injuring
a number of people, the official
news agency Tuss said. Initial
reports gave no cause of the
blast, which happened mear.
Degestan, on the coast of the
Cambon Ses.

Norlega pold \$320,000 Former Panama president \$320,000 for spying for the US during the Panama Canal negotiations, documents at his trial showed. But the gov-ernment denied authorizing: the drug trafficking deals he

Four separatist Kurdiah guer-rillas and a Turkish soldier were killed in a battle in Klarig

A Basque guerrilla suspect was killed and three people were wounded in a police raid on a group blamed for a car bomb attack which killed nine people in the town of Vic, near Barcelons, on Wednesday.

Switzerland froze two bank accounts totalling \$1.8bn believed to belong to Ferd-inand Marcos, the late presi-dent of the Philippines, follow-ing a request by the islands

Australian actress Coral Browne died in Los Angeles, aged 77. She was married to Price Page 11

US wants new curbs on tying aid to exports

The US is urging greater controls to stop industrialised nations tying their sid to the Soviet Union and eastern Europe to their own products

and services. Page 14 US: Congress is preparing an attack on the country's wel-coming approach to fareign investment in strategic US industries. However, the com-mittee which vets such investments, has reported a big drop in notifications of overseas investment in American hightechnology companies. Page

SWEDEN: Central Bank (Riksbank) lowered its discount rate a full point to 9 per cent, responding to falling market rates after the krone was linked to the Ecu almost two weeks ago. Page 2

AUSTRALIA: gross domestic product grew by 0.1 per cent in the first quarter, giving tentative support to government claims that the economy is beginning to recover. Page 4 BOND Corporation Holdings, faces the final hurdle in its campaign to engineer a scheme to save the collapsed company, when German bondholders meet to vote on a debt-forequity swap. Page 20

TRANS WORLD Abrines, heavily indebted US siritue, agreed to increase its purchase offer for part of the company's

TNT, Australian-based interna-tional transport group, rejected a suggestion by the Australian Stock Exchange that informa-tion about its deteriorating functional position could have been released to investors before its third-marter earn-man rejock Tages 18

in consolidated annual pre-tax profit to Y72.4hn (\$528m) after currency fluctuations, higher labour costs and a dip in sales volume. Page 15

year from DM217m year on year. The company had bene-fited from demand in eastern Germany. Page 15

BANK of New Zealand reconstruction, including raising NZ\$250m of new share capital. Page 18

HITSURISHI Materials, Japan's largest metal and ceramic products maker, saw pre-tax profits up 5.2 per cent to Y27.4bn (\$198.55m), although to Y27.40n (SHR.5om), autoroga-sales rose 18.4 per cent to Y760bn. The takeover of Mitsu-bishi Mining and Cement last December gave the biggest boost to sales. Page 18

BRITISH Airways' two most senior executives face pay cuts of more than £100,000, following the company's poor results.

Lamont to oppose

SEANDINAVISEA Enskilda
Banken, Sweden's largest commercial bank group, strengthened its presence on the board
of Skandia, leading Swedish
private insurer, preparing the
way for a possible merger.

Tages 18

MISSAN, Japanese car maker, reported a 78.3 per cent fall

PERUSSAG, German steel, trading, and energy group, saw net profits rise by nearly three per cent to DM228m (\$131m) in the first half of its financial

mounced a NZ\$71m (\$41.7m) loss for the year to March 31, 1991. BNZ announced a capital

Tomorrow: Why citizens in their

Arts and antiques: a collector's guide

moved to top of RTZ Corporation -

controls in aluminium processing ...

Emu; Hot air over gas prices

transport work

long way to go

Privatisation: Problems follow the Scottish

Technology: Maintaining lead in computerised-

Editorial Comments Lamont's hard line on

Personal Views Making the market for UK

Commodities: Mexican oil reforms atill have



Weekend FT

many east Germans feel like second-class newly-united nation



two-speed drive to EC single currency MR NORMAN LAMONT, the

UK chancellor, stressed yester-day that Britain would oppose being confined to the slow lane of a two-speed drive towards European economic and mone-

In his first speech on Emu since becoming chancellor six months ago, he underlined Britain's caution and deep scepticism towards plans for Europe to adopt a single cur-

stream is caution and deep scepticism towards plans for have a single currency imposed upon it.

But Mr Lamont, who was addressing a conference on Emu organised by the Association for the Monetary Union of Europe and the Royal Institute for International Affairs, went out of his way to couch his remarks in conciliatory tones.

"I believe that there is a basis for an agreement, which meets both British concerns and the aspirations of our community pertners, and keeps all member states moving forward together," he said. His speech was carefully crafted to assure the pro-European wing on the Committee of European Warner to the post of European wing on the Committee of European win

sings to union to start in 1994, Mr Lamont insisted that the process of Emu "should not iurn on deadlines and time-tables". He also said Britain was not abandoning its "bard led evolution of Ernu.

Above all, Mr Lamont stressed that Britain would not

have a single currency

treaty and yet give Britain the right to make its acceptance of a single currency and central bank subject to approval by the Westminster parliament. But he made clear that the British government opposed any idea, such as the Delors plan, which could consign the

plan, which could consign the UK to the slow lame of a twoor multi-speed Europe. This was not the most difficult problem facing Emu, he said.

In particular, the RC member states' economies needed to
converge much more before
moving to the transitional second phase of Emu and the final
stage in which there would be
a single currency and central
bank. At present economic
divergences in the Comunity
were considerable with inflation rates ranging from 2.5 per

Kohl and Mitterrand want Gorbachev at G7 summit

By Ian Davidson in Lille, Peter Riddell in Washington and John Lloyd in Moscow

FRANCE and Germany invited only for a conversation on the problems of the Soviet Union, not as a surrogate eighth member of the western world at the Group of yesterday urged that President Mikhall Gorbachev be invited to meet the leaders of the west-ern world at the Group of Seven summit to be held in

cois Mitterrand and Helmut Kohl.

It means that the US and the UK will now be more isolated in resisting the idea, following support for Mr Gorhachev's attending the summit from Italy, Canada and other members of the G7.

"I desire the presence of Mr Gorbachev [at the G7 summit] in London", Mr Mitterrand said, but he implied that the Soviet president should be Mr Gorbachev said he hoped

London in July.

London in July.

Their support for an invitation to Mr Gorbachev, after a long period of hesitation and mit to be held between July 15 and 17.

Speaking in Alma Ata, the capital of the Soviet republic of Examples of Mitters and Ata and 17.

Speaking in Alma Ata, the capital of the Soviet republic of Examples of Mitters and Ata and

favoured making the Soviet economy serve the needs of the individual rather than being "overburdened with military spending".

In Washington, a delegation from Moscow meeting senior members of the Bush adminiatration and Congressional leaders was told that any US assistance for Soviet economic reform was fikely to be limited, phased and linked to concrete actions to move towards

a market based system.

Mr Marlin Fitzwater, the
White House spokesman, said
that Mr Michael Boskin, chairman of the president's council
of economic advisers, had told
the Soviet delegation that the
US "wants to help, is interested in their progress, has
various means available to be
supportive and is willing to
give advice".

Mr Yevgeny Primakov, a

has presented a modified ver-sion of the Soviet anti-crisis programme to the Bush admin-

Mr James Baker, the secre-tary of state, has given a guarded initial response, expressing support for reform, but saying the US wants to assess more detailed and spe-cific proposals before reaching



Centre of attention: Australian Treasurer Paul Keating pictured yesterday in Sydney after announcing he will challenge Bob Hawke for the prime ministership

Keating launches bid to oust Hawke as Australian premier

By Keyin Brown in Sydney

MR BOB HAWKE, Australia's Labor prime minister, was today facing the most serious challenge of his eight-year administration after a day of bizarra revelations culminated in a leadership bid by Mr Paul Keating, the treasurer, who is also his deputy.

Mr Keating revealed that Mr Hawke had reneged on a hitherto undisclosed promise made in November 1988 that he would retire "at a suitable time" after the 1990 election, which Labor went on to win narrowly. MR BOB HAWKE, Austrelia's

narrowly.

narrowly.

The promise – which must rank among Australia's best-kept political secrets – was witnessed by Sir Peter Abeles, chief executive of TNT, the transport group, and Mr Bill Reity, general secretary of the Australian Council of Trade Driggs.

Mr Hawke's office confirmed had been present at the gathering at Kirribilli Rouse, the prime minister's Sydney residence, to witness the pledge on his behalf. Mr Kelty attended as a political ally of Mr Kesting at the prime minister's Sydney residence, to witness the pledge on his behalf. Mr Kelty attended as a political ally of Mr Kesting.

However, Mr Hawke was said to believe his promise had been nullified by a speech made by Mr Kesting in De ber, when he suggested Austra-lia had never enjoyed "great leadership". Mr Hawke was said to regard the speech as "an act of treachery," which



Challenged for the prime ministership: Bob Hawke stiffened his determination not

stiffened his determination not to stand down.

MPs said Mr Keating's chances in today's contest were likely to be improved by anger over Mr Hawke's decision to involve Sir Peter in internal Labor Party affairs.

Labor's 110 federal MPs and constons will meet in Canberra. senators will meet in Canberra this morning to decide whether Mr Hawke or Mr Keating should lead them into the next

election, due by March 1993. The betting was that Mr Hawke should win. But there were indications that the mar-gin might not be enough to prevent a forther challenge emerging. It remained unclear whether he Mr Keating would resign as treasurer, equivalent

to finance minister, if he loses. Leadership tensions have been simmering since Labor's victory in the 1988 election, when Mr Ksating, with the support of several ministers, asked Mr Hawke to step aside.

Mr Keating's challenge appears to be intended to give him time to consolidate his him time to consolidate his leadership, if he wins, before the next election. Labor is

the next election. Labor is trailing the conservative opposition parties by around 17 points in the opinion polls.

Mr Hawke, aged 61, is expected to win the support of most of Labor's left-wing in today's vote, in spite of qualus over Mr Abeles's involvement in the Kirthilli House part. Mr Kest-Kirrhilli House pact. Mr Kest-ing, 47, can count on the small centre-left faction and a large group of right-wing MPs from New South Wales, Australia's

most populous state. However, some suggest that Mr Hawke's anthority might be damaged if he falled to win by a margin of at least 20 votes. Such a result would allow Mr-Keating to mount a further challenge before the next elec-

Mr Michael Duffy, the attorney general, was the only senior cabinet minister to speak out last night. He said Mr Hawke would win, but acknowledged that the party might be destabilised by the

GDP growth figures beat

Nissan's car exhaust advance sends metal prices plunging

By Robert Thomson in Tokyo and Richard Mooney and Kevin Done in London

NISSAN, the Japanese car manufacturer, yesterday sent precious metals traders into Platinum overdrive by announcing the development of a new genera-tion of pistinum-free estalytic converters.

The present converters use platinum, rhodhun and sometimes palladium as catalysts to convert exhaust emissions of carbon monoxide and hydrocarbons into less harmful carbon dioxide and water.
But Nissan announced that But Nissan amounced that its converter used only palla-dium and reckoned that the shift away from platinum would make the devices about a third cheaper, depending on functuations in metals prices. Nissan estimated that cata-

1985 . 1987 1989 Source: Detectorem & Sheepen Lehmen Hutten ened to more than \$1,200 at \$2,250-\$3,475 an ounce, com-pared with a \$3,950 middle price on Wednesday. The palla-

price on Wednesday. The palla-dium market's response was relatively muted, with the price gaining only \$4.75 at \$36.75 an ounce.

Nissan officials said they were surprised by the market reaction as it was unclear when the devices would be fit-ted to the company's mass-pro-duced models and whether other car makers would make

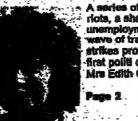
use of the new technology.

"We cannot tell you too much about how it works because the information is secret. We had already got rid of the platinum and then we recently got rid of the rhodium without decreasing the car's performance," Nissan said.

Road tests would be stepped up over the next year and. up over the next year and, Lex, Page 12 Missen profits fall, Page 15 Market shaken, Page 25 Continued on Page 14

MARKETS

Sthiople peace hopes US deal was victory for Trouble in the French suburbs A provides Cresson's first test



A series of suburban riots, a sharp rise in wave of transport strikes provide the first politi cal test for

25,28

New York has \$1.7145 Hear York k DM1,7195 London: \$1.7165 (1.785) DM2.96 (2.95) FF:10.015 (10.0375) SF12.515 (2.5325) Y296.5 (239.25) £ Index 91.3 (91.9) GOLD .

SFr1.4845 (1.481) Y137.B (136.0) \$ index 68.1 (66.5) Tokyo close: Y137.68 UE lenchthee rules Fed Funds 54 % 3-mo Treasury yield: 5.597%

2,491.2 (-1.7) FT Ordinary: 1,948.5 (+1.6) FT-A All-SI 1,198.48 (-0.1%) How York kmcl DJ Ind. Av. 2,997,76 (+28,17) S&P Comp 388.15 (+3.36) Tokyo: Nikkai 25,847.4 (+151.99) *LONDON MONEY*

RAISED IN THE HIGHLANDS.



THE FAMOUS GROUSE FINEST SCOTCH WHISKY

QUALITY IN AN AGE OF CHANGE.

lytic converters consume about

40 per cent of the platinum and about 80 per cent of the platinum and about 80 per cent of the rhodium used in the west.

In response to the announcement, platinum prices fell in heavy trading. The London builton market price fell by

\$27.35 to \$365.75 a troy nunce,

the lowest for five years, Rhodium trading ground to a halt as the buy/sell spread wid-



Hook Med -London

London: 5360.85 (301.45) N SEA OIL (Argus) \$19.275 (same)

FFr5.829

SFr1.48365 Y137.8

DM1,7185 (1.7085)

PFr5.895 (5.7925)

ctosing 1143% (1174)

Setback for

Greek sale

companies

By Kerin Hope in Athens

By Kerin Hope in Amens
THE Greek government's
efforts to privatise about 20
heavily-indebted industrial
companies by the end of this
year suffered a setback yesterday when the European Count
ruled that one company's takeover by the state was invalid.
The judgment opens the way
for ex-owners of other companies nationalised by a Socialist
government in the early 1980s
to seek compensation or try to

to seek compensation or try to regain control of their former holdings.

holdings.

The present Conservative government's privatisation timetable now runs the risk of serious delays, even if potential buyers are not scared off by the prospect of a protracted legal entanglament with the

state. The court found that the takeover in 1986 of Velka, a textile company owned by the Karellas family, through a compulsory share increase violated directives on EC company law because the shareholders were not consulted. Another 10 companies nationalised by the same process of converting debt owed to state-controlled banks into equity have similar suits pending both in and at the European Court in Luxembourg.

ng norn m and at the European Court in Luxembourg.
Several of these companies have already been offered for sale by the Industrial Reconstruction Organisation (IRO), the umbrella for companies nationalised under the Socialists.

However, if the capitalisa-tion of debt were to be reversed and the former com-pany owners reinstated, they would immediately become lia-ble for crippling interest pay-ments on the amounts owed. Greek officials yesterday played down the significance of

played down the significance of the judgment, noting that it could still be appealed against.

Mr John Piperoglou, secretary of the inter-ministerial privatisation committee, said:

I don't think there will be a

of state

France floats global arms control plan

FRANCE IS putting forward a FRANCE IS putting forward a new global arms control and disarmament programme, to cover every kind of armament, President Francois Mitterrand said yesterday, at the close of his two-day meeting in Lille with Chancellor Helmut Kohl.

The proposal is being described by officials as complementary to, but much more

plementary to, but much more sweeping than this week's Middle East arms control put for-ward by President George Bush. It was put to the Ger-mans at the summit yesterday and will be communicated to the four other permanent members of the United Nations Security Council, It will proba-hly be published today. This week's decision by Nato

defence ministers to set up a British-commanded rapid reaction force, has caused extreme irritation in the French government, and cast a frost over the

According to French offi-cials, President Mitterrand fears the Nato move will dis-rupt negotiations between European Community members on their political union treaty which are due to conclude by the end of this year. He is particularly concerned

that it may pre-empt one of the central issues in the negotia-tions, whether the treaty should include a long-term commitment to a specifically European defence capability.

Asked whether the Nato

decision would make it more difficult for EC members to icy, President Mitterrand answered: "Perbaps; we shall see. But I have reservations to express on the strategy and the politics of the new Nato plan". "We do not intend to join a force of that sort," Mr Mitterrand said. "But Nato is not the whole of the Atlantic alliance, and not all questions can be

The fact that level. The fact that President Mit-terrand criticised the Nato rapid reaction force, even in these oblique terms, is an indi-



President François Mitterrand: angered by Nato defence ministers decision this week to set up rapid reaction force

cation of how vexed he is. The normal French posture towards the integrated military activities of Nato is to express the grounds that France is not concerned by something to which it does not belong. A German official said afterwards: "The French are very

angry."
Ostensibly, France and Germany are united in agreeing on the need for a long-term European defence commitment. But the Bonn government was a party to this week's Nato decision whereas a party to the second secon sion, whereas France is not a member of the integrated mili-tary structures of Nato and does not take part in meetings

of Nato defence ministers.

Chancellor Kohl said yesterday, in the closing joint news conference: "A political union in Europe cannot be envisaged without a security policy." But he added: "We must think how Nato will evolve, and how the Nato will evolve, and how the 12 will evolve. I am against 'all or nothing'; I am in favour of 'but also'."

EC industry still at odds over HDTV strategy

By Andrew Hill in Brussels BROADCASTERS, satellite operators and electronics groups have failed to agree an EC strategy for high-definition television (HDTV) with the European Commission in time for Monday's meeting of telecommunications ministers.

The meeting was postumed

communications ministers.

The meeting was postponed two months ago, in the hope that Mr Filippo Maria Pandolfi, EC technology commissioner, would be able to present ministers with a draft directive on HDTV strategy.

But no legislation will be tabled on Monday and ministers will have to be content with an oral report from the commissioner about the progress of talks with the industry, which is still split over the which is still split over the best way to promote wide-screen HDTV services in

screen HDTV services in Europe.

Mr Pandolfi set himself the difficult task of forging a memorandum of understanding between industry representatives, and drafting a new HDTV directive, before June 3.

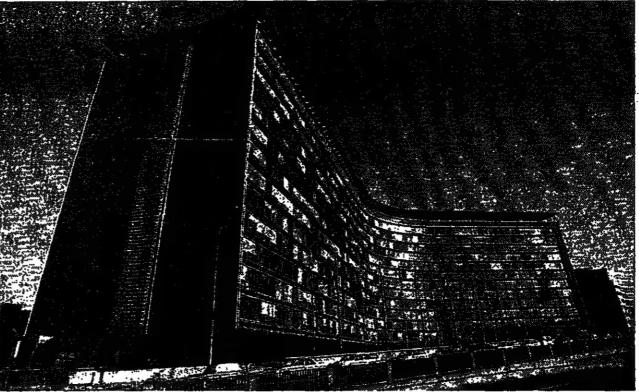
A mouth ago he suggested that broadcasters, satellite operators and the electronics industry had reached "agreement in principle" on an EC strategy, but his behind-the-scenes politicking has not yet been enough to paper over differences between the fending interest groups.

interest groups.
"One day the sun is shining

"One day the sun is shining and the next we're in a heavy thunderstorm," said one satellite operator yesterday, describing relations between industry representatives.

The flawed original HDTV directive, which dates from 1986, must be renewed by next year. Bruadcasters and satellite operators are worried that the Pal standard they use will be phased out in favour of an intermediate HDTV standard, D2-Mac, before the eventual introduction of a full standard, known as HD-Mac.

However, some broadcasters claim that in hilateral meetings over the last few weeks, Mr Pandolfi has promised that the Commission will not set a firm date for an end to Pal firm date for an end to Pal broadcasts. Commission offi-



Asbestos puts the skids under EC

David Gardner on why the Commission is looking for a new home

LODGINGS sought urgently. Temporary and Permanent.
Multilingual family of 3,300;
professional multi-nation builders; no animals. Good payers
(current rent \$13.8m). Brussels area a must. No asbestos in building. No speculators please. Apply European Com-

In fact, absolutely no asbes-tos please. For that is why the Commission yesterday announced it is abendoning its little-loved Berlaymont headquarters in central Brussels, where it has been since 1968. Evacuation to temporary offices is to start as soon as fessible, officials say. The Ber-laymont — a sort of starfish on stilts built on the site of an old convent - is to be torn down, and a new Euro-headquarters built, possibly on the same

The commissioner in charge of the move, Mr Antonio Car-doso e Cunha, said that regular tests on air quality inside the

sels not only confirm, in Mr Cardoso's words, that "the whole building is riddled with asbestos." building showed "no immediate risk" to its inhabitants from the asbestos. But "having examined years of evidence, we have decided the building can not be maintained safely, and

to grasp the nettle."
The cost of renovating the Berlaymont, the commissioner Berlaymont, the commissioner said, would be as great as

Two months ago, Cowi Consult, a Daniah consulting engineer, carried out several tests to measure the amount of asbestos released when tasks like replacing a thermosist or

The building is a sort of starfish on stilts, built on the site of an old convent

building a new headquarters. The move itself will cost \$120m, while estimated costs for "Berlaymont II," as it is already being called, run up to

Officials stress they are tak-ing preventive action against potential risk. But recent

a venetian blind were per-formed. Removing a Berlay-mont thermostat released 0.86 asbestos fibres per cubic cen-timetre of air in the breathing zone of the worker, and 0.67 fibres in the room itself while the work was going on. EC leg-islation, updated last year, pre-scribes 0.001 fibres per cc of air

as the safety threshold for

asbestos.

A more recent report, by FHP International, a London-based consultant engineer, was so conclusively damning, Commission officials say, that a decision to evacuate followed almost immediately. Both FHP and a Commission spokeman were unwilling to comment on the contents of the report.

Eurocrats are, however, Eurocrats are, however, understandably anxious to

understandably anxious to move. Temporary offices have been found for almost everyone, and the move should be completed by the end of the year, officials say.

The Commission already has another 42 buildings in Brussels for the rest of its 15,000 employees. But the Commission's landlord, the commissioners and their immediate stoners and their immediate staff may find themselves tem-porarily in novel circum-stances - sharing a building with the Belgian state security

discernible impact on the pri-vatisation process, though the government will of course respect the final decision of the European Court."
The government is underpensation to former owners after negotiation on a case-by-case basis. But this solution may not satisfy several former

In the case of Heracles General Cement, the largest IRO company and one of the few operating profitably, the Test-ses family, the former managers, had put forward proposals to buy the 45m shares now considered to be Hlegally issued, amounting to around 70 per cent of total equity.

cent of total equity.

However, with only two sales of IRO companies completed in the past year, the government has been pressing its privatisation team to seek more favourable offers for Heracles, one of Europe's largest cement exporters. The government, which set a budget targest of Dr50br. (\$153m) for get of Dr50bn (£153m) for income from paivatisation this year, is already worried about

US-Soviet team shapes economic programme

By John Lloyd in Moscow

MR Grigory Yavlinsky, the economist who leads the US-Soviet team now working at Harvard University on a draft economic programme aimed at attracting western support, is likely to complete his work by the middle of next week.

The team, which includes Prof Jeffrey Sachs, the Harvard economist who advises the Polish government and Prof Graham Allison, the former dean of the Kennedy School of Government at Harvard, is in the final stages of fleshing out a plan, an interim draft of which was shown to Mr James Baker, the US secretary of state, and other senior administration

Prof Allison said last night you choose."

grated plan. It is a concept or scheme which demonstrates that there can be a coherent plan under which the Soviet Union could not just reform itself, but transform itself".

Prof Allison said that foreign assistance was only one "of half a dozen elements which are needed for reform to suc-ceed. But without it the reform would be longer and slower. The level of financial involvement and assistance is not and cannot be seen as a bribe from

He said: "There could be several alternative paths, and they become steeper and more ambi-tious depending on which one

Opposition likely on more Brussels control of energy

By Andrew Hill in Brussels

EUROPEAN Commission proposals to widen Brussels' control over EC energy policy during an oil crisis are likely to run into stiff opposition at today's meet-ing of energy ministers.

Northern EC members such as the

UK, Germany, Denmark and the Netherlands, together with Spain, are likely to criticise controversial crisismanagement plans first unveiled by Mr Antonio Cardoso e Conha, the energy commissioner, last October.

The plans would give the Commission the right to instruct member states to sell stocks and cut demand during an

"These proposals were produced in haste and the Commission will now

official yesterday.

At the same meeting, Britain's energy secretary, Mr John Wakeham, is expected to urge Mr Cardoso e Cunha to press ahead with plans to open the EC energy market to third parties. Earlier this mouth, Mr Wakeham sent a paper to the Commission suggesting ways in which the EC electricity market could be liberalised. be liberalised.

Reports submitted to Brussels last week by member states, and energy consumers and suppliers, showed there were still major differences between interest groups about how best to intro-duce competition into the EC gas and electricity market.

Western countries to agree on increased stocks of oil

By William Dawkins in Paris

have to repent at leisure," said one UK

WESTERN industrialised countries are to agree next week to increase oil at the same meeting, Britain's energy stocks to improve protection against hiture supply disruptions such as the one threatened by the Gulf war. How-ever, the agreement will be a political

one, with no set target.

A ministerial meeting of the 21-nation international Energy Agency on Monday will take the decision that member governments should strengthen emer-gency controls over industrially-held oil stocks and increase the amount of oil in state-owned reserves.

The move comes in recognition of the

political usefulness of IRA members' oil stocks during the Gulf conflict, and aims to encourage members to increase stocks in line with consumption, said an agency official. But would be no formal plan to increase the minimum stocks (90 days' supply) which IEA members are obliged to keep. Some producers had criticised the

IEA emergency plan, under which 25m barrels per day were made available to world markets between January and March, for depressing prices. However, IRA countries generally felt the exis-tence of the system calmed the market and gave western governments valuable extra time to plan the military

The ministerial session will also discuss ways of improving the dialogue between consumers and producers.

Germany's interest rates 'to stay high'

By David Marsh in Bonn

GRRMAN interest rates will need to stay high in coming months because of large-scale demand for capital in unified Germany, Mr Karl Otto Pohl, the Bundesbank president, reaffirmed yesterday.

In a speech to the German-Swiss chamber of commerce in Zurich, Mr Pöhl blamed high real German interest rates on the size of the fiscal deficit. For the whole public sector, the deficit would be about 5 per cent of gross domestic product this year, he said. "You will understand why interest rates in Germany must be so high. In real terms, they must be high because we have a crazy desire for capital." he said. His speech underlines the possibility that the Bundes-

bank could again act in coming months to increase interest rates, although much will depend on the position of the D-Mark on the exchange mar-

Mr Pöhl urged a cut in public sector borrowing through lower expenditure rather than through higher taxes - the step the government decided three months ago. He also said that a fractions in subjidies. that reductions in subsidies, which Bonn is trying to push through now, were less of a priority than outright spending

cuts.

Linked to the buoyant economy in the west of Germany was a pick-up in inflationary pressures, with the latest cost of living figures showing a year-on-year increase of 2.8 per ceut, Mr Pöhl said. Reunification had so far occurred without an acceleration on the out an acceleration on the price front, he added, but inflation was now showing a "ris-



Trouble in the suburbs provides Cresson's first test A SERIES of suburban riots, a sharp rise in joblessness and a wave of transport strikes this week provide the first political test for Mrs Edith Cresson

since becoming France's new Prime Minister. Mrs Cresson promised to to give the government a new elon when she came to power two weeks ago. Instead, she has been faced with an outbreak of burning and looting by youngsters in new towns dotted around Paris over the past week. The incidents, a symptom of

one of the most pressing social problems facing the Government, took a tragic turn when a teenage rioter who had asthma died of a heart attack

in police custody on Monday.

All this was accompanied by
the publication of a 1.3 per cent rise in the number out of jobs in April, to 2.63m, which with the continued economic slow-down - in the first quarter of this year - indicates that joblessness could go on creeping up towards levels only last seen in towards levels only last seen in the Gaullist Government of 1965-1988. On top of this come sporadic pay and conditions strikes on the national rail and Paris buses, metro and suburban trains. A 24-hour stoppage is due today on public transport in the capital and next Thursday on the three state-owned striling. owned airlines. Mr Michel Rocard, the for-

Mrs Cresson with a difficult hand. Apart from launching the unavoidable inquiry, Mrs Cresson's response has been limited, a reflection of the small room for manoeuvre available to the Government. The reasons for these suburban outbreaks are as complex as for the other riots to have broken out over the past year in some of the 400 suburban areas certified by the govern-ment as being dangerously poor, with higher than average

joblessness and immigration.
There is one possibly worrying difference, however. The
violence that broke out last weekend west of Paris, at Mantes-is-Jolie, one of France's

at nearby Sertrouville in Agril at Vaulx-en-Velin near Lyon last September both had under-standable triggers. The social mixture was already volatile, but it took a violent death in each case, involving police and a security guard, to spark off the explosion. It is a sad irony that the

Government thought of Mantes-la-Jolie, one of the ear-liest estates of its kind, as a model of imaginative town planning. Its mayor, Mr Paul Picard, was chosen as special adviser to Mr Michel Delebarre, when he was last year given the newly created job of

estates, were self-generated,

unlike previous outbreaks. The previous two riots of this scale,

minister for Gines.

The riots have certainly brought out the human qualities of Mrs Cresson, who wasted no time in visiting the bereaved family, "as one mother to another" in her own words. They could even also help her achieve agreement on a bill, this week receiving its first debate in parliament. first debate in parliament, designed to avoid the creation of more suburban ghettoes. The plan, tabled in response to last autumn's violence, would oblige the largest cities to make available a fifth of their housing for low income fami-lies or pay central government

to do so.

The right wing parties are broadly bostile to the bill,

quate response. However, the Communists are likely to abstain, so the minority Gov-ernment should be able to push the anti-ghetto plan through pariisment.

Beyond that, Mrs. Cresson's room to salve the ills of the suburban ghettoes is limited by a shortage of cash. Mr by a shortage of cash. Mr Pietre Beregovoy, the Finance Minister has only just com-pleted a round of budget cuts to cope with the reduction in tax revenues caused by the economic slowdown. So the new Prime Minister will have only her with to rely on to only her with to rely on to steer the government through the social challenges it is now facing.

Socialists at centre of Spanish inquiry into election campaign finances

SPAIN'S governing Socialist party is at the centre of a new corruption investigation following allegations that bogus companies run by party sym-pathisers used millions of dol-lars from Spanish banks and corporations to finance elec-tion companions.

tion campaigns.

Mr Leopoldo Torres, the Spanish attorney general, has ordered the audit tribunal, the watchdog of Spanish public sector accounts, to investigate detailed reports published in newspapers yesterday and on Wednesday.

The reports come just

months after the deputy prime minister, Mr Alfonso Guerra, resigned following allegations that his brother had used a government building, with his

According to the newspaper El Mundo, two little-known Barcelona consulting compa-nies, Filesa and Time Export, have been charging large amounts to Spanish companies for research work and have, in turn, paid for films and publicity services for the Socialist party during elections.

El Mundo published billing and payment statements from the two companies which show that Filesa was last year paid \$850,000 by the refiner, Cepsa, for a report on petrochemicals in Europe, \$800,000 by Banco Bilbao Vizcaya for a report on leasing, \$800,000 by Banco Cen-

permission, to conduct private business. The brother has since been charged with tax trail for research on bank mergers and \$1.1m by ABB, the engineering consortium, for earch on the Basque Coun-

These companies have insisted that the reports exist but they said they were either not prepared to show them or, in one case, that the report had vanished. Filesa and Time Export employ six people and are owned by Malesa, a holding company founded in 1988. Mr Alberto Flores, who owns 60 per cent of Malesa, is the brother of a Socialist senator and party executive member, Ms Elena Flores. Malesa had

previously been partly owned by Mr Carlos Navarro, who

ist parliamentary party. Published documents show that Fliesa and Time Export earned more than 36m in 1989, the year of the last Spanish general election.

Time Export paid \$130,000 to the makers of an election video for the Socialist Party. Filesa also paid \$1.5m to Hauser y Menet, and \$2.6m to Viso Publi-cidad. Both publicity compa-nies regularly work for the party and have confirmed receiving the payments.

The government will come under great pressure to make public any findings by the Audit Tribunal. Socialist Party ing the discount rate to follow market trends. The Riksbank officials have denied any know-ledge of Filesa and Time plans to link the movement of the discount rate to market

Swedish discount rate is cut to 9%

SWEDEN'S Central Bank (Rikabank) yesterday lowered its discount rate a full point to 9 per cent in response to sinking market rates following linkage of the krona to the Eca almost two weeks ago.

The discount rate is neuring its lowest level since 1988, when it was pegged at 3.5 per cent. The rate was last cut in March by a full point. Importance of the discount rate in guiding Swedish interest rates has lessened in recent years with financial deregulation.

Credit rates are now largely SWEDEN'S Central Bank Credit rates are now largely governed by the money mar-kets, with the Riksbank allow-

rates under a new reference system next year.

The discount rate will be determined by averaging the market rates on six-month treasury bills and flve-year state bonds during the most recent quarter, then setting the discount rate at 2.5 points below it, rounded to the nearest half percentage.

Sweden's high sickness absentee rate – five weeks on average for every worker – may be falling after benefits were cut in March, preliminary government figures inary government figures

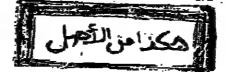
show.

The number of workers reporting sick both short-term and long-term fell 20 per cent aweek in the two manths after March 1.

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Sethack

WORLD TRADE NEWS

of state praised on new chip agreement

industry officials yesterday praised the US government for achieving a new semiconductor trade agreement with Japan offering foreign chip makers opportunities for increased access to the \$23bn a year Japenese semiconductor market.

The new agreement, which
may be announced as early as
next week, contains most of
the measures jointly proposed
last October by US semiconductor and companies industry

last October by US semiconductor and computer industry groups.

"The US government is backing us all the way," said Mr Wilfred Corrigan, chahrman of the Semiconductor Industry Assocition, and chairman of LSI Logic, a US semiconductor company "We are were conficompany. "We are very confident that the US government supports our position on market access and on dumping." The new trade agreement.

which is aimed at resolving one of the most contentious and Japan, replaces a five-year pact signed in 1986, which Expires at the end of July. The new agree A draft copy of the new in July 1994.

under which Japan will increase imports of foreignmade semiconductor devices and implement measures aimed at preventing "dumping" of Japanese semiconduc-tor products in the US and

world markets.

A key provision of the draft agreement states that: "The government of Japan recognises that the US semiconductor industry expects that the foreign market share will grow foreign market share will grow to more than 20 per cent of the Japanese market (by the end of 1952) and considers that this can be realised. The govern-ment of Japan welcomes the realisation of this expectation." US industry executives had been determined to see a spe-cific market share target incor-porated in the main body of new agreement, and ampear to new agreement, and appear to have won the day.

Anti-dumping measures incorporated in the new agreestringent than those in the 1986 agreement.

Payments risks 'will dog groups operating in Gulf' By Victor Mallet, Middle East Correspondent

NEW husiness opportunities exist in the Gulf after the war against Iraq, but with governments spending more than they earn, the 1990s will be dogged by payments risks for companies, a Business International report on the Gulf says.

The report on the Gair says.
The report pinpoints water
and waste management technology as a neglected sector
certain to provide opportunities for foreign companies.

"Many governments in the region seem to have difficulty believing they have a serious water supply problem, being exacerbated by the exploding populations. Tehran will have over 14m people by 2000, Bagh-dad over 8m_Countries without access to rain-fed systems or desalinated sources of water face an umpleasant future.

→ :::

A 12 2

The price of water has already risen, in reel terms, in that access is now limited and

Oil and gas would continue The Postour Gulf: new business foreign exchange and business Business International, 40 Duke for contractors. Much of the oil St. London W1A 1DW. £345.

defence hardware, but the accent is likely to switch to internal security. The report offers a list of winners and losers from the Guif crisis. Iran, Israel, Turkey, Syria and Egypt, with Bahrain and Dubai and its Jebel Ali Free Zone, are said to be "winners". Losers are Iraq, Kuwait, Jordan, Yemen and the Palestiniana. As for Saudi Arabia, "the jury is still out".
The kingdom faces a difficult financial future but shows no sign of any will to prune spending. Saudi Arabia has resorted to foreign borrowing with a \$4.50n (£2.6hn) loan, and Business international says estimates of the country's for-eign reserves go as low as \$15bb, a tenth of their level a decade ago.

Iran may emerge as a winner because of its prudent stand in the Gulf war, but the outlook for sustained economic growth is regarded as poor, and Iran

Brazil loosens Italy's grip on US shoe sales

BRAZILIAN shoe sales in the US surged during the first four months of this year, threatening Italy's traditional hold on the market, Victoria Griffith reports from Sao Paulo. Brazili sold \$441m (£255m) worth of shoes to the US during the first four months of the year, up 22 per cent on the same period

Mr Horst Volk, president of the Brazilian Shoe Industry Association, ascribed the gains to the improved quality of Brazilian ahoes and the US recession, which has taken its tall on consumers' purchasing power. "Our shoes are chapper than the Italian models, which is an advantage in a recessionary market."

Provident shoes which in April because the country's second.

models, which is an advantage in a recessionary market.

Brazilian shoes, which in April became the country's second biggest export product, are making a big move upmarket.

"We found we could no longer compete with the [Asian] "Tiger' countries [such as Hong Kong and Tatwan], and especially with China, in making very cheap shoes," said Mr Ivanio Batista, head of the São Paulo Shoemakers' Union. "So we decided to tackle European producers by putting out more sophisticated models."

Total and Elf Aquitaine in Qatar gas field contracts

Total and Elf Aquitaine, the French state-controlled oil compenies, have won separate contracts with Qatar for development of the Gulf emirate's North Field gas deposit, writes George Graham in Paris.

Total was already a partner of Qatar Gas and Petroleum Com-pany (QGPC) — along with BP, Mitsui and Marubeni — in the Qatar gas project, which aims to set up a \$25n liquefied natural gas factory to exploit the North Field.

gas factory to exploit the North Field.

Its new contract covers extraction of gas from North Field, thought to be the world's largest deposit with 4,500bn cubic metres of natural gas, and its delivery to the LNG factory. The French company expects investments to amount to \$600m, mostly between 1994 and 1996. The first big customer for North Field LNG, the Japanese utility Chubu Electric, signed up in February

Separately, Elf signed an agreement with Qatar for development of an integrated gas project on part of the North Field. Elf, which also owns 10 per cent of the Qatar Petrochemicals Company, will extract 4m tonnes of LNG over 25 years.

Japan hits back at Soviets

Japan's International Trade and Industry ministry (Mili) will not provide trade insurance on big export projects to the Soviet Union because of Moscow's rising overduse payments, a trading company official said. Reuter reports from Tokyo.

Mili has told trading companies it will not accept applications for trade insurance on projects over Y500m (£2m) lasting two years or more, or on projects over Y100m lasting less than two years, the official said. But there would be exceptions. The ministry also plans to double premiums on trade insurance for Japanese projects in the Soviet Union.

A Mili official declined to comment. Overdue Soviet payments to 15 major Japanese trading companies rose to \$447m (£258m) at the end of March from \$377m at the end of December.

the end of March from \$377m at the end of December.

Canada in satellite project

Spar Aerospace will expand and upgrade the Chinese government's satellite communications system under a CSSom (£18m) contract, Robert Gibbens reports from Montreal. Ten new locations will be added and seven existing stations operating on the intelest Indian Ocean satellite will be upgraded. Most of the technical work will be done by Spar in Montreal.

US government | Congress set to attack Bush's investment open door

By Nancy Dunne in Washington

agency committee which vets such investments, the Commit-tee on Foreign Investment in the US (CFUS), has reported a big decline in notifications of foreign investment in American high-technology compa-

According to the US Treasury, which chairs CFIUS, noti-fications of acquisitions dropped in the first four months of 1991 to 48 from 112 in the same period of 1990. The

October. That many compenies still register stems from the fear that a re-authorised Exon-Florio law will be made retro-

THE US Congress is gearing up for an attack on the Bush Administration's open-door approach to foreign investment because of the approach to foreign investment because of the recession. At the same time, the inter-the provision in law requiring about what should be registred up to a slowing of direct foreign schan, counsel for the Association for International Investment and the same time, the provision in law requiring about what should be registred up to a slowing of direct foreign investments. Mr Brad Laring investments. Mr Brad Laring investments and the same time, and the same time time, and the same time, an the provision in law requiring notification of takeovers which "threaten to impair" US national security, expired last

> The expired law allowed the US government to require divertment of past acquisitions found harmful to US security. This threat led to a rash of registrations of innocuous

There has been a big decline in notifications of investments in US high-technology companies

In Congress, work is underway on a short-term renewal of Exon-Florio, but its progress has been impeded by a dispute between the Senate and the

At the same time two congressmen, Mr Mel Levine, a ocrat, and Mr Frank Wolf, a Republican, are proposing a strengthening of the Exon-Florio provisions which would

block a foreign sale if it threatens US economic interests.

Part of their ammunition is a report, produced by the Eco-nomic Strategy Institute, a research organisation, which found that of the 540 invest-

ments reported to CFIUS in its 21/4 years, only 12 were formally investigated and only one resulted in action. That was the acquisition of mco, a small manufacturer

of aerospace components, by the China National Technology import and Export Corporation (CATIC), soon after the Tiananmen Square massacre. "Many believe that the CATIC refusal was politically motivated and thus an easy way for the White House to quiet criticism that CFIUS has no teeth," the

The report recommends levying performance requirements on foreign purchases of key US

p production and research and development in the US. Meanwhile foreign investors are growing increasingly uneasy, according to a report to be released by the Group of

Thirty, an international think The report warns of the "increasingly vocal group of politicians on both sides of the aisle" who want a crackdown on foreign-owned firms for rea

sons of competitiveness and national security. "Their rationale is a straight-forward extension of protecfield." it says.

Mitsubishi chief hits at France

"I shouldn't say Mrs Cres-son's attitude is obsolete but

she is clearly not aware of the

MITSURISHI Corporation's chairman, Mr Yohei Minura, has said the French government's criticisms of Japanese trade practices are outdated, and has suggested its hostile attitude could handicap France's high-technology ndustries, Guy de Jonquières

Accusations by Mrs Edith Cresson, French prime minister, that Japan's mariest was closed, ignored "dramatic" Japanese measures to deregulate its economy and increase

current situation. What she refers to could have been the central focus five or 10 years ago. I feel she should be brought up to date." inought up to date."

Mrs Cresson called for formation of European industrial alliances in electronics and cars to fand off the competitive threat from Japan. She recently blocked a proposed investment by NEC in Bull, the French computer maker. rench computer maker.
But Mr Mimura seld national

in many high-technology industries. In semiconductors, producers would increasingly be compelled to collaborate; investments would flow where Governments trying to curb Japanese investment would only ensure it flowed else-where while denying domestic producers opportunities for

parinerships.

• France yesterday sought to play down Japan's protest at Mrs Cresson's attacks, saying Tokyo had a trade dispute with Rurope as a whole rather than

Contractors in export cover row

BRITAIN'S process plant contractors have joined the row over the UK government's commitment to support project exports, by warning that their ability to compete in certain markets could be damaged by reduced insurance cover, Andrew Beater writes.

The warning reflects the con-cern among British industrial-ists about the level of state aid for exporters compared with overseas rivals. Complaints from industry have added to the difficulties faced by the government in its plan to privatise the short-term credit insurance operations of the

Export Credits Guarantee Department.
Mr Dennis Twist, chairman
of the British Chemical Engineering Contractors Associa-tion (BCECA), said contractors were concerned about the consequences for their competitiveness in some export mar-kets of possible reductions in ECGD insurance cover and

increases in premiums.

He highlighted the industrialising countries of the Pacific Rim and the Soviet Union, where the availability of competitive finance was "a major factor in determining where orders are placed."

Mr Twist said BCECA mem-bers would suffer if their ability to compete in these mar-kets was reduced. "However there would also be a serious loss of business to the many hundreds of manu facturing companies who depend on us for their export work and who employ far more people than we do," he added. BCECA said process plant con-tractors were one of Britain's most successful industries. contributing significantly to exports. The UK industry is the biggest in Europe, employ-ing 20,000 in engineering, and

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Ethiopia's new leaders face fresh protests

REBEL SOLDIERS fired over the heads of demonstrators for a second day running in Addis Ababa yesterday, protesting against the US-backed rebel takeover of the capital and Washington support for an interim administration in the Red Sea province of Eritrea.
Unofficial estimates put
Thursday's death toll at
around 20 but far fewer are believed to have been killed

The continuing signs of political discontent in the rebel-controlled city came on the day when another rebel group. the Ethiopian People's Revolu-tionary Party (which has fighters in Gondar and Gojam Provinces), also condemned the US

As opposition grew to the Ethiopian People's Revolutionary Democratic Party, fears were also rising about the pos-sible break-up of Ethiopia into ethnic republics and a violent backlash this would provoke among pro-unity supporters.
Thousands of demonstrators took to the streets again yes-terday, kissing and waving the Ethiopian flag and chanting

Mr Gebre Zadkan, the EPRDF official in charge of the city, began meeting foreign ambassadors and organising a return to work of government

mer regime of ex-president Mengistu Haile Mariam, including a first deputy prime minister and two major generals, handed themselves over to rebel forces in response to a warning on Wednesday that they had 48 hours to turn themselves in or face the "necessary action".

Most shops and offices reopened yesterday, but under-neath the superficial normal-



REBEL FIGHTER: machine-gun ammunition wound round his weapon, an Ethiopian rebel takes time off from maintaining order in the troubled capital of Addis Ababa yesterday

US deal on Ethiopia was victory for pragmatism

Success was due to the State Department acting without ideological shackles, Lionel Barber writes

A administration's intervention in the Ethiopian civil war this week looks like an exquisite piece of diplomatic timing. Working around the clock at peace

talks in London, Mr Herman Cohen, US assistant secretary of state for Africa, not only brokered a ceasefire: he produced an agreement among reb-

he produced an agreement among rebels on a transitional government which, at least nominally, is committed to democracy in Ethiopia.

Though preliminary, the agreements offer the best prospect in memory for ending 30 years of civil war. This is a personal fillip for Mr Cohen. Like meet of his carrier foreign service. Like most of his career foreign service colleagues at the State Department. colleagues at the State Department, he has been kept on a tight leash by his political master, Mr James Baker, US secretary of state – unable to replicate the free-whealing role played by Dr Chester Crocker, his predecessor in the Reagan administration.

Mr Cohen's confident, almost proconsular demeanour in London nevertheless obscured significant shifts in

theless obscured significant shifts in US policy. These look less the result of a preconceived master plan and more like an ad hoc response to rapidly moving events inside Ethiopia – notably the flight of President Menders and the product of the

T FIRST sight, the Bush Thus, on Monday night, Mr Cohen announced to reporters that the US was "recommending" that the pro-fessedly Marxist Ethiopian People's Revolutionary Democratic Front (EPRDF) should take over the capital. Addis Ababa, as soon as possible in an effort to avoid looting and revenge

> This invitation was extraordinary but inevitable. Once the original (limited) US goal of securing a ceasefire in the London peace talks was overtaken by the disintegration of the Ethiopian army, some swift adjustments had to be made. "What started out as negotiations (between the warring parties) turned into an exercise in damage limitation," said a US official.
>
> This official confessed that, over

the weekend, the State Department faced a "nightmare scenario" in which leaderless government troops returning to the capital could have turned on the civilian popula-tion - with no central authority to

In two similar instances in Africa over past 12 months - Liberia and Somalia - the Bush administration stayed on the sidelines, watched the ensuing carnage and ended up sending in the US Marines. This time, the

to assume control "as the only organ-

ised force in the land".

One final sign of political sharpshooting came with US approval for
the airlift of the Sthiopian Falasha
Jews to Israel. Though consistent with long-standing US support for the principle of freedom of emigration, US officials concede that there was "no immediate evidence" that the Falas-

he move to support an airlift was driven largely by pressure from domestic Jewish groups in the US who have elevated the Falashas to the level of Soviet Jewish emigration (This was graphically illustrated by the presence in London of former Republican Senator Rudy Boschwitz who ranks as President Bush's special envoy on the Falashas

Speedy decision-making came at a price. Mr Cohen falled to consult with Mr Tesfaye Dinka, the sitting Ethio-pian prime minister, who appeared temporarily to disown the ceasefire. Nor was there time for a proper amnesty to be agreed for former gov-ernment officials - the kind of step which US officials acknowledge is necessary if harmony is to be restored

torial integrity of Ethiopia and expressed support for a referendum in the northern province of Eritres, as demanded by the Eritrean People's Liberation Front (EPLF).

This may prove difficult to reconcile with a newly-installed government auxious to preserves historical boundaries, US officials said.

The Bush administration response is that it is looking at the possibility of a federal government model for Ethiopia, whereby provinces such as Eritrea would enjoy autonomy instead of demanding outright secession. During intensive contacts with

EPRDF rebels over the past two months, the US has insisted on a democratic government representing all segments of Ethiopian acciety as the price of badly needed economic sid to help the 7m Ethiopians at risk from

This may seem an overly idealistic message to a rebel force which until recently proclaimed allegiance to socialism on the Albanian model. But Mr Cohen seems to have calculated that the US will have more leverage over the rebels by taking their recent democratic sentiments at face value rather than dismissing them outright,

scholar at Brookings Institution. "The US is looking at ways to encourage the rebels to act as a responsible gov-ernment party acting in the country's interests rather than just a rebel

group," says Mr Lyons.

This is a supremely pragmatic approach – not least because Mr Cohen spent months trying to persuade Mr Mengistu of the value of reconciliation and now has swaped horses in mid-stream.

More broadly, the approach is light years away from the ideological stand which the Reagan administration often adopted in response to Soviet and Cuban forays into Africa, through

and Chian brays into Airica, through proxy wars in Namibia, Angola and Ethiopia over the past two decades. This week's ceasefire ceremony in Lisbon, heralding an end to the 16-year-old civil war in Angola, is one more sign that Africa is no longer a cold war pleasy and cold war playground.

The US is well-placed to take advan-tage of this shift, and this week's dip-lomatic intervention in Ethiopia suggests a willingness to do so. But shepherding democracy and economic recovery in Ethiopia remains a teak for the long haul, requiring patience and resources which su administrations and the US Congress

Jordan on the rebound after Gulf conflict

WHEN Jordanian officials WHEN Jordanian officials briefed reporters on the state of the economy at the height of the Gulf crisis they tended to paint a very bleak picture indeed of their country's economic woes, even at the risk in light of subsequent developments of being accused of crying wolf.

Jordan was facing ruin, losses in 1990-91 due to the cri-sis would reach \$3.6bm, its mar-kets in the Gulf had disapkets in the Gulf had disappeared, tens of thousands of its citizens working in Kuwait had been deprived of their funds, and its sources of aid had all but dried up.

Now things are returning to normal, it is clear that Jordan suffered less than might have been expected and is in a reasonable position to rebound from its recent misfortune.

from its recent misfortune, although it faces a testing

Jordan has been promised or has actually received emerhas actually received emergency assistance in the form of soft loans and grants totalling about \$1.1bn since the beginning of the Gulf crisis, much of it from Japan and the European Community.

Its cash reserves of about \$1bm are at their highest level.

since 1987 and the dinar has been remarkably stable since last August. In fact, the dinar's official rate has at times been higher than that available on the black market.

The recent performance of the stock market, which rebounded sharply in March, suggests that confidence is returning, albeit relatively slowly. There are also signs of increased activity in the con-struction sector thanks to the influx of tens of thousands of Jordanians, many of Palestin-ian origin, who were obliged to return home from Kuwait and

return home from Kuwau and elsswhere in the Gulf.
Jordan's population of about 3.5m swelled by 10 per cent during the crisis and many returnees will not be able to go back to the Gulf.
Their presence in Jordan has further exacerbated an already critical uncorpologuem troph.

critical unemployment prob-lem. Local economists estimate (there is no official figure) that unemployment among adult Jordanian males has reached 24 per cent, compared with 16 per cent before the crisis. With about 1m Jordanians or

one-third of the population liv-

according to a recent survey, lack of employment opportunities seems certain to continue to be the biggest challenge facing Jordan this decade.

Mr Michel Mario, the deputy governor of the central bank, estimates that GNP decreased by 10 per cent in real terms in

estimates that GNP decreased by 10 per cent in real terms in 1990 due to the crisis. He expects recovery to be rela-tively slow and painful.

"We are trying to revive the economy," he says, "but it is not easy. We do not want bud-get deficits, we are not printing money to create jobs. We are trying to encourage investment again and we are trying to again and we are trying to open new markets."

Unemployment may present the biggest challenge, writes Tony Walker

An IMF agreement, negotiated in 1989, lapsed with the onset of the Gulf crisis. Negotiations on a new agreement are expec-ted later this year. Jordan is certain to be required to institute further ansterity.

IMF medicine is likely to

include, apart from the usual demands for reductions in sub-sidies on foodstuffs and increases in energy prices, a requirement that Jordan intro-duce new revenue-raising measures such as a new sales tax, and perhaps increase import duties.

The good news for Jordan is that since UN sanctions against Iraq were eased earlier this month its Agaba port, one of the main conduits for food supplies to Iraq, is active

again.
Jordan, with a \$300m credit balance in its favour with Iraq in a special central bank trading account is well placed to take advantage of pent-up iraqi demand for commodifies.

Jordan is also looking to a

repatriation of funds from Kuwafi once the emirate gets back to normal. Mr Marto said that before the Gulf crisis, about 100,000 Jordanians worked in Kuwait.

Mr Marto sees the securing of new markets as crucial to Jordan's recovery. "We are hard-working people," he says. "We will have to do more exports, and this meems trying to find new markets."

Saudis baulk at foreign bases

PRINCE Khaled bin Sultan, the Saudi Arabian commander of Arab forces in the Gulf war,

Saudi security policy, Prince Khaled said that the kingdom would concentrate on its own ambitious military development plan" rather than rely on foreign military support. Prince Khaled's remarks,

made in an interview with the London-based Mideast Mirror,

FORRIGN donor countries have promised a substantial

increase in aid to Bangladesh

next year after a meeting at the World Bank in Paris yester-

the World Bank in Paris yester-day, reports George Graham froim Paris.

Aid pledges for the 12 months running to June 1992 totalled \$2.3bn, 28 per cent more than was promised a year ago, when donor coun-tries scaled back their aid dramatically in protest at economic mismanagement.

by the then government, which was replaced in Febru-

Donors pledge sharp aid

boost for Bangladesh

are the kingdom's most defini-tive on future Gulf security and further unravel the Damascus declaration, signed by Egypt, Syria and the Gulf tes on March 6, which envis-

Arab peace force".

However, the Prince's remarks will be greeted with little surprise in Damascus or Cairo. Egypt had already sounded a death knell for the March 5 declaration let month.

ary after free elections

The amount matches the

World Bank's estimate of Ban-

gladesh's external financing needs: even with optimistic

forecasts of growth and national savings, the multilat-eral financing body expects Bangladesh to need \$9bn in external assistance between

1991 and 1995. Mr Saifur Rahman, Bangia-

desh's finance minister said he hoped for further aid to finance

the cost of rebuilding the coastal areas of Bangladesh devastated last month.

ued US protection.

Although Prince Khaled said that a continued allied naval aged the deployment of Egyp-tian and Syrian forces in the region as the "nucleus for an

March 6 declaration last month by deciding to withdraw its

35,000 troops from Kuwait, apparently in anger at the emirate's preference for contin-

and air presence "may be required to a certain extent" in required to a certain extent" in the Gulf, he said "there is nothing to justify" the presence of foreign ground forces given that Iraq can present only a "very limited" threat.

He added that Egyptian and Syrian forces had shown themselves capable of swift deployment to the area.

over the country's intricate tax system, Farhan Bokhari reports from Islamabad.

Mr Sartaj Aziz, the finance minister, in his budget speech to the National Assemblyinti-

mated that the new government of Mr Nawaz Sharif

wanted to simplify taxation

procedures and reduce the authority of taxation officers

to make decisions on their own assessments in an effort to

stamp out corruption and

Pakistan in effort to

streamline tax collecting

PAKISTAN'S government yesterday announced steps to loosen bureaucratic controls

arbitrary procedures.

The budget for 1991-92 fore-casts current expenditure of

China under attack over trials

By Yvonne Preston in Peking

THE PAST six months have seen the biggest wave of dissident trials since the violent suppression of the pro-democracy movement almost two years ago, the human rights group Asia Watch, reported

The findings of the US-based organisation come at a highly sensitive time for the Chinese government, with the secon anniversary of the bloody crackdown of the Tiananmen massacre only four days away. Asia Watch claims the great majority of those arrested are

casts current expenditure of Rupees 185.5bn (54.4bn) against revenues of Rupees 153.4bn.

ture, both issues economists had hoped it might tackle head

Pakistan is expected to spend almost Rupees 71bn on national defence, 11 per cent up on last year in nominal

The government did not attempt to cut back Pakistan's large military budget, nor did it introduce taxes on agriculstill unaccounted for. It says the trials lacked any due process of law and many were

held in secret. The government's sensitiv-The government's sensitivity and paramoia have been compounded this week by signs that, despite the brutal repression, the pro-democracy movement is still alive.

Students at Peking University launched a small but significant protest on Transfer to

nificant protest on Tuesday to mark the June 4 anniversary, hanging posters in memory of people killed. However, the authorities

yesterday issued a statement saying that reports of university protests were groundless.
Meanwhile, fugitive leaders
of China's pro-democracy
movement in the US have appealed for a dialogue to be reopened with Peking.

reopened with Peaning.

A lengthy letter signed by more than 30 exiled Chinese will be posted to China's prime minister, Li Peng, on June 4.

In Tuesday's student action leaflets were also distributed denouncing the 1989 crackdown and attacking China's bureaucratic system.

NEWS IN BRIEF

Sri Lanka expels UK envoy after poll row

SRI LANKA has declared the British high commissioner, Mr

SRI LANKA has declared the British high commissioner, Mr David Gladstone, persons non grain, the government said yesterday, Beuter reperts from Colombo.

It said Mr Gladstone exceeded normal diplomatic functions by entering a polling booth during local council elections on May 11 and making a statement in a police station alleging poll irregularities. "Mr Gladstone's conduct was an unwarranted interference in the internal affairs of Sri Lanka," the statement said. The government would no longer deal with Mr Gladstone, but with his deputy in the Colombo high commission, it added, in London, the British Foreign Office said it saw no grounds for Mr Gladstone's expulsion.

Engine centre of Lauda inquiry A preliminary investigation into the Leuda Air disaster indicates that engine failure may have caused the Boeing 767 to crash, an international aviation expert close to the inquiry said yesterday, AP reports from Bangkok.

AF reports from Sangkok.

But the US company that made the aircraft's engines discounted that assessment and said the engines had been checked and found to be in good condition shortly before the flight, "We expected to see a larger area of debris," said Mr Don Smith, regional manager for the US Federal Aviation Administration based in Singapore.

"If it had been an explosive device you would expect a larger area of debris," Mr Smith said.

Hurd condemns Burma abuses

Mr Douglas Hurd, the British foreign secretary, yesterday drew attention to the continuing abuses of human rights in Burma and called upon other countries in South-East Asia to exert pressure on the Burmese government to adopt more humane policies, writes Bobert Maufimer, Diplomatic Editor.

"The European Community has repeatedly expressed its concern at the continuing abuse of human rights in Burma and at the failure to transfer power to MPs democratically elected in 1890," Mr Hurd told a joint meeting of EC and South-East Asian foreign ministers in Luzembourg.

China resumes Pretoria links

China, which has long condemned white domination in South Africa, said yesterday it had started non-governmental exchanges with the republic and would normalise relations once apartheid was abolished, Reuter reports from Peking.

"Along with the positive changes in the situation in South Africa, some of China's non-governmental organisations have begun enchanges in South Africa," said a foreign ministry statement.

Australia growth figures beat forecast

By Kevin Brown in Sydney

AUSTRALIAN gross domestic product grew by 0.1 per cent in the three months to March, giving tentative support to gov-ernment claims that the economy is beginning to recover

from recession.
Figures released by the government statistics office also confirmed that inflation remains on a downward path, and is likely to fall from 4.9 per cent to below 4 per cent by the end of the year.
However, the government

admitted in a separate state-ment that unemployment was likely to reach a post-war record of 10.75 per cent later this year, and warned that the federal budget deficit will reach at least A\$4bn (£1.75bn) next year.

The growth in GDP during the March quarter surprised economists, who had expected the economy to contract. GDP grew by 0.8 per cent in the three months to December, revised from 0.6 per cent, but contracted in the previous two

Mr Paul Kesting, the federal treasurer, said the figures showed Australia was "begin-ning to make the transition to steadily expanding output and employment".

However, most of the greath

vever, most of the growth came from an increase of 0.7 per cent in net exports.

The domestic economy, messured by gross national expen-diture (GNE), contracted by 0.6 per cent during the quarter. GNE has now fallen for four consecutive quarters, and is 5.3 per cent below the level of March 1990, the biggest annual rate of decline since the year to

December 1961. Most analysts said the figures showed the economy remained weak, and was unlikely to be on the verge of a cern that the relative strength of net exports might reflect the weakness of the economy.

Some of the strength in net

exports reflects the weakness in private spending as house-holds and businesses cut back sharply on their purchases of imports, while domestic pro-ducers are unable to sell their output domestically and are forced to seek markets off-shore," said Mr Stephen Miller. senior economist at Bankers

Trust In an unusual move, Mr Keating also released forecasts showing that the government expects the economy to grow by 3.75 per cent in the next financial year, which begins in July. However, the federal budget

will be in deficit by at least A\$4bn, following a forecast

surplus of A\$1.7bn in the cur-

rent year, and a surplus of more than ASSbn last year, he

said. The forecasts, which would normally have been delayed until the federal budget in August, were released to put pressure on the leaders of the six state governments, who will meet the Treasurer today for an annual round of negotia-

for an annual round of negotia-tions on transfers from Canberra.

Mr Keating has undertaken to maintain grants in real terms, but is anxious to per-suade state governments to help maintain downward pres-sure on inflation by restricting increases in their own charges and taxes. and taxes. · Because of the leadership

challenge by Mr Paul Keating, the Australian cabinet yesterday postponed a crucial decision on a proposed gold mine at Coronation Hill, in the Northern Territory, on land which some Aborigines say is a sacred religious



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Murea Carlo

Fall in consumer spending deals blow to US hopes

US CONSUMER expenditure faded in April after two months of strong growth. undermining hopes that revived personal spending would pull the economy out of

A separate report showing a 1.2 per cent rise in sales of new homes last month indicated that the tentative spring revival of the US housing mar-het might also be losing

Personal consumption spending fell 0.1 per cent last month, having risen by 0.8 per cent and 1.1 per cent in February and March. After allowing for inflation, consumption expen-diture sank 0.3 per cent.

fitne sank 0.3 per cent.

The stalling of consumer spending tallies with the findings of consumer confidence surveys. Confidence shot up following the Gulf war but has fallen back as consumers' focus switched to domestic trends such as falling employment.

Yesterday's report also showed a weakening of per-sonal income, which rose by only 0.1 per cent in April after increases of 0.2 per cent and 0.4 per cent in February and March. Disposable personal income fell 0.2 per cent after allowing for inflation.

Personal savings rates have fallen — from 4.5 per cent of disposable income in December

to 8.7 per cent in March scope remains, however, for squeezing the savings rate.
The housing figures fit the same pattern of faltering recov-

ery. Sales of new houses we running at a seasonally adjusted annual rate of 500,000 last month, nearly 21 per cent above the trough reached in January, but nearly all the increase occurred in February. Sales of new homes are 6 per cent below the average level of last year and nearly a quarter lower than in 1989.

Drug lord sets out demands

By Sarita Kendall

LAWYERS representing Mr Pablo Escobar, chief of the Medellin cocaine cartel, have begun to discuss specific con-ditions for his surrender to the Colombian authorities, accord-

ing to local press reports.

These are said to include the departure of the heads of the national police and the secunational police – the two men who have hunted Mr Escobar most emergetically – and the "legal-isation" of his drug-based for-

Drug-terrorist charges, such as involvement in the murders of Mr Rodrigo Lara, justice minister, and Mr Guillermo Cano, newspaper editor, must also be dropped, according to the lawyers. Mr Escobar also the lawyers. Mr Escobar also wants to be sure he will be sufe in prison. Work is going ahead on a special prison in the hills outside Medellin.

The removal of the two police generals leading the anti-drug fight has been the subject of speculation for some time.

July, when the constitutional assembly, which is fashioning a new constitution for the

a new constitution for the country, finishes. To take advantage of the government's offer of no extradition and reduced sentence, Mr Escobarmust confess to at least one drug-connected crime.

For many Colombians, jailing Mr Escobar would repre-

Mexico seeks to ioin OECD

By Damian Frager in

MEXICO is to seek full membership of the Organisa-tion for Economic Go-operation and Development, according to the OECD secretary general, Mr Jean Claude Paye.

Mexico's decision to seek membership of the OECD con-firms the country's liberal direction in economic policy, and its desire to be treated as a member of the "First World". In 1986, Mexico joined the Gen-eral Agreement on Tariffs and Trade after a decade of bitter controversy. This year it has become a shareholder in the European Bank for Reconstruc-

tion and Development. Mr Paye said that the recent economic reforms in Mexico were "impressive" and that he was struck by the "determination, strength and seriousness with which they were imple-mented. However, he indi-cated that Poland, Csechoelovakia and Hungary were all likely to be admitted to the OECD before Mexico Mr. Escober may hand him took control of a prison in a

anot-out that left is people dead surrendered yesterday after a two-week siege, AP reports from Matamoros.

Oliverio Chavez Araujo and one of his followers were flown to Mexico City aboard a jet from the federal atturney generally office.

must confess to at least one drug-connected crime.

For many Colombians, jailing Mr Recobar would represent the end of drug terrorism.

Neil Bush in \$49.5m S & L settlement

By Peter Riddell, US Editor, in Washington

MR Neil Bush, one of President Bush's sons, and 10 other for-mer directors and officers of the failed Silverado Savings and Loan of Colorado, have tentatively agreed to pay \$49.5m (\$28.6m) to the federal government to settle a \$200m lawsuit over its collapse.

government to settle a \$500m lawsuit over its collapse.

The settlement covers the government's allegations of gross negligence in the collapse of Silverado, which is likely to cost US taxpayers about \$10m.

The Silverado affair has been an embarrasament for the White House. Although he was only a fringe participant, Mr. Neil Bush's involvement has come to symbolise the lapses and excesses which contributed to the whole savings and loan collapse and rescue—the most expensive in US history.

The federal authorities charged that Mr Bush, an outside director of Silverado from 1985 to 1988, had improperly approved a loan to a business partner and had not disclosed his business relationship with another large borrower from the savings and loan.

Separately, the Office of Thrift Supervision, the main Federal regulator of savings and loans, last month ruled that Mr Bush and covered him.

and loans, last month ruled that Mr Bush had exposed him-self to a conflict of interest because of his involvement in loans to business associates. It issued an order barring him issued an order barring him from violating bank or thrift regulations if he ever again served on the board of a financial institution.

Mr Bush has always maintained he did not the saything

tained he did not do anything wrong when a Silverado director. He has not decided whether to appeal against the ruling by the Office of Thrift

Supervision.
To add to his embarrassment Mr Bush was this week thrown out of an amateur tennis tour-

: E



Neil Bush: barred from tennis tournament

rules by playing in a division far below his rated ability. Under the proposed settle-ment of the main claim against Mr Bush and other directors and executives of Silverado and executives of Silverado they will pay \$26.5m to the Federal Deposit Insurance Corporation, which is having to meet the cost of the failure.

Much of the payment is likely to come from insurance cover. In addition, the 11 will turn over to federal authorities \$22m legal defence fund

a \$23m legal defence fund which they set up in 1986 using Silverado's money.

The FOIC's suit claims that Mr Bush and other directors falled to oversee Silverado's operations, claiming they "deferred excessively" to its management and failed to correct risky practices in spite of criticism from regulators. The federal authorities also allege that Silverado's top officers received excessive compensa-tion, money was diverted to personal uses and phoney land

appraisals were used.
The FDIC is also negotiating over a separate \$20m settlement with Coopers and Lybrand, the accountancy firm, over its audit of Silver-

Peru harnesses peasant power to combat guerrillas

Sally Bowen reports on the army's latest initiative in the 11-year war waged by Shining Path



A group of armed ronderos patrol in the Andes

roads around the Andean towns of Ayacucho and trolled by Peru's principal guerrilla movement, Sendero Luminoso (Shining Path). The 11-year guerrilla war has so far claimed the lives of over

22,000 Peruvians, many of them defenceless peasants. The fight against this Maoist guerrilla organisation has crippled an already sick economy, with costs estimated at about \$18bm (\$10 thin) electrostelias. (£10.4bn) almost matching

(£10.4bn) aimost matcoing Peru's external debt.
Conventional army attempts to counter the subversives' bloody hit and run tactics in which police, military and any ordinary people who resist their demands are ruthlessly assassinated, are widely agreed assassinated, are widely agreed to have failed, "Civil defence groups, or rondas, are now the axis of our strategy," said an

Ayacucho army captain.

The army reckons it now controls 600 rondas operating in the departments of Ayacucho and Huancavelica, with another 150 or so in the Apuri-mac Valley further east on the jungle fringe. All able bodied males between the ages of 15 and 70 have to join.

Arming the ronder is now government policy. Already

R AGGED BANDS of weather-beaten peasant rondas in the central Andean region around Huancayo, where Sendero has become powerful. More guns will follow, President Fujimori

For several years, ronderos have made their own guns, hewing rough wooden stocks and fitting barrels made from plumbing pipes. But chronic lack of cash has recently led to some insertions of alarming. some ingenious if alarming improvisations. Outside Huanta, at the fre

blocks where travellars' cre-dentials are carefully checked, canned fizzy drinks lay in a pile on the ground.
But it transpired these

quent rondero-manned road-

innocuous-looking cans were house-made bombs with a fivesecond fuse, packed with explo-sive and nails. The local army base manufactures these primi-

Joint army-rondero operations are perceived by many as the only workable option. "Sendero had become the law around here, and we cannot permit that," said Jorge. "The military on their own cannot identify the sub-wardware it's generating for us versives - it's essential for us to act together."

The desperately under-funded and ill-equipped Peru-vian army agrees. "The peas-ants have to learn to defend themselves," said an Ayacucho army spokesman.

be working. The town of Ayac-ucho, which has been governed under emergency powers for years, is back under civilian control – at least in theory. An "armed strike" called by Send-ero to celebrate their 11th anniversary on May 18 passed off peacefully — unlike Wednes-day's armed strike they organ-ised in Lima which left two

The army organised a counter-demonstration of civilian strength two days later, when some 1,000 ronderos paraded around the main square.

The regional prefect and the local police say Sendero cells within the town have been

rooted out. The subversives have taken to the remote hills and inaccessible valleys east towards the jungle, from where they launch sporadic attacks.

Yet the battle against subversion is fer from years. Sand. version is far from won. Send-

ero's anniversary strike call was unanimously observed in Ayacucho. "We're afraid of reprisals," said one local woman. "Not today when the army is out in force but next week or next month, who will be around to protect us?"
Statistics show she is right to be wary. The Peruvian sen-ate commission on Pacification

reports 2,129 confirmed deaths from terrorist violence in the first nine months of the Fujimori administration alone, and suggests the true figure could be much higher.

For the moment, the central sierra is effectively at war. Local Ayacucho deputy Alberto Valencia, reflects the views of many when he argues, "Nothing short of a military solution will work against ter-rorists who were recruited at age 12 and are now 23. There's no chance of rehabilitating

Charges of human rights abuses by the army continue to cause concern, however. For four successive years Peru has a high number of recorded

lisappearances."
"Sendero investigate and decide who to kill - they may be common criminals, rapists or informers, but there's always a reason," said a human rights worker in Ayacucho. "But when teachers or women disappear, then it's the women disappear, then it's the

Both church and human rights groups fear the conse-quences of arming the peas-antry. "It just increases mili-tarisation," one church leader said. Reports of bloodthirsty attacks by one community on another under the pretext of eliminating "subversives," are disturbingly frequent. And Cesar Sulca, the regional pre-fect, asks: "Will ronderos be prepared to lay down arms and live within the constitution once subversion is defeated?"

A GOOD YEAR IN BRITAIN, WITH SIGNS OF GROWTH AROUND THE WORLD.

British Gas has had a good year with increases in turnover, profit and dividend, helped by last winter's cold snap which brought record domestic sales of gas:

ANNUAL RESUL	TS	
	1990	1991
Turnover (£m)	7983	9491
Profit to British Gas Shareholders (£m)	692 (926)	918 (1211)
Earnings per share (p)	16.2 (21.7)	21.5 (28.4)
Dividend (p)	10.5	12.5
(Profit and earnings expressed in current cost terms; historical	rical coet figures in bra	ckets)

We connected a further 270,000 customers in Britain and gained a million customers in Canada as a result of our acquisition of Consumers Gas of Toronto.

You're now likely to come across the familiar face of British Gas not just in Canada, but also in some of the more remote corners of the world.

In 1989, we fixed our sights beyond the British market. We set out to become the world's first global gas company. In just two years, all the signs are there of a company making a name for itself internationally.

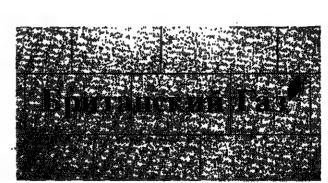
It's a strategy which will leave us less dependent on the British economy as well as the vagaries of the good old British weather.

We're exploring for oil and gas in five continents from North America to Asia. And we've exported our technology to over 30 countries.

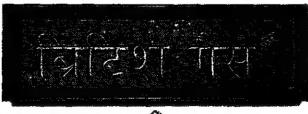
In Ankara, we're busily involved on a multi-million pound project converting them to gas. Whilst in Delhi we're looking at the feasibility of turning one of the world's most heavily populated cities onto the world's most economical fuel.

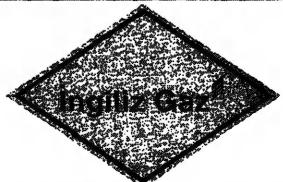
So British Gas might not be quite as easily recognisable as it was a few years ago.

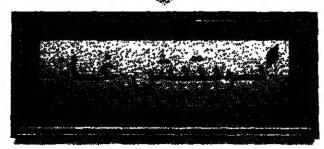
But one thing is certain. The more the world turns to British Gas, the greater the opportunities for business growth.





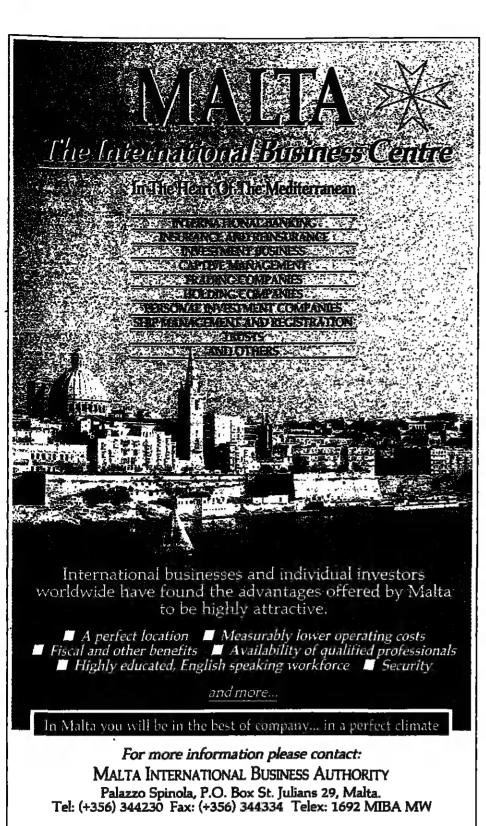








THE WORLD IS TURNING TO BRITISH GAS.



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Key Data			
In SFr. m	<u>1989</u>	<u>1990</u>	% Change
Net Revenues	75.6	60.5	-20
Cash Flow	24.8	16.4	-34
Net Income	17.5	12.8	-27
Dividends	7.2	7.2	
Total Assets	376.6	359.5	-5
Capital and Reserves	97.7	103.1	6
Staff	246	239	-3

7 990 was a difficult year I for asset management

However, the unfavorable performance turned in last year was the result of exceptional circumstances and should only be a chance

mishap. The end of fighting in the Mideast, coupled with a renewed flow of liquidity on financial markets as economic activity slackens, point to a return to a more normal situation in the current year.

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UK NEWS

LOANS FOR SMALL COMPANIES

Credit institute proposal gains government support

A CREDIT institution to provide low-cost long-term loans to small and mediumsized businesses may be set up

sized businesses may be set up
by the government.
The idea of the credit institute has been modelled closely
on the Kreditanstalt für Wiederaufbau in Germany which
reinvests Marshall Aid money
suppiled by the US after the
second world war.
The proposal for the creation
of a long-term credit institution has met with an encouraging response from the Trea-

ing response from the Trea-sury, and the Department of Employment, which is responsible for small companies pol-

A growing number of back-bench Tory MPs are also in bench Tory MPs are also in favour of the proposal, accord-ing to Mr Michael Grylls, MP, chairman of the Conservative party's backbench trade and industry committee.

Mr William Poeton, presi-dent of the Union of Indepen-dent Companies (UIC), says the depth of the recession and the fact that banks are increasing interest rate charges at a time

of falling rates has given an added urgency to the issue. "The government is now tak-ing this matter very seriously," said Mr Poeton, who represents medium-sized manufacturers. "I am confident that plans for such an institution will appear in the next election manifesto,

if not before." However, Mr Eric Forth, the minister responsible for small companies, said this was only one of several proposals being considered and that it "would

not happen immediately".

The UIC, backed by the Small Business Bureau, which is the Conservative party's small business organisation, and other small business lobby groups, believes that a long-term credit institution would allow small businesses to plan their finances over the

longer term.
The institution would be set up with £200m of government funding and a charter to borrow up to 15 times that amount, equivalent to £3bn.
It would lend funds to banks

below the London interbank offered rate (Libor), for them to lend on at half a percentage point above Libor for periods of up to 10 years.

The one point margin would cover administrative costs and the risks involved.

As part of the proposal, the banks would have to drop their practice of taking out a floating charge on the assets of the businesses to which they lend. A floating charge applied to

any asset in the business made it more difficult for bank customers to raise finance from other sources and meant the banks could be less rigorous in their assessment of the business and Mc Corolla. ness, said Mr Grylls. The aim of the credit insti-

tute is to encourage banks to make longer-term commit-ments to their customers and to look more closely at the than at the assets and the secu-rity they provide.

At present much lending in the form of overdrafts which

Merger clearance casts doubt on tough acquisitions policy

secretary.

The clearence of the three deals without a full investigation by the Monopolies and Mergers Commission casts further doubt on the viability of the teaconstant's truth policy. the government's tough policy stance on acquisitions by over-seas state-controlled compa-

Only one of the five mergers involving foreign state controlled companies which have been referred to the MMC since Mr Lilley amounced the been referred to the mmC since Mr Lilley amounced the government's new policy last July has been blocked, and that acquisition — Kamira Oy's bid for ICI Fertilisers — was blocked mainly on compe-tition grounds. The so called "Lilley doc-trine" is not dead yet how-

trine" is not dead yet, how-ever. The trade secretary is

THREE UK acquisitions by foreign state controlled companies were among six mergers cleared yesterday by Mr Peter Lilley, the trade and industry foreign state-controlled companies which got the go-ahead tition policy next month.

The three acquisitions by foreign state-controlled companies which got the go-ahead yesterday were:

The proposed fillm acquisition by Allied Irish Bank, the Irish state-controlled bank.

the Irish state-controlled bank, of TSB Group's 56-branch Northern Ireland network; Northern Ireland network;

a joint venture between Société Nationale Elf Aquitaine, the French state-controlled oil group and Engelhard Corporation of the US;

the proposed acquisition by a joint venture between Neste Oy, the Finnish state-controlled oil company and Oy Uponor of the Adyl gas pipe and fittings business of E I Du Pont de Nessours.

Two of the other three deals

out de Nemours. Two of the other three deals stem from the government's controversial move to privat-ise the Insurance Services Group, the short-term export credit insurance arm of the Export Credits Guarantes

Britain to fight imposed European currency

The following is an edited text of the speech yesterday by Mr Norman Lamant to the Royal Institute for International Affairs: From the first the UK has

approached the question of European economic and monetary union (Emu) with considerable caution; and rightly so, in view of the historic nature of the changes proposed. The government has made it

plain to our European partners that we cannot accept any changes to the Treaty of Rome that would bind us to move to a single currency or single monetary policy without a separate decision by the UK government and parliament.

But our rejection of the imposition of a single currency and a European central bank also stems from our view that monetary union should not be

monetary union should not be prescribed by the centre or by governments; rather it should be market-based and market-

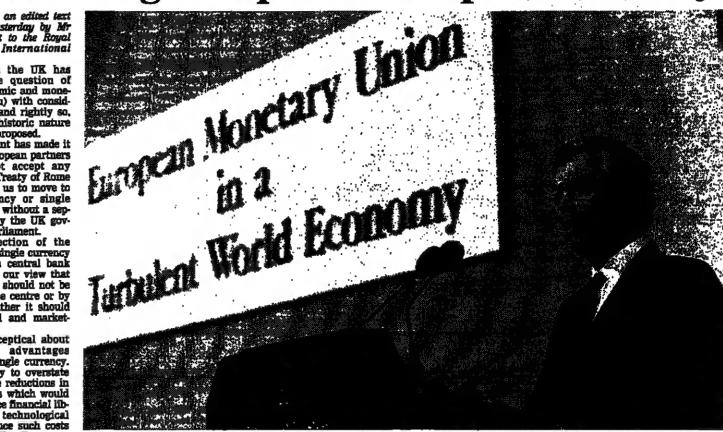
FINANCIAL TIMES

We remain sceptical about many of the advantages claimed for a single currency. It would be easy to overstate the extent of the reductions in transaction costs which would be available, since financial liberalisation and technological change will reduce such costs in any event. The European exchange rate mechanism has already gone a considerable way to reducing exchange rate risk within the EC.

At present, economic diver-gences in the EC remain considerable. Among member states, inflation rates range from 2% per cent to 21 per cent; short-term interest rates range from 9 per cent to 19 per cent; budget balances range from a surplus of 1 per cent of GDP to a deficit of 17 per cent; and unemployment rates range from 1% per cent to 16 per

Against that background, a premature move to a single European currency would have severe consequences. If a future European central bank pursued the rigorous and sustained monetary policy required for the achievement of price stability, there would be a heavy cost for the less prosperous regions of the community. They might become increasingly the competitive increasingly uncompetitive, and face a sharp rise in unem-

ployment. EMU involves a number of difficult issues. But it is impor-tant to remember that we are not negotiating on whether the Community should adopt a sin-gle currency now. Any such



Norman Lamont yesterday: 'We remain sceptical about many of the advantages claimed for a single currency'

the road Our participation in these negotiations has been, and will continue to be, constructive. I

believe that there is a basis for an agreement which meets both British concerns and the aspirations of our Community partners, and keeps all mem-ber states moving forward together. Our approach is therefore evolutionary and market-driven. It seeks to build on what we

have already achieved. Our proposals concentrate, not on hether there might some day be a single currency, but on what action we can take now gence within a market-based framework. This means focusing not on stage 3 - a hypothetical single currency and central bank - but on the practical steps the EC can take in stage

It is this pragmatic conce that underlies our hard Ecu proposals. I am happy to rebut suggestions that we are "aban-doning" the hard Ecu. On the contrary, the ideas which led us to put forward our propos-als are making some headway with our partners. A consensus appears to be emerging - evi-dent for example in draft

Treaty texts from Spain and Germany - that some mechanism to harden the Ecu is

desirable in stage 2. Of all the proposals that have been put forward for stage 2, ours offers the strongest anchor against would have a real incentive to pursue an anti inflationary strategy as powerful as the best in the community. The development of the hard Ecu would be driven by the market. Market pressures would encourage convergence, not on the average inflation performance, but

on the best.

Another issue is what degree of convergence would be required before the start of stage 2. Some member states are of the view that stage 2 should start automatically on January 1 1994, while others believe that the start of stage 2 should be subject to the achievement of greater conver-gence. The UK is very wary of setting deadlines without regard to convergence. Along with a number of other countries, the UK believes that a brief period of convergence of inflation rates would not be enough before moving to stage 3. Convergence would need to

be sustained for some time, and reflected in inflationary expectations.

A further issue is that of fiscal policy in a monetary union. We have expressed our concern that monetary union might lead to pressure for the formu-lation of an EC fiscal policy. We regard legally binding fis-cal rules as unnecessary and undestrable. We ourselves are committed to a sound fiscal policy - budget balance over the cycle. And as a member of the community, we also partic-ipate in a process of discussion of the fiscal positions of mem-

Some have suggested that the conclusions of last year's discussions in Rome – from which we dissented - imply the establishment of a European System of Central Banks in stage 2. Given our scepti-cism about stage 8, we see no need to set up a central bank in stage 2. Of course, if the decision were ever taken to move to a single currency, it would be necessary to set up a European central bank. So it is right that the intergovernmen-tal conference on Ezru should discuss the structure and institutional arrangements for such

We will need to decide how external exchange rate policy would be formulated and implemented if there were ever to be a single currency. It is clear that both the council of EC finance ministers and the ESCB would have to have a role; but the exact balance between the two has yet to be

There is concern about the possibility of a two-speed Europe – that some less pros-perous member states would not be in a position to move to stage 3 at the same time as their more prosperous part-

Certainly the idea of a two-tier community is one to be avoided. Indeed, one of the advantages of our hard Ecu proposals is that no such divi-sions would occur — member states would be able to move forward at their own pace, but within a common framework.

What this long list of issues illustrates is that there is no point in using what some com-mentators have called the "British question" as an excuse to avoid the really difficult questions. This is certainly not the most problematic or contentious issue before the IGC.

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FINANCIAL TIMES

UK NEWS

Northern Ireland talks policy threatened by public row

By Ratph Atkins in London, Kieran Cooke in Dublin and Our Belfast Correspondent

THE British initiative to bring Northern Ireland's political parties to the negotiating table yesterday descended into a fractions public row over the independent chairman, taking pessimism about the province's political future to a new low.

Mr Peter Brooke, Northern Ireland secretary, is expected to fly to Dublin today for urgent discussions with Mr Gerry Collins, Irish foreign minister, in an attempt to res-cue his 16-month initiative from collapse. Unionist leaders' fempers

flared after the disclosure that they had rejected the appointment of Lord Carrington, former British foreign secretary, to chair the second strand of the planned talks when the Irish government would enter

Mr James Molyneaux and the Rev Ian Paisley, leader of the Ulster Unionist and Demo-cratic Unionists respectively, said Lord Carrington's record on Northern Ireland was "deplorable" and said he had "arranged the self-out of Rho-

Other Unionists cited Lord Carrington's memoirs, "Reflect on Things Past." published in 1988, in which he said a visit to Northern Ireland impressed



Lord Carrington: rejected

him "most unfavourably with the higotry and insobriety of a lot of the fairly senior people in Ulster politics whom I met. m Uister politics whom I met".

Mr Ken Maginnis, Ulster
Unionist MP for Fermanagh
and South Tyrone, said: "We
have always left that the Foreign Office was the architect of
our misfortunes in that it formulsied the Anglo-Irish Agreement. "He is sufficiently close
to the Foreign Office point of
view to be unsecurable to us." view to be unacceptable to us." There was, however, initial confusion within the Unionist parties which favour strength-ened links with Britain about

what line was being taken opponents that the Unionist leaders were becoming divided from their colleagues.

The Ulster Unionist party also back-tracked on an earlier declaration that it was temporarily pulling out of talks.

Mr Brooke appears to have rejected as impractical a suggestion that he should compile a slate of candidates and is concentrating on looking for one name acceptable to all Northern Ireland's political

parties. Unionists claimed both gov-Unionists claimed both governments had rejected several names and so it was wrong to throw blame on them for opposing one. Mr Brooke appears determined to continue his efforts, whatever the odds of success, saying: "We have not tested infinity yet". In Dublin, meanwhile, Mr Charles Haughey, the Irish prime minister, said his government would be willing "to take any action" to get the talks underway.

The nationalist Social Democratic and Labour Party contin-

cratic and Labour Party contin-ues to boycott meetings until been agreed. Members of its delegation are expressing frus-tration at Mr Brooke's failure to reach an accord.

Mixed blessings await south of the border

Juliet Sychrava reports on problems following the Scottish electricity privatisation

COTTISHPOWER and Hydro-Electric, the two Scottish electricity companies, have well-founded reservations about next month's flotation - dealings in shares start on June 18.

The new competitive market in electricity could well prove a mixed blessing for them. If gives them the great opportu-nity of selling excess electricity south of the border. But because they are vertically integrated – they both gener-ate and distribute electricity – they also face some serious challenges.

Their distribution business has far less intrinsic growth has far less intrinsic growth than that of the 12 regional dis-tribution companies of England and Wales which were floated last year. This will be the last of the UK govern-ment's big privatisations. The Scottish companies are only allowed minimal price increases for domestic and increases for domestic and smaller customers, while the loss of any large industrial custoss or any large industrial cus-tomer is more serious than it would be for any of the regional companies, which lose only the small margin on sell-ing on power they buy from other companies.

The Scottish companies fear

a price war over large customers. "Competition," says Mr Ian Preston, chief executive of ScottishPower, "is the biggest uncertainty of all. We have



Alan Stewart: government minister at the share price launch

already faced severe competi-tion in the industrial sector. Last year there were price cuts of up to 15 per cent, and that pressure will continue." Mr Roger Young, chief executive of Scottish Hydro-Electric, agrees. "Scotland is an oversupplied market, and that is an opportunity for us. But like every oversupplied mar-ket, it is unstable."

Mr Alan Stewart, the Scot-tish Office minister, was not so forthcoming. At a press confer-ence yesterday to launch the public offer, he declined to say how many of the total 3.6m registrations of interest had come from Scotland come from Scotland.

But it is understood that about 900,000 of the companies' 2.3m customers have registered for shareholder incentives,

raising hopes that more Scottish people will apply than in past privatisations. Those who receive shares

can expect an average dividend yield of 5.1 per cent. The terms value ScottishPower at £1.96m and Hydro-Electric at £920m. The two companies are, how-ever, particularly vulnerable to competitive price-slashing because there is no electricity

pool in Scotland to set a floor for prices negotiated with large

Other problems will emerge. At present the two companies are allowed to charge customers a fixed amount - as part of

the unit price of electricity - to reflect the costs of generation.

If they generate more cheaply, they can keep the difference. Over the next few years, generating costs are likely to fall - which will mean more profits. But after 1994 the generation compone the price to customers will be linked to prices in the pool in England and Wales, which may

be lower. Getting into the market in England and Wales is critical for both companies. Excluding diversification, it is one of only two ways to create growth.

Much has also been made of scope to widen margins as gen-eration costs fall further. Within a year, the companie cheap gas-fired generation will be on-stream, and the price of contracted British Coal will also fall over the next three years. When contracts expire in 1995 there may be scope to buy cheaper imported coal. Brokers are looking for earn-ings growth from the two companies of around 10 per cent until 1994. What happens after then is, says Mr Preston, the

BRITAIN IN



Guy's to axe over 300 hospital jobs

Almost 300 jobs are to be axed at Gny's Hospital in south London as part of a plan to save £8.8m. A total of 92 clinical and non-clinical staff will be made redundant with a further 203 full-time posts going through natural wastage, the Guy's and Lewisham Trust sunounced. The majority of jobs being axed are non-clinical, affecting

support services such as domestics and porters but nursing staff are also hit. Guy's became a self-governing trust last month.

Optimism in business sector

sector are confident economic conditions will improve over profits during the recession.

according to a survey.

The American Express Business Barometer interviewed 882 businesses in each of the service sectors travel, hotels and restaurants and retail. More than 72 per cent of respondents said they were optimistic about "business potential" over the next two quarters.

Virgin launches new US service

Virgin Atlantic, the UK long-haul sirline, has begun a new transatlantic service between Boston and London's Gatwick Airport. The inaugural daily flight comes a month before Virgin begins. for the first time, to operate out of London Heathrow, the capital's main airline hub.

Newspaper criticised

Commission severely criticised the News of the World, one Sunday newspaper's, over a number of articles about Ms Clare Short, the Labour MP.

The Commission, which replaced the Press Council as the newspaper industry regulatory body at the beginning of this year found unanimously that the paper had unfairly tried to link Ms Short with pornography and had unjustifiably invaded her

Touche Ross legal threat

Touche Ross, the UK's fifth largest accountancy firm, has threatened to take legal action against the institute of Chartered Accountants in England & Wales if the institute goes ahead with plans to introduce tougher disciplinary powers over

The move reflects a growing disenchantment among the senior partners of the UK's biggest eight accountancy firms with the ICARW's

Cadbury to chair committee

A City and industry committee charged with recommending ways to improve relations owners was hunched in

Sir Adrian Cadbury, former chairman of Cadbury Schweppes and currently a director of the Bank of England, will chair the

Print union elects leader

Mis Brenda Dean, general secretary of the print union Sogat, was defeated by Mr Tony Dubhins, leader of the National Graphical Association, in the election to become leader of a new merged print union. The union will have about 201 000 will have about 301,000 members and will become the TUC's eighth biggest union.

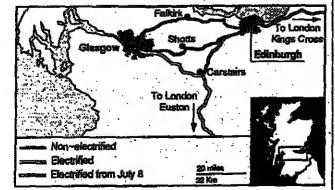
Pay review terms accepted

Teachers will have to accept part of their pay being linked to performance in order to gain a large increase in earnings under the new pay review body, the leader of the National Association of Head chers said. The govern is currently introducing

Joint venture

appraisal for all teachers.

Midlands Electricity, regional power distributer, has formed a joint venture with STEAG,



From July rail travellers between two Scottish cities will be able to chose between two routes operated by different parts of British Bail, writes Richard Tomkins. Travel times will be similar on the lines between Glasgow and Edinburgh: Earlier this week Mr Malcolm Rickind, the transport secretary, said that he wanted to introduce more competition on the railways by ending



SOURCE: CENTRAL STATISTICAL OFFICE 1989

Britisheromounies spend for Travelarit Server director SOURCE: AMEX TRAVEL MANAGEMENT SERVICES 1990

7% of British business travellers believe that greater competition on European routes. from Heathrow would mean lower fares.

SOURCE: MORI MAY 1991

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FT LAW REPORTS

Digest of Easter term cases

FROM APRIL 30 TO MAY 15

Arnold and others v National Westminster Bank plc (FT, April 30) A rent review clause which

concerned the interpretation of the phrase "a fair market rent" at first instance was held to mean that it should be fixed on the basis that the hypothetical e should be treated as not containing any provision for rent review. No appeal was allowed against that decision. Thereaster, in a subsequent case, a somewhat similar rent review clause was construed to mean that, in the absence of clear words requiring the rent review provisions to be disre-garded, effect should be given to its underlying commercial purpose by requiring future rent reviews to be taken into account. That approach had subsequently been approved by the Court of Appeal. When the lessess sought to re-open the question of the construction in the present case, the landlords applied to strike out the claim. on the grounds of Issue estop-pel. The House of Lords upheld the vice-chancellor's decision that special circumstances could prevent an issue estoppel from arising where relevant new material, not available at the time of the first decision, had since come to light. Such new material could include a change in the law. Preventing the lessees from re-litigating the point would favour an abuse of process which estop-pel was essentially concerned to prevent. It would be most unjust for a tenant to be faced with rent reviews over 20 years, all based upon a construction of the law which was decided to have been wrong.

> Bank of Crete SA v Koskotas and Others (FT, May 1)

The plaintiff bank claimed that certain monies which had allegedly been misappropriated by two of its officers could be traced into the hands of the ninth and 10th defendants, Mr Louvaris and a company he controlled. He was ordered to sign a letter instructing his Swiss bank to disclose his account documents for the relevant period. In an appeal against the order which had been made for the purpose of the Mareva application, coun-sel contended there was not sufficient ground for upholding the order now that opposition to the Mareva injunction had been abandoned. Allowing the

appeal, the Court of Appeal stated that although the Swiss were sensitive about their banking secrecy laws by court order from other countries, that by itself would not be a ground for interfering with the order. However, in the event, although the documents might prove relevant at a later stage of the proceedings, that was an insufficient ground for upholding the judge's order given that there was no longer opposition to the Mareva injunction.

(FT, May 3)
In a charterparty the actual owners had chartered the vessel to the disponent owners on terms similar to those between the disponent owners and charterers. The charterers and subcharterers were both subsidiaries of the Marc Rich & Co AG group. A claim arose in 1981, when the arbitrators were appointed, by the charterers against the disponent owners for damages after refusing an order to discharge in South Africa. Amendments added an allegation that the charterparty was made by the claimparty was made by the canal-ants as agents for undisclosed principals, Marc Rich, in 1990. In making a limited declara-tion in favour of the plaintiffs, Mr Justice Phillips stated that the original cause of action, namely the alleged breach of charter in declining to deliver in South Africa, remained the cause of action the charterers sought to enforce. That was sufficient to dispose of most points on which the disponent owners relied in their attack on jurisdiction. However, in so far as they also alleged their principals, Marc Rich, had suffered loss and damage the charterers went beyond what they could claim by their asserted cause of action, not one included in the original reference, and was therefore

Nullifire Ltd

one the arbitrators did not

have jurisdiction to decide.

(FT, May 8)
The Cour d'Appel in Paris substantially upheld an assessment of FFr4.7m (£487,000) ages for breach of contract and the Master ordered that judgment to be registered in the High Court. The defendants sought to have the registration set aside on the grounds of fraud and that its recognition therefore would be

contrary to public policy. Dis-missing their appeal, Mr Jus-tice Philips stated that the English court should first consider whether a remedy lay in the foreign jurisdiction. If so it would normally be appropriate that the defendant pursue his remedy there. While it was not an area where rigid rules should be formulated, the English court would not nor-mally entertain a challenge to a convention judgment in circumstances where it would not permit a challenge to an English judgment. The proper course was to leave the defendance of the course of the course was to leave the defendance of the course of the co dants to seek remedy in the recours en revision, a form of appellate procedure, to set aside the judgment on the ground that it was procured by fraud. If the recours succeeded the case would be reheard on

In re Seaguil Manufacturing Co Ltd (FT, May 10) A director of the insolvent company, being wound up by the court on the ground of pub-lic interest, was a British sub-ject who claimed he was domiciled and resident in the Channel Islands. On the Official Receiver's application he was ordered (i) to attend the court for public examination and (ii) ordered service of the public examination order at his Addenses address. The Regis-trar set aside both orders on the ground they were made without jurisdiction since he was in Alderney at the material time. In allowing the Offi-cial Receiver's appeal, Mr Justice Mummery stated that there was a general rule of statutory construction that English legislation was primarily territorial in effect. Ultimately, however, the question of who were the persons, with respect to whom parliament was presumed to be legislating, turned on the language, context and purpose of section 133 of the Insolvency Act 1986. On the true construction of that section, it was plain it applied to all in a class of specified persons within its "legislative grasp or intendment" whether or not in England and whether or not they could be served with a summons here. The

Re Asabi Kasel Kogyo Kabushiki Kaisha (FT, May 14) The appeal arose from compet-

orders would be restored.

ing applications for patents for chemical inventions in the genetic engineering field. Asahi argued that for disclosure in an application to form part of the "state-of-the-art" under s.2(3) of the Patents Act 1977, it had to disclose the method of working the invention, ie, an enabling disclosure. Mere disclosure of a formula for a compound claimed was not sufficient but their argunot sufficient but their argu-ment was rejected in turn by the superintendent examiner, Mr Justice Falconer, and the Court of Appeal. Section 2 of the Patents Act 1977 provided, inter alia, that the state of the art in the case of an invention comprised matter contained in an application for another patent published on or after the priority data. In allowing Asahi's appeal to the House of Lords, Lord Oliver stated it had to be assumed for present purposes that the man skilled in the art, if he was to produce the Invention claimed, would need to know not simply the formula but a method by which it could be produced in accordance with that formula. accordance with that formula. The invention, as a patentable concept, involved the combination of formula and means. In this case, the only "matter" disclosed was a bare claim a compound could be prepared of the specified composition.

A and Others v B Bank, Bank of England Intervening

(FT, May 15) (FT, May 15)
A and Others had been granted an injunction restraining B Bank from disclosing to any third party all documents B Bank held at its London branches or elsewhere in the jurisdiction. Thereafter, the Bank of England, pursuant to section 39(3)(a) of the Banking Act 1987, served on B Bank a Act 1987, served on B Bank a notice requiring it to produce documents covered by the injunction. B Bank now sought directions as to whether, despite the injunction, it was free to comply with the notice for disclosure of the documents. Mr Justice Hirst stated that the scope of the Bank of England's public duty under section 1(1) of the \$67 act to supervise authorism institu-tions was wide and the Bank of England might often be faced with situations requiring urgent action. Fulfilling that public duty overrode the duty of confidence to customers.

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Weekend FT

CONTRACTS

£25m Lyell Field development. Upgrading

STENA OFFSHORE, a turnkey subsea contractor, has won a contract worth about £25m from Conoco (U.K.). The con-

tract is for a project on the Lyell Field development.

The project will involve the installation of facilities for extraction and transportation of oil and gas from the Lyell Field to the Chevron-operated Ninian southern platform, some 15 km to the south-east. Stena Offshore has been con-

tracted to lay three 15km pipe-

ines of 12in, 10in and 8in in diameter and a 2in methanol line, piggybacked to the 10in pipeline. Stena Offshore will also be providing umbifical installation, flow line tie-ins and trenching and back-filling

The offshore pipelay, using the reel lay vessel Stena Apache, is only expected to last 30 days and will therefore free the vessel for other sea-sonal projects. One of Stena's diving support vessels will

undertake diving support which is expected to last for at

least 40 days.

The Lyell Field is situated in the UK North Sea block 3/2, about 300 miles north-east of Aberdeen. The proposed development of the control o opment comprises a central subsea manifold structure sur-rounded by a number of oil and water injection wells. which will be connected by a series of flowlines and a control umbilical to the Ninian southern platform.

Building gravel dredger in Holland

RENDEL PALMER & TRITTON'S offshore and marine department is involved in supervising the design and construction of a sand and gravel dredger in a Dutch ship-yard for Civil & Marine. The £14m vessel is the third

and at 7,800 tonnes deadweight the largest in a family of trailing suction hopper dredg-ers for Civil & Marine. The order was placed through Civil & Marine's Belgian subsidiary. Cambel. Work has already begun on the dredger at IHC Dredgers near Rotterdam for delivery in 12 months' time.

RPT designed the basic hull and assisted the client with the equipment layout and in super-vision of construction of the first of the line, the Cambourne. This was a 5,000dw vessel built in Scotland to

British Coal electricity supply project

dredge sand and aggregate for the construction industry. About three years ago a sec-About three years ago a sec-ond vessel, the Cambeck, was built. The latest, to the same basic design and layout but with a larger deadweight, will have a length of 113 metres, breadth of 19.6 metres and draught of 6.5 metres. The ship will have a submerged dredge

pump which permits dredging to 50 metres below keel

British Coal is to install a combined cycle electricity generating plant providing about 15MW of net electrical power at Harworth Colliery in Nottinghamshire. The plant is believed to be the first in the UK to be fuelled exclusively by mines, one which is a low color. mines' gas, which is a low calo-rific waste gas extracted from the coal face during mining

A contract has been awarded by British Coal to a joint venture of MOWLEM ENGINEER-ING of Bromborough, Wirral, who will design and build the plant and COFRETH, who will operate and maintain it for a 10-year period. The contract is valued at more than £13m over the period at present day val-

The combined cycle power plant comprises four recipro-cating gas compressors, two Ruston TB 5000 industrial gas turbines, two supplementary fired steam boilers operating at 450degC and 40 bar pressure and a full steam cycle incorpo-rating an 8.5MW condensing

steam turbine with attendant The new plant will supply the majority of British Coal's

electricity requirements at the colliery, providing a substan-tial financial saving and contributing to a cleaner environ-ment by reducing emission of the methane content of mines'

Mowlem Engineering is a division of John Mowlem Con-struction and Cofreth is part of Lyonnaise des Eaux Dumez of

Improving access to the Metro Centre

COSTAIN CIVIL extruded polystyrene to form the embankment for the road over an area of bad ground. It is believed to be the largest ough Council for the construction of a two-span bridge over the River Derwent and 0.6km of dual carriageway in Gateshead, Tyne & Wear. The contract will use 35,000

cu metres of expanded and

such application of the material in the United Kingdom to

Western Riverside Route - Derwenthaugh Extension Phase 1, will create a second major route to the Metro Centre shop-ping complex from the existing major road network. The contract consists of the

construction of a two-span skewed bridge, each span 41 metres in length, over the river, on deep piled foundations over mine workings which will be grouted before

Aylesbury manor house refurbishment

HOLLOWAY WHITE ALLOM, part of John Laing Construc-tion, has been awarded a £3.4m contract by the National Trust for repair work at Waddesdon Manor at Aylesbury in Buck-

Repairs will be focused on

ations will be carried out together with the upgrading of mechanical and electrical ser-The contract, due for comple-

Repairs will be focused on external stonework, roofing for high quality internal fin-

and windows while inside a number of structural alter-

ishes, particularly timber wall panelling.

The house will re-open to visitors at Easter 1993. Mean-while the grounds and avery

are open as usual. Waddesdon Manor was built in 1874 for Baron Ferdinand de

. . . .

car design facility

The Rover Group, the British car manufacturer, has placed a £17m contract to upgrade its COMPUTERVISION CAD/CAM facility. Running over three years, the first phase of the programme has recently been completed. The second phase, to replace 100 instaviews with 100 CADDS 4X SPARCstations. will be completed this year, while the third phase will be

completed next year.
Computervision has been supplying CAD/CAM solutions to Rover since 1963. Technical specialists from Computervi-sion are working closely with Rover technical staff to enhance further the design and production process by implementing the latest CAD/CAM technology. The objective is to support Rover's concurrent engineering strategies, while maintaining and enhancing the quality of its finished products. While the investment pro-

eramme is concentrating on the use of CADDS 4X for stylthe use of CADDS 4X for styling design, concept engineering and electrical design, Rover and Computervision are working closely together on a number of projects. The two companies are jointly developing a body design user interface for NURBS (non-uniform rational B-splines) surface design and Rover is running a pilot project using Solidesign for power train (engine and transmission) components. transmission) components.

Rover is also working closely with Computervision in developing its powerful engineering database management (EDM) carabase management (EDM) system. The aim of the project is to develop a single bill of materials which can be integrated with CADDS 4X. In addition, Rover is encouraging its suppliers to link into its EDM database - the first four suppliers will join the network by the middle of this year.

Teaching block

TRY DESIGN AND CONSTRUCT, part of the Try Group, has been awarded a contract for a five-storey teaching block at Ealing College of Higher Education, worth £1.77m.

The new building is attached to the existing college on two sides and forms a link between the south and east wings.

It will be constructed with a reinforced concrete frame on pad foundations and have brick cladding and an aluminium mansard roof.

The project will be com-The project will be completed in 55 weeks.



which he joined in 1970 as a mancial analyst, away from head office and in the operating companies. He had spells in finance and marketing departments before being appointed managing director of AMAS Europe (now known as Pasminco) a lead-tine producer in 1978 at the early see of 25.

at the early age of 35.

He says his move to the top was helped by his continuing interest in business strategy; "anyone in the top job at an organisation must be seriously interested in atrategy as well as having

interested in strategy as well as having wide experience".

Personal chemistry between key executives also plays an important part in corporate manoeuvres. "Personalities matter," Wilson says. "If a small team is to work effectively there must be mutual trust and confidence among the team members. You must trust people personally."

RTZ's top management reaches decisions by consensus. He says the chief executive's committee will continue to make the operating decisions. "It is a team and what matters is how the team works and that there is harmony."

Several of those RTZ team members

Several of those RTZ team members will change positions when Sir Allstair Frame retires as chairman tomorrow. Sir Derek Birkin, 61, the present chief executive, becomes executive chairman. Wilson, 47, moves over from being director, mining and metals, while lan Strachan, the finance director, also 47,

becomes deputy chief executive.

Some analysts were surprised that
Wilson, a thoughtful individual with a perpetual gleam of good humour in his eye, slipped in ahead of Strachan, who joined RTZ in October 1987 after 16 high-flying years with Exxon Corpora-tion, and who has a more charismatic personality. Analysts suggest that Wil-son was Birkin's choice and he put his foot down when some other directors suggested Strachan would make a more impressive "figurehead".

Wilson and Strachan showed how

well they can work together under pres-sure after the once-in-e-lifetime acquisition by RTZ of most of British Petro-leum's mining assets for \$3.7m in 1989. The BP Minerals acquisition was huge by any standards yet it was absorbed quickly, efficiently and relatively pain-

RTZ is in good financial shape should another suitable acquisition come along. But Wilson says the main tests for the rearranged management is to capitalise on what the group already has. "Being the biggest is certainly not enough. We want to be better than the competition. We want to be the superior performer in the industry." RTZ has a relatively short history. In

i peradic

A serious interest in strategy and There a generalist's background. I personal chemistry which he joined in 1970 as a financial straight away from head of the first personal chemistry. Kenneth Gooding talks to the generalist who

has moved to the top of RTZ Corporation



Bob Wilson: a perpetual gleam of good humo

mining finance house. From the 1970s to the mid-1980s its mining interests matured into hig cash generators and the group used the money to build up a portfolio of other assets, in oil, gas, chemicals and metal fabricating busi-

In the lete 1980s this diversification strategy was reversed as ETZ refocused attention on its core mining operations. Oil, gas, chemicals — even the cement business which brought Sir Derek Birkin into RTZ with Tunnel Cament went in a divestment programme which

netted \$1.5hn.

Then came the HP Minerals acquisition which gave RTZ the sharp focus it had been searching for. Its interests now span a wide range of metals and minerals: copper (it is the world's sec-ond-largest producer), aluminium, gold, borax, tron ore, uranium, industrial dia-monds, coal, potesh, ksolin, talc, silica sand and salt. They are produced mainly in North America, Australia and

Wilson says this wide spread of operations gives RTZ the opportunity in future to achieve superior performance by transferring expertise between the operating companies. "Best standards" can quickly be transmitted through the

RTZ has a chance to turn size into profit, he says, because its wide range of products in many geographic areas gives it more opportunities than most mining companies — which tend to be focused either on one or two products and a limited geographical area. There are also many investment opportunities open only to a group of RTZ's size and

nancial strength. Wilson admits the strategy of trans ferring expertise will not be easy to implement because there is no inten-tion to change the management style— which is to have a small head office staff in London (under 250) and to give the operating companies near-autonomy while holding a light finan-cial rain.

More senior managers will be trans

More senior managers will be transferred between the operating companies. This has been done before but Wilson says it will now be part of a more systematic process.

RTZ is looking for more large-scale projects, says Wilson. The prime consideration is that projects must have the lowest costs in their particular sector. However, other factors such as the politics and economics of the country in which the minerals are located can be which the minerals are located can be important. For example, RTZ was not particularly keen to rush into eastern

particularly keen to rush into eastern Europe when it began to open up.

"We might be quite keen on a smaller scale project of \$50m to \$100m rather than a \$11m project in those parts of the world where we have no expertise at the moment," says Wilson.

The group prefers to have management control of its ventures but this is not an unbreakable rule. It accepted a \$0 per cent interest in the Escondida copper mine in Chile, the third-largest in the world, nather than he left out of this world-class project. this world-class project.
Wilson says RTZ should not move

wison says KIZ should not move downstream into metal processing. He explains that an ore body is unique. Turn it into a low-cost, long-life mine and you have something your competitors do not have.

But metal smelters have to compete

more or less on equal terms for raw materials and customers. RTZ would only consider expanding its smelting capacity when it would have a permanent cost advantage — for example as it has at Bingham Canyon, near Salt Lake City, where the amelier is close to the mine and competitors have to ship raw material from Bingham to other parts

left: Pillar, which groups a number of industrial operations and has a turn-over of \$1.6hn. Wilson says: "If we didn't have it today we would not buy it. But we do have it and want to keep it and we are willing to invest more in

Pillar operations are manny in the UK, which helps RTZ's tax position. The group generates under 10 per cent of operating profits in the UK but WIlson insists its complex tax situation is under control and the group will never take a strategic decision for tax reasons. "Tax-driven investments are usually bad news for companies in the longer term."

Wilson says that RTZ's shift from Wilson says that RTZ's shift from being a mining finance house to mining company "requires a different mix of skills and competence at the centre".

After the RP deal George Beals was appointed technical director, bringing with him substantial mining experience, and tomorrow Leon Davis joins the board on secondment from CRA, RTZ's Australian associate, for at least three years as mining director. As Wilson says: "In the past we had a preponderance of staff types — accountants, economists and such like — at the centre. This is no longer the case."

without building up numbers at the centre or creating a bureaucracy or demotivating the operating manage. ICI: another bridge too far for Hanson

those criteria.

But even those which do

(nigments, explosives, and various other bulk chemicals) tend to fall foul of two other, less frequently discussed, factors behind Hanson's choice of

which businesses to hold on to. The two are linked. One has

always been that Hanson busi-nesses should be simple

enough to be managed entirely by the individual appointed to run them, without help from head office. That, in turn, implies that each business should be as stand-alone as

The key issue in the

Hanson-ICI debate

is not the need for

control. It is that a takeover or merger

would not be merely inappropriate, but

past preference for what aca-

Treasurer magazine, where

dangerous to both

tighter financial

By Christopher Lorenz

In all the analysis that has appeared since Hanson's A predatory intentions towards ICI emerged earlier this month, one crucial fact has hardly been mentioned. It is this if Hanson really

does acquire the chemicals group, or "merges" with it, and if it retains more than a small fraction of ICI's businesses then Hanson will have to try to change the very thing that has made it so successful; its style of "parenting" its businesses. This style is so specialised,

and Hanson's own "parents" (the Lords Hanson and White) (the Lords Hanson and White) so set in their very effective ways, that such a style change would be well nigh impossible. ICTs critics are undoubtedly right that its businesses need a more demanding head office in terms of financial control.—

Hanson's primary expertise -than they have had over the past few years. past few years.
Sir Denya Henderson, ICI's beleaguered chairman, admitted the need for rein-tightening three months ago when he warned the business chief executives that they would be held much more accountable in future "for delivering the contract for strategic objectives and profit and cash budgets". He also created a new high-level control grouping, the performance and policy

the performance and policy

But the key issue in the Han-son-ICI debate is not really the need for tighter financial con-trol. It is that a takeover or merger would not be merely inappropriate, but dangerous to both sides.

The reason is that far fewer of ICPs businesses metric the of ICPs businesses match the standard Hanson "parenting"

criteria than is generally real-Hanson has always explained the logic of the highly diverse portfolio of busi-nesses which it retains in terms of their conformity to a strict set of management char-

Its best-known criteria are that the businesses it keeps should be in industries which are: relatively basic; have reli-able demand patterns; enjoy a stable competitive environ-ment; have relatively low technology and no great capital

Most of the ICI businesses -not merely, at the extreme end Hanson spelt most of it out in his own words. of the spectrum, pharmaceuti-cals - match few, if any, of

his own words.

He explained, for instance, why being Britain's leading brickmaker, on the one hand, and a leading US maker of garden tools, on the other, did not "automatically" cause him to strive to extend those positions reciprocally. or to other reciprocally, or to other national markets.

Hanson actually seems to have consciously avoided

All this could hardly con trast more starkly with ICTs range of businesses, most of which are either already global, or are becoming so because of one or more of three causes: the need to leverage, across as many markets as possible, the soaring cost of research and development on products and production pro-cesses; the need to improve capital utilisation substantially; and the increasing ten-dency of some international industrial customers to demand global sources of sup-

As if this were not enough, several of the ICI businesses, which, on the face of it, seem "Hansonable" on a sustained basis, are also highly complex to manage in the sense of their degree of vertical integration; the term professionance of each the true performance of each integrated profit centre is hard to determine, for instance.

This is especially true of ICI's chlorine and petrochemi cal-based interests.

Hanson might retort that

demics and consultants call "multi-local" businesses: those such a degree of integration is one of ICT's inefficiencies. If so, that simply increases sharply the proportion of ICT's portfolio which Hanson would have to break up and sell after takewhose economics do not require them to operate across international borders. Hanson may argue now that he wants to use ICI "to become international", as he put it last weekend. But the existence of cross-border linkages within

Alternatively, if we really are to believe the dream of an Imperial Hanson Industries, operating internationally with businesses implies a degree of organisational complexity, such as product/geographic matrices, with which a head office cannot avoid becoming streamle chunks of ICI's current portfolio then Hanson would have to change its own management skills and style at least as radically as it says ICI's need changing — argu-

Chapter and verse on the cri-teria and preferences which Hanson has always applied can be found in two publications: the influential book, Strategies and Styles by Michael Goold and Andrew Campbell*; and the June 1987 edition of The Treasurer magazine, where ahly even more so.

If might actually be easier for ICI to adapt itself to running a partly dismembered

*Rasil Blackmell £14.95

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Progress in AIDS crusade

S scientists from the Harvard Medical School have blocked the effects of AIDS in rhesus monkeys through injection with a human protein. The findings hold out the prospect of an effective AIDS treatment

In tomorrow's issue of the Proceedings of the (US) National Academy of Sciences, the researchers describe treat-ing the monkeys with a modi-fied form of human CD4 protein. The experiment is the first in getting the immune system to fight viruses which directly attack it – by produc-

ing new antibodies.

CD4 protein, which is found on call surfaces, is known to be an effective receptor for the HIV virus that causes AIDS in humans. As recently as last autumn research groups had hoped to use injections of CDA protein in infected monkeys to lock the virus from binding to healthy cells, but the tech-nique did not work.

The scientists later found that injections of human CD4 prompted the infected monkeys to produce antibodies which reacted against both the human protein and the mon-key's own CD4 - which had attracted the AIDS virus. For up to 100 days after treatment the animals produced signifi-cant quantities of antibodies against CD4, blocking the spread of the virus.

Norman Letvin, who is beading the project, expressed "cau-tious optimism" for protein immunisation as a treatment for AIDS in humans. Experi-ments with chimpanzees genetically closer to humans than rhesus monkeys - are under way and Letvin's group elieves that human trials are

The Harvard group has not ested CD4 as a vaccine against AIDS in healthy animals "although those experiments beg to be done," Letvin acknowledged. "With millions of people infected with the virus, we've chosen to explore the therapeutic effects first." Biotech companies such as Biogen and Smith Kime have perfected techniques to make the protein in anticipation of a market for the AIDS treatment.

David Lyon

A select group of managers from the aluminium rolling mills of eastern Germany must have felt like they were on a different planet earlier this month as they sam-pled the sylvan delights of a hunting lodge-style hotel near Frankfurt.

Frankfurt. In surroundings that could hardly be further away from the harsh environment of the aluminium processing industry anywhere, it was the perfect excuse to forget about the pol-lution, crumbling infrastruc-ture and political upheaval back home.

Along with counterparts from western Germany and 11 other countries, the eastern Germans concentrated instead on the Dorset burr of engineers and salesmen from Davy McKee Poole extolling the vir-tues of System 21, their new computerised control system for rolling mills.

For Davy McKee Poole, the aluminium technology subsid-iary of Davy Corporation, System 21 represents a bid to stay at the top of the rolling mill process control industry. This was largely pioneered by Davy, which claims a 50 per cent

world market share.
Aluminium rolling mills are a fast moving business. The latest foil mills can roll a product more than two metres wide at up to 2,000 metres a minute. Foil thicknesses have been reduced to six microns (millionths of a metre).

pushed by end-users into acheving ever-smaller tolerances on flatness and thickness of the aluminium, as well as prod-ucing rolls faster, thinner and wider. At the same time cut-throat competition in the aluminium industry is making mill-owners increasingly aware of productivity – "downtime" on some machines can cost \$10,000 an hour.

While companies such as Davy have put considerable efforts into improving the mechanics of rolling mills over the past 20 years, the most significant advances have been in the use of electronics for sen-sors and gauges, and comput-ers to control the mill process. And with so many variables to control, microprocessor power is particularly impor-

tant for an industry that wants increasing flows of real-time information about what is happening when the metal goes through the mill. Consequently, control ystems are now reckoned to

have a lifetime of about eight to 10 years before the technology becomes outdated. New

systems, with sensors to

Andrew Baxter looks at Davy's bid to maintain its leadership in the market for computerised controls in aluminium processing

Rolling in progress



A fast moving business: the latest foll mills can roll a product more than two metres wide at up to 2,000 metres a minute

natch, can be grafted on to older mills and produce signifi-cant productivity gains.

inding out in the world is a massive number of estab-lished mills which last for ever Howard Plumb, Davy McKee in mechanical terms," Poole's managing director.
It is therefore worthwhile for

Davy to make what Plumb calls "a very substantial investment" in System 21. The market for new mills may be relatively small, but there are plenty of opportunities fitting control systems on to non-automated mills. In the circumstances there

was probably no better place for Davy to launch System 21 than Germany. Mill owners in western Germany have always

in the latest computer controls, and Davy is hoping for a sec-ond wave of purchases after making inroads in the mid-1980s, says David Williams, director of Davy McKee Poole's

Reunification was also an important factor. Mill managers in the east are now fully exposed to the rigours of com-petition, and have expanded the potential German market for products such as System 21. Much of the rolling mill equip-ment in eastern Germany is equivalent western plant, although at least one eastern manager at the launch had new equipment installed five

years ago. Although Davy's current sys-

updated since its introduction in 1982, it became apparent some time ago that clients were demanding more power-ful systems than Digital Equip-ment's LSI 11 hardware, on which it was based

which it was based.
Micro-Vax systems were Micro-Vax systems were used to fill the gap in the short term, but eventually Davy decided to build a new system based on the Intel 80386 processor. This, says Davy, has 10 times more power than Digital's 11/73 and three times

more than a micro-Vax.

The normal System 21 configuration for shape and gauge control will contain three 80386 processors, with a fourth, and some smaller processors, for specific tasks such as peripherals control. The increased power and flexibility has ously required separate com-puter systems, such as roll eccentricity compensation, to be incorporated in the central

processor station.

Aithough System 21 is stateof-the-art in rolling mill terms,
Davy has stayed one step
behind the leading edge of processor technology, by opting
for the 386 processor rather
than 486, in the interests of
high reliability. But it says a
system with the more powerful high reliability. But it says a system with the more powerful processor could be introduced quite quickly, and would not involve rewriting any software. For users, the specific benefits of the system include system tuning, fault finding, remote diagnostics, and ease of "upgradeability". The use of standard Ethernet links is also intended to facilitate communintended to facilitate communi cations with control systems elsewhere in the factory.

For Davy, there is the poss bility that the system could be spolied to other rolling mills industries, such as steel, but Williams stresses that it was designed without the compromises in systems architecture that a more universal system might have required. In the aluminium industry

the commercial benefits for Davy of the new system are already apparent. The first of its six orders for System 21, from Hoogovens Aluminium, included new mechanical equipment such as coolan spray bars and chock-mounted scratch brushes in a 212m modernisation at Sidal, Belgium.

Bottlenecks in computer con-trol systems have often restricted the rolling process in the past, but as computer power expands, the boot is likely to end up on the other foot, with the physical and mechanical constraints of rolling aluminium providing the only main limit. Fresh way to test chilled foods

notential breakdowns in the "chilled chain", by which per-ishable food travels from manufacturer to retailer, could find anxieties eased by Smart FreshCheck, writes Chris Griffiths.

Developed in the US by LifeLines Technology, and soid in the UK by Chill Fresh, of London, the visual indicator can be attached to outer car-tons to monitor temperatures experienced by products in the distribution chain, where The Indicator raises the alert the macator range are alert by changing colour if prede-termined time and tempera-ture conditions are breached. In particular the indicators can be tailored to monitor

new temperature require-ments under the revised British Food Hygiene Regula-tions, introduced this year. Under the new rules certain susceptible foods cannot be sold if they are kept above 8 deg C for more than two

The Smart FreshCheck consists of degradable polymers combined with dispersible chemicals which mett at low temperatures. When they melt they change colour. LifeLines has adapted these materials nas acapted areas manerias so that they change colour rapidly but only after a speci-fied time lapse — say two hours — has occured.

Two potential UK users ~ a dairy company and a super-market retailer — are now testing this new technology.

Just the ticket for fraudsters

CHEQUES, postal orders, vouchers and tickets can all be subject to forgery. But a security inking system, developed by Wiggins Teape Fine Papers, of Basingstoke, could help to stem the problem.

The Stamp Pad IV system, which took more than 10

years to develop, uses two colouriess links which react to give a black colour. The first colourless ink is

Incorporated into the paper during the initial stages of the paper-making process.

Then, when the document is tendered at a bank, shop or football ground, the assistant or door person stamps the document using the second type of link from the stamp pad. If the stamp mark turns black, the document is verified as genuine. The company believes the technique will do away with the embarrassment, for cus-tomers and assistants alike, of having to hold up the docu ment to the light to see If it

Software backlog ali too common

THE larger your company, the larger the chances of having a backlog in your software development, according to the latest survey into the development of software in UK companies.

The survey, conducted by Develin & Partners, with the newspaper Computer Weekly revealed that 62 per cent of companies with more than 500 employees and revenue of 210m had a backlog of more than a year. Nearly one in three had a backlog of

more than two years. The causes of the backlogs in the 517 companies sur-veyed were various, although 70 per cent of comp mentioned lack of resources

Responding with lightning speed

INTERNATIONAL Business Machines will market and dis-tribute software developed by M3i Systems, of Montreal, to help large electric power utilities respond more quickly to systems emergencies,

writes Robert Gibbens. The Mosaic program gives a utility's control room access to a detailed computer map of the entire network. When an amergency occurs, the computer operator immedi-ately zooms to the area con-cerned and within seconds can identify and diagnose the distribution problem. Person-nel and equipment is fisted and the system focuses on last solutions.

The program developed by the Hydro-Quebec subsid iary has also been sold to the Los Angeles Water and Power Department. The second sale may be to Medrid's

PCs link to form. perfect circle

FOR smaller companies with only a handhil of personal computers, setting up a toke ring network to link the PCs together can prove expensiv But a Belgian company has leunched a token ring hub on a single card which, at 2550, it believes can greatly reduce the coef.

WORTH WATCHING by Della Bradshaw

The PC Aura card, developed in Israel for Real Com-munication Equipment, of Her-stal, Belgium, fits into a PC and enables four further PCs to be connected to it using unshielded twisted pair

unshielded twisted pair cabling. By using the tourth connection to plug in a PC with its own PC Aura card, the network can grow in a tree-like way.

By linking the PC groups together in a circle, the network designer can build in resilience by ensuring that there are two routes for getting to each PC in case one ting to each PC in case one link in the network is broken.

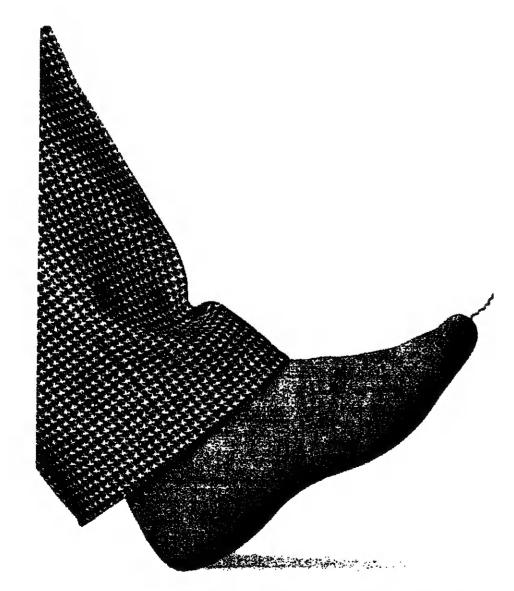
Ski goggles take to the sun

are plagued by the "panda" look — where sunglasses or goggles leave two white rings round their eyes, mar-ring an otherwise period ten.

But technology is coming to the rescue. La Giardiniera, the italian maker of sungizzees for sport and leisure, has developed shades which allow the tanning rays of the sun to fliter through, giving the wearer an all-over

The palymer used to make the glasses incorporates a chemical compound which chemical compound allows certain wave of ultra violet light to fifter through — giving the tan —
while blocking out other types
of light. Among those plastics
which have been chosen for
the wrap-around glasses is
Kreein or problems from the K-resin co-polymer from the chemicals division of Philips

Contacte: Cliff Frents: UK, 671 274 6443. Wiggies Teope: UK 6258 84280. Develor: UK, 671 548 5063. 828: Canado, 514 528 6222. Real Communication Equipment: Belgium, 41 48 18 47; UK, 6372 84 27 18. Pullipe Missioner Mandam





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who've tried to follow. But then, this «no compromise» thinking is what's made Compag a worldwide leader in personal computing, And the second largest business PC supplier in Europe in just six years.

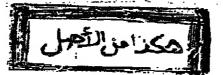
As for those who follow, we'll offer a few words of encouragement. Just do what Compaq has done: find new, exciting ways

to pack more and more performance into smalle lighter PCs.

And you may eventually get where we are today.

But who can say how far we'll have gone





Good Soldier WAREHOUSE THEATRE,

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With The Good Soldier at The Warshouse, the Public Parts Company has devised a treatment which keeps faith with the original title — "The Saddest Story" – of Ford Maddox Ford's 1915 masterpiece. The result of putting Ford on stage here is an evening of superh, compelling theatre.

The production succeeds

by conveying the novel's complexities without being complicated. It does not encumber itself with caveats encumber itself with caveaus and qualifications. Instead of telling, the action shows the relationships on stage: flirtations condense to a brief waltz; dinners to a peal of laughter. The key scenes are revisited in clear, precise

revisited in clear, precise repetitions, each adding to our knowledge.
Under the sober pating of civilised life, the play uncovers the moral slidings necessary to allow marriage, honesty and self-respect to coexist. It is as if Meredith had made a povel of Medern had made a novel of Modern Love and then staged it. No one is to blame; the passions spin the plot.

The Good Soldier asks us

to consider whether Captain Edward Askburnham is the "splendid fellow" his friends "splendid fellow" his rrease think him, or the "monster of licentiousness" his wife knows, or both. Ashburnham is an exemplary gentleman and dedicated philanderer yoked to a devout catholic wife, Leonora, She is suchiv pragmatic and emotionally cruel; she even directs his affairs herself. She keeps the marriage affast, boasting "there are seven hundred names in my visitors book at her success in maintaining

ppearances.
The moral issues tangle when the Ashburnhams meet the Dowells, a rich American couple, at a German spa. Phorence Dowell becomes Ashburnham's mistress for nine years; her husband John, a dim Philadelphian, appears to know nothing until she dies, Ashburnham takes his own life, and Leonora zeveals

Julia Limer's intense
direction brings out the hook's
mances. The incorporates
caneles artests and si ag
dates are and played the
actors, such add range and
tone. The set, a simple ent of out-of-kilter to Ford's vision of life's events as "mardered pictures", serves the purpose exactly: unfussy and unintrusive. Anthony Richards's flexible lighting creates the scene

The actions must the technical demands with energy and versatility. They are all excellent. The best lin fall to Karen Hayes's chilly Leonora: "Edward has been dead only tan days and yet there are rabbits on the lawn." In the end, some of the good and semi-happily, and the bad unhappily. Ford had called this "The Saddest Story" (not "The Ashburnham Tragedy") because it lacked both villain and concussion; matern, a married couple drift down life on a sea of missey. The play tackles this inconciuniveness tackes the noncounveness by making us complicit with the guilfole Dowell, and yet skeptical enough to make independent moral judgments.

Andrew St George

Private sketches with public appeal

Susan Moore reviews the exhibition at the Tate Gallery

t. was so much what the Impressionists pre-impressionist French pleinted that was painted that was tionary, but that they Corot, at Manchester City Art colour and animated handling signed their aketch-like impressions of fleeting light effects—what Manet called the "vibrations of the atmosphere" and presented them as finished works of art. Their experi-ments in recording their imme-diate sensations in front of nature were anticipated, more fully than they realised, in the oil sketches made by Constable and Turner some 70 years before. Thanks to the later French painters, these oil sketches have gained a validity unimaginable to their creators. No doubt the artists regreno doubt the arists represented in the small show at the Tate's Clore Gallery would be appalled to learn that their private or working sketches are of broader appeal today than their carefully considered and highly finished studio works intended for milking excurrent. intended for public consump-tion. Oil Steatches from Nature by Turner, his predecessors and his contemporaries (until September 1) complements the major show of Constable land-cense greening at the Tata on scapes opening at the Tate on

Corot, at Manchester City Art Gallery, until June 30, it is also perfectly self-sufficient.

Painting in oils in the open air began in Italy, in early 17th century Rome, and was later taken up in Naples too. No doubt it was as relevant to Turner as to Constable that Claude and Poussin were thought to have made "the fields their chief place of fields their chief place of study" and painted outdoors. Certainly the earliest British oil sketches from nature were oil sketches from nature were executed by artists who had travelled to Italy. The most original are by the remarkable Welshman, Thomas Jones.
One of his "painted studies in oil on primed paper" shows the Capella Nuova as viewed from the window of his lodgings in Naples in 1782. This dramatically cropped close-up is unconventional by 18th and even 19th century standards of vedule. Jones rejoices — as do his French counterparts in Italy — in the brilliant southern light, and in the frieze-like expense of crumb-

George Garrard's fresh and uncontrived study of trees on Coombe Hill. In contrast, the Coombe Hill. In comtrast, the studio work of all three is disappointing. Again and again, the show implies the inability — or lack of inclination — of all but Turner and Constable to apply the lessons learnt in the field to the working practices of the studio.

Turner's relatively small curnus of sketches in oil — rather pus of sketches in oil — rather than watercolour or gouache — provides the focus of the show. He was both a famously daring and curious student of nature and her effects — notably strapping himself to a ship's mast to witness a storm at sea - and a cautious plein-airists. From the first, he

nursed reservations about Nature untempered by Art, and on the merits on working out of doors, preferring to record fugitive natural effects back in the studio. Eventually he abandoned plein-air sketch-

of Benjamin West's view from the terrace at Windsor, and

ing in colour in any medium. His first gloomy efforts in Kent around 1801 show him in a Picturesque vein, and failing to compensate for the bright to compensate for the brightness of light. More successful and pleasingly direct are the Thames and Wey Valley sketches of 1805 executed aboard his boat, on panels of mahogany veneer — like the bold panorama of Walton Pacch — or or large rolls of panels of the part of t Reach - or on large rolls of unstretched canvas that were probably "lay-ins" of full-scale pictures. Here his approach came close to that of Constable (who completed one exhibition canvas out of doors) and of the mpressionists.
Undeniably most compelling

are the cursory, abstracted and intensely Romantic oil sketches of coastal scenes that he executed, probably in the studio, in the 1890s. It is as if studio, in the 1830s. It is as if he concentrated all his faculties and emotional energy on comprehending sea and shore, spray, sea air and watery light, in order to distill its essence in the studio. Ruskin called it the "arrangement of remember-arrangement of remember-arrangement of remember-ance": His painterly language was improvised from that of the sketch. These oils on canvas and millboard bear little relation to the traditional preparatory sketch.

relation to the traditional pre-paratory sketch.

Next to there, the fashion-shle, artital "sketches" of his contemporaries such as John Linnell and William Mulready who followed Varier's advice to "go to Nature", inevitably seem pedestrian, despite a cer-tain charm. Constable, a com-mitted and masterly plein-air oil-sketcher rivalled only by Corot, brings the show to a Corot, brings the show to a close. More than any of his contemporaries either side of the Channel, he was able to develop through sketching from nature a new and dynamic pictorial language. The last exhibit, a scientific cloud study of 1822 inscribed with details of the exact time of day and wind conditions, is a striking counterpoint to the sentiment and generalisation of the first, Alexander Cozens's moody storm sky of some 50 years before.



Oil Sketches from Nature: 'An Excavation' by Thomas Jones (1742-1868).

Schoeck's Venus

For 27 years, Othmar Schoock
was chief conductor the
symphony orchestra in St Gallen, o it is appropriate that his
muse should still have a regular hearing there. A few years
ago, the city theatre successfully revived Vom Fischer and
some Fru. Now comes Venus. sport Fru. Now comes Venus, the first time this compact 60-minute opera has been staged in Switzerland since the composer's death in 1957.

blographer, K.H.David, describes Venus as "an opera for making music" and "a large symphonic song", an impression confirmed by an impression confirmed by the Heidelberg staging in 1988. Despite a flawed libratio (based on Merimee's Venus of Itle Elchendorff's novella The Mar-

ble brage), the opera contains some of Schoeck's most beautiful music. Unfortunately, the St Gallen performance left wary different impression.

Venus is a marble status given as a wedding present to Horace, a neurotic playboy. He is increasingly obsessed with II as the embodiment the famale ideal — to the point where he ignores his bride and their man and eventually their and eventually expires. director Paul Flieder tackled this in the spirit of Freudian analysis; Venus as psycho-drama, the story of a man who can only love women if they are objects of fantasy or art.

player, good in Shake peare at the Old Vic in 1957-8, a lighter

parts in Wilde, in What the Butler Saw and Charley's Aunt, particularly memorable in Mrs

warren's Profession in 1970. She was wonderfully funny in the film of The Killing of Sister George, and effective in the television film, An Englishman Abroad. She was twice married, the second time to the actor University Price.

OBITUARY Coral Browne

The actress Coral (Edith) Browne, who died yesterday, was born in Melbourne, Aus-

was born in Malpourne, Australia in 1913, and began at first to study painting. Her first professional stage appearance, in Galsworthy's Loyalties, was not made until 1931, then she continued in the theaten the Australia partil 1924 in 1924. tre. in Australia until 1934, in England after that, making her London debut in Lover's Leap

invisible being somewhere at the back of the auditorium, which Hire auditorium, which Hire a management while the wedding guests take part in a surreal orgy behind glass penels. She then assumes the form of six engressionless ghost-women, who was in and candelabra. Dor's Hersmann's costumes and candelabra. Dor's Hersmann's costumes and decadent. sphere of decadent relief of the sinister appearance of black-coated attendants. Horace's uncle is cast not as the donor of the statue but as an agent provocuteur (perhaps a shrink?), who stim-ulates his nephew's subconscious to an point where Horace strangles his poor bride in V introduced m

Seen in this light, Venus has little to distinguish it from the 1920s vogue for erotic symbolism cultivated by Korngold, Zemlinsky and Schreker, with their rich, clamorous paletts of sound. The work may indeed status. The work may receed have more to it than meets the eye, but its dramaturgy is simply not strong enough to support such interpretative wilfulness. This staging smothered the music (there were even some awful electronic additions). Schoeck's intimate string cantilens was scarcely recognisable: instead, the abid-

chards and nervous estinates.
The orchestral playing under
Eduard Meler was communificated in tempo and dynamics, Richard Brunner agonised Horace possessed net-ther the heroic case nor the lyrical beauty of tone for Schoock's tenor writing. None the project has the roles has substance, but Stefanie May impressed in the Straussian soprano part of Simone, The smaller male roles were poorly sung. Venus needs more sensitive treatment than this - perhaps Wexford might have a go! Meanwhile, we can look for ward to a concert performance at the Lucerne Festival, tied in with a commercial recording.

• few days before the Vent first night, another Schoock rarity – the Horn Concerto (1951) – turned up in one of the Berne Symphony Orches-tra's subscription concerts. It is an economical and undemonstrative 20-minute work which gives the solillit so little

time to breathe that the horn is hard put to create a distinctive profile — even against a purely string accumpaniment. The overall effect is a trifle

bland. But this performance by

David Johnson, sensitively

accompanied by Sir Alexander Gibson, was still worth hear-Andrew Clark 16 players and eight

Samson et Dalila

OPERA-BASTILLE,

normal French repertory, the The original idea of importing Priedrich production from dropped and a brand new Somson commis-sioned from Pier Luigi Pizzi casts. I saw the second performance, by which time word had evidently got round about a noisy first night reception, a scandal of the kind Parisism audiences greatly enjoy.

Pizzl is reported not to care
much for Somson, judging it a
"minestrone" opera. Not a very
sound reason, perhaps, for

undertaking a major produc-tion of which a large part was devoted to sending the work expensively up. As usual his own designer, Pizzi set the opera simultaneously in Biblical times and in the recent past with (yet again) concentration camp wire fences and suffering Hebrews contrasting violently with garish Philistine luxury. in the background, changing projections among which views of desert sand predominate. The storm of protest from the audience broke after the shorn and blinded Samson's two attendants advanced with a steel trolley to take him to the temple. The hullabaloo increased to Babel proportions when the glittering temple was revealed — a spectacular set with a group of Second Empire classical columns bunched in stage centre with

all-too obvious purpose. Behind these, the inevitable desert dunes melted into a skewed-back blow-up of the grand staircase at the Palais Garnier. The columns proved a dire nuisance, dividing the stage in half so that the multiple half so that the multiple goings on of the bacchanal were constantly impeded or temporarily hidden from view. No holds barred in the epicene revels, either there or in the mocking duet for Dalila and the Righ Priest, which was drowned. Something to offend everyone, with belty-dances, the High Priest of Dagon dressing up as the Proc. and mock ing up as the Pope, and mock-old Master auction. Did nobody recognise the element parody oriental



Fine baritone: Alain Fondary as the High Priest

already present in Saintmonumental send-up

The Samson at this performance was Vladimir Atlantov, not a classical heroic tenor but with approach of a Vickers, but without that approach of a Vickers, but without that approach of a Vickers, but without that the professe ability. unique ability is turn mannerism and roughness to good use. Behind the choking, desperately sincere riterance with scarcely a word audible, one detected a powerful, indi-vidual voice. The Dalila of Ewa Podles offered a more even scale than most mezzos today, very welcome in the second aria, "Amour! a sider", a so a singer's presence, dignified and friendly but insufficiently similar the Marx feed, Margaret Dument.

Dumont.

The only French artist in a leading role the High Priest, Alain Fondary, who has one of the day. Against all odds he remained the central figure in the Pizzicated bacchange and the afterwards Price and the afterwards. nal and its aftermath. His entry on horseback in the first act, after the slaying of the satrap Abimelech, was stri-

king. When they drowned by the audience, Myun-Whun Chung and the orchestra did admirable justice the crystal-clear scoring ~ I had not spotted before how much Daphnis and Chloe owes to the nature music of the secwell in the soft chantings, less so in full flood - something goes wrong in this cold house with the synchronisation of vocal and instrumental tone.

At the end the audience made its verdict thunderously clear. Chung had an ovation, there was hearty applause for fondary and a friendly re-tion even for the no more than small-part singers.

Little principals at the bird. Nobody on the production who loves remain anyone who loves remain it was a saddening evening. Saint-Saëns is easy facile minds. He was a fine composer, now usually underrated, an all-round musician of Protean gifts, one of the few French-men to reach in his lifetime (and for decades to keep) a leading position in world music. He has surely by now paid the penalty for his unforgivably enormous popularity.

Ronald Crichton

St John Passion

ST JAMES'S, PICCADILLY

The seventh Lufthansa singers, who doubled Pestival of Baroque Music – 11 soloists and chorus. Period evening events at St James's Church Piccadilly – opened on (including an da caccia, Church Piccadilly – opened on Tuesday with a performance of Bach's Passion According to St. John given by The Bach Ensemble under Joshua Rifkin, whodisarmingly announced in his programme-note that "the St. John Passion of Bach does not exist".

That is to say, there is an normous textual problem for anyone seriously attempting fidelity to what may be inferred to be Bach's "intentions". Several versions of the work exist. Rifkin plumped for that of the work's first formance in Leipzig on Good Friday, 1724, nor for the composer's revised versions of 1725 or 1730, but for the musical text and vocal-instrumental nt of his revival of war in I'm

This text, we were told. conforms in the familiar numbers, I diverges from it in numerous details. The nerforming forces on Tresday

an oboe d'amore, and a splendidly grosso", precursor of the contra bassoon). the hading keyboard not the usual harpsichord but an entry a mellow-toned instrument with usefully strong bottom-notes, played adeptly by It then, as "alleged and

and the work as you can get; chamber-scale performance grandeur and sublimity; extural arrange from Mari finish. The opening instrumental dark, woody, mining quality which in itself contributed powerfully magically able to same time, brought out the complexity of this remarkable opening chorus in a way that

In Rifkin's meticulous and most economical vet evidently inspiriting of conductors) balance of voices and controlled throughout, but was no many blending of sonorities, between the vocal and instrumental parts often, indeed, being explored. Tenor John was most mettlesome and persuasive By I and found a supple line affecting slow for his aria Jesn, dein schenzikell bitter Leiden". Stephen Virgi brought | large | Christ's utterances, and Henry Wickham, the "ipieno", had | noteworthy vocal freshness. Countertenor David Cordier sang "Er L vollbracht!" touchingly, Sarah Cunningham's viola to gamba obbligato here achingly eloquent. It music-making

Paul Driver

INTERNATIONAL PREVIEW & EXHIBITIONS

The Berlin Philhermonic Grobesti visits New York next week to take part in the Carnegie Hall centenary celebrations. Bernard. Haitink will conduct all programmes. The on Thursday - Haydn's Symphony 🕍 📕 🚾 🌃 Ninth. De Friday, the programme devoted Mahler's Sixth Symphon , which a crohestra has just to creat under Klaus I in Berlin. final concert Saturday opens with Mozart's overture to Le nozze di Figaro and the Haffner Symphony, followed W Brahms'
Symphony.

The third Festival de Paris, which begins on Monday, **Sine** Austria as theme. The opening event concert performance of Marrie early opera il M pastore by Salzburg Mozarteum Orchestra conducted by Hans Graf. Ingrid Haebler gives Mozart and signal piano recital in the Salle Gaveau (Wed), and Paul Badura will play a cycle concerts and my multiple 12, Disease visitors include the Vienna Chamber Orchestra and the soprano Margaret Price (June 18), and the Vienna Symphony Orchestra and Youth Chorus, who will be conducted by Georges Pretre in the closing concert in Dame (June

Two pening later next week are the Handel Festival at Halle the Aldeburgh The Handel Festival which has been hanging over many of Germany's smaller music institutions described unification. Christian Kluttic conducts Jephtha at the Martin Luther University (Thurs), on the following four days the land performances ul Ferial Terror level and the coulding

composer-in-residence Aldeburgh. Next Saturday, Cleobury conducts a production of Birtwistle's by the composer. The London Sinfonietta gives in world premiere ii Two Songs in land by Rilke (June 19), and Simon Rattle conducts the CBSO in The Triumph M Time (June 21). Among MA Britten concerts a a programme a arrangements

conducted w Steuart Bedford and Britten/Bridge recital (June 20). The 23rd German Jazz Festival Bockenheimer Depot in Frankfurt. This year's guests making the . iten Jazz Quintet, the Art Pullen, and Albert Collins'

EXHIBITIONS GUIDE

AMSTERDAM Rijksmuseum Chinese Painting: scroll paintings and album leaves on paper and slik limin (III) tem century. Ends June 20. Also Tem century Dutch and French paintings from Maintings from Maintings In this Art III Clinic

ranked with Piranesi as the Ends Aug 4. Daily Fundacio Miro Sergi Aguilar: sculptures drawings IIII early an century American photographer. Ends June 11.

BERLIN (1891-1968); centenary retrospective of and Tues

Museum für Manet Metropolis: a lease of the in my 1990s, with and more by artists from 20 countries. Ends July 21, All Berlin Today and Tomorrow: plans for Marin's future by 17 prominent Photographs by Marta (b1901), examples of experimental work in a period in a Birth July M. Closed Mon Art from the Dutch End of Control Willem II: paintings, 20 of sculpture 11 300 artefacts.

the time of Frederick the Great, much of which has never left the 29. Closed

Im image of Im republic in art from 16th to 20th century, with intings by Durer, Veronese, Rembrandt, Goya, Delacroix, van Gogh and allem Ends Inc 15 CHICAGO

Art Institute Fall Institute retrospective of the American photographer since his death in 1976. Ends July 21. Also English and French Printed Terms 100 examples mainly from 18th and 1900 cardiator. Graft High S. Colly

Schnutgen Marie Book Century Theophanu. Ends June 16. MADRID

Maria Maria Ilbition Vision de Illhet: 64 metreci paintings by the Portuguese rismatic effects. Ends July 7.

Antikensammiung Coremonial and ritual drinking bowls from Main IIII examples from ancient Irana Ends Del III. Closed Mon Kunsthalfe der Hypo-Kulturettitu Chagall: 111 paintings and walf tapestries from American
European collections. Ends Ivo E Paly Laboration Nikolaus Lang

(b1941): collages using natural manual from Australia. Ends Annua 18 Annua Expressionist Drawlings: 173 partitioned brightness

Blaue Reiter. Ende July 7, Dame YIBb Sand Garalle Fake: 11- an of copying by Bidlo, min numerous startling examples. Ends Aug III Closed Min NEW TEN

lingtal: 35 Onner dobre mainly from the 18th century Qianlong EZ Ale Tillany and glass from the early 20th century. Ends 130. I have Tues Metropolitan Museum of Art The Sculpture of Indonesia: ancient Hindu sculpture, delicate gold Buddha. Er Aug 18.

16. Case Mon H H 4 (1913-67): I 4 Fre the June 1991 1991 1991 1991 paintings, selectionship in the control of the cont Expressionism and Marminer, Each Reg I. Plat To Maria Wall, examining Its Fort of one of the most important 20th century landscape - and

Community retrospective, Ends June

Printmakers: 55 showing in David Hockney, Jasper Johns, T Rauschenberg and others possibilities by the print in the Mark Ends Aug 13. Closed Wed PARIS

Georges Pompidon André Breton (1551) In Wide-ranging recreating the world of one of the leading Martinsta of SurWelliam Ends Aug 26. CHAST 1 lério Daniel Mallogue Harad Kisling: retrospective of the

Polish-born member of Image July 14. Closed Sun

Schmit French Masters of the 19th and 10th centuries: annual by its prestigious learning gallery with its roll-call of great names, year pra jewel-coloured
Ends July 18.
Sun
100 works by Rodin's disciple and ragic land: Ends June 20, [1

Louvre, Pavillon de Flore 16th and 17th centuries, with 137 works from Land Spanish

Louvre Antique Seating

power: In development developm maharajah's throne, guilded XIV armchairs nouveau Ends Aug Name of Street Louvre (entry through the Fire June 17. Closed Tues metro stations and museums, to

avoid queuing 🔳 📰 museums including Im Louvre, Museu d'Orsay and Versailles STUTTGART Staatsgalerie Www Ernst: centenary retrospective German-born Surrealist, with all works from marchide culturalists Bala Aug 4. Dissimi Main

VENICE Fondazione Cini Michelangelo and the Emphasis and the photographic documentation if the restoration, prints inspired by III frescos and a group a original preparatory drawings W

Michelangelo. Ends July 28. Palazzo Gracel The Comm. Dec 8. Daily

VIENNA Albertina Dutch drawings from the Abrams Telescond IIII drawings mainly from I early 17th century, including Rembrandt and his school. The Martin Unit (b1949): prints and etchings III June 30. Daily Kunstiorum Länderbank Colum

Kokoschka: 90 paintings from worldwide collections. Ends June 23. Dally 23. Daily Museum of the 20th century

Image-Light: developments in non-material forms if painting, as it consisting only light and pure colour. Half July 7. Change Wed WASHINGTON

Rauschenberg (b1925): 150 examples of 🔚 influential Assertation activities respect profits Ends Sep L Daily NEIMAR

Autonomes Cultur Centrum Picture from the Bauhaus: 60 art photographs documenting lifestyle of mil famous school is and design. Ends June 22. Closed Man Mon WIESBADEN

Museum Alexej Jawlensky and Agnes Martin: artist Jawlensky (1864-1941) was Influenced Matisse, the Blue Four with Kandinsky, Klee and Feininger, and in Wiesbaden. Martin (b1912), winner 🗷 👫 Mil Jawiensky memorial prize, is linked to the York abstract expressionists July 21. Closed Mon

FINANCIAL TIME

NUMBER ONE SOUTHWARK BRIDGE, LONDON SEI 9HL

Friday May 31 1991 -

Lamont's hard line on Emu

reached in European Community's inter-governmental conference on economic and monetary union. But Mr Norman Lamont is not going to make finding one That the main conclusion be drawn from the Cold that he poured on those seeking early man to a single currency at yesterday's conference on Emu by the Royal Institute International Affairs. Yet the property over; from his remarks, it has hardly begun.

The chancellor is, for tions that we are 'abandoning' the hard ecu". The idea is making some headway, he opines, and "we are certainly not so good idea just partners with us!" He equally happy to claimed for a single currency, to express fears that it could prove worse than the exchange rate mechanism and emphasise lim economic divergences among member states and the likely need for "a massive increase" in fiscal transfers after Emu.

transfers after Emu.

Lamont
gusto in offering his lengthy
list of issues – apart from the
military of issues – apart from the
question – that are
still to be resolved: the convergence required before moving
to subsequent stages; the role
of fiscal policy; the timing of
the establishment of any European System of Central Banks;
exchange rate policy; and the
risks of two-speed Emu.

Distinct perspective

The "British question" can, however, never be ignored by a British chancellor. The Despective is distinct, as is by the remark and by the remark final Emu is "a process, not a final destination". Furthermore, "we cannot accept any changes to the Treaty of Rome that would currency or single monetary policy without a separate deci-sion by the United Kingdom

government and parliament.
"Our aim in negotiating that
Treaty," remarks Mr Lamont,
to enable the Community to make early progress in the greater economic convergence in mon-inflationary manner, to ensure the our refusal to

A COMPROMISE may yet be move to a single currency is respected; to allow all member forward in make the best possible institu-tional and economic arrangements for future Emu"

So is perfidious Albion on a wrecking expedition? Probably

First, Mr Lamont is introducing new considerations. He is restating old so revealing that, an far an the UK is concerned, no progress has been made towards deciding either the destination the

Legitimate concerns

Second, the chancellor's concerns about Emu uu legitimate. It is an equestion the first term would cessfully, at without greater is a centralisation. much larger labour market flexibility than at present. In ertheless, I a limit ment in the ERM and rejection objection. In argufull Emu are also ones exchange rate flexibility. But it may be difficult in maintain ERM without exchange controls, once the possibility of exchange rate adjustment 🖪

widely recognised.
Finally, the chancellor insists that "we have always been confident that we can negotiain Treaty that meets the aspirations of us all". What might agreement like? The ecu will hardened, but it will not be managed by a new financial institution. The rency will be established, but the decision to move to it will be left for another day. Surveillance will increase, but binding control on the policy will not be imposed. It wo speed move to Emu occur, but that decision, too, can be left until later.

The UK will remain both sceptical and unwilling. But the odds remain that it will be dragged along kicking and screaming in the end, because it would kick and scream still more if left behind. Under Mr John Major, the screaming may not be loud. But his chancellor has now shown that he is rather good at the kicking.

Hot air over gas prices

PROTESTS over the rise in profits a British Gas tend to share one assumption: that gas prices are too high. Yet prices would cer-tainly increase con-sumption – an outcome on conservation grounds. of economic efficiency suggest that gas prices stated probably rather than fall orice

advantage over other fuels in many and in thus become the overwhelming preference of housebuyers. The new pricing formula agreed the British Gas and the end April may me a per a drop in real price further widening advantage electricity; price formula is industrial prices in its

low, as the by British increase the price new March demtion in electricity supply, new generating capacity largely planned in a gas-rather than coal-powered threatening demand at prices which British could not The per price represented desperate attempt to clear the rather than

avaricious profit-seeking.

The playing field for energy supply is far from level, and the tilt towards gas appears to increasing. The reason is the historical: the high capital mall ill exploration and distribution had largely been amortised before privatisation. sumers probably enjoy prices below the level needed increasing supplies and me indulge in sort M energy arbitrage which British IIII sought III

Marginal cases

Gas prices may have in rise, to ensure that the price more closely approximates in ma long-run marginal mall il supplying additional Higher gas prices would, increase British Gas profits still further - raising en even greater There would political case III to extract as much as possible 🜃 👫 rental element in profit, in much the

way as petroleum fiscal regime. One use of the revenue might be in miss benefit payers whose heating

Apart from the economic benefits, higher prices would conservation.
some proceeds of a could remedy imperextend in the energy market which consumption to price signals. For example, developers and ownmulti-occupancy buildings normally little interin efficiency
the appliances they
Individual consumers may
capital or more effiappliances, even where payback period a short. ances often lack the knowledge direct curve wards more by salling em effi-

Consistent savings

UE energy HURSA WW developers who install high-efficiency appliances, tariffs to consumers who savings 🚾 programmes for and man-for energy among US energy is not altruistic: lutility regulators insist that demand energy should be through measures is curb demand where this is many cost-effec-Urr than added capacity.

Ofgas begun to the UK: the new gas price formula allows Include energy saving and in its and bear conservation can-For one thing, there pay be a close of indexests - if the most are approach is gether, for example. There is case for a super-regulator, to ensure that the substitute of society a whole are not neglected. Such a regulator would have great power and would need **need** voperate trans-

parently and with clear lines of

accountability m parliament

government

hey are like shoal of strug-gling swimmers. With their chins bobbing just above perately searching for the bottom 🖿 🗉 recession that has become deeper than almost anyone expected.

In minds of these struggling swimmers, Britain's industrialists, there are two main questions. First, how will the recession last and weak will be the that follows it? Second, how much

Two three months the short-term outlook was unremittingly gloomy. The prospects for some indusries are now improving marginally. But the pattern of spatchy.

In the past week companies which are considered good guides to the conomy have reported

seeing no sign of Mr James
Watson, chairman of NFC, the transport, freight and distribution company said: "Although is
about not see this into higher demand." Mr Iain Vallance, executive chair-

of BT, the telecommunications group which has 25m customers, says: "The decline in | volumes has begun to slow but there is no sign of an upturn and we do not know when it will come."

Companies as diverse as chi & Saatchi, the advertising and Blue Circle III cement muu have this warned that profit margins are still falling.

margins are still falling.

The of Britain's on Britain's and of the relative trading conditions their companies.

Temain pessimistic. Mr Sid Taylor, operating officer of TL speciengineering "We not expect to see much growth in UK until Mr Graham chief

Mr Graham Malinali, chief UK's second-largest was maker which is a leading supplier to automotive industry, says: "We were pessimistic six months ago but we were not expecting anything as bad as this."

The second-largest maker maker which is a leading supplier to bottom yet."

growing confident line corner, if not yet turned it. Mr Martin Taylor, chief executive of Textiles says: "My hunch is that we are probably at the bottom, although the under-lying trend is weak and flat." This mixed assessment of the

of the economy in part reflects the difficulty of discerning a clear underlying trend after the economic hiatus by unrelated factors — Gulf war, bad weather and the increase in VAT from 15 per cent to

led clear is that some mains will the just going down. Retailers and house may be witnessing the first stirrings of growth but machinery makers in just beginning to feel the According to the Cal Industrial

Trends Survey profit expectations vary considerably across sectors. In health and household products, food health and household products, food manufacturing and brewing, expectations turned up at start of the year. In capital goods, publishing, printing and packaging they are still falling.

The start of the recovery to the start of the start of recovery to be coming together. Inflation and interest rates are falling. Consumers are getting their finances control by talloring their borrowings to their income.

rowings to their income.

The dominant view among industrialists and economists is that a many nation of domestic and should turn the sales into recovery in the final three that of this year. In UK, corporate this year. In the UK, corporate finances should soon start I show the beneficial effects a cost-cutting programmes and destocking internationally, executives at British companies with subsidiaries in the report a resurgence of

The British economy is poised between recession and recovery, with optimists and pessimists straddling the divide, writes Charles Leadbeater

Industrial sunrise or a false dawn



which they hope means the US will help to pull the UK out of recession. Yet there are significant risks that industry may witnessing and dawn. The steep fail in we bank lending to £700m in March leads some ervers to fear that industry is facing a credit crunch. Small businesses complain that the banks have not ed on the full benefits of intere rate reductions. Mr Terry Barker, chief economist at Cambridge Econometrics, a forecasting group, says. "If banks cut credit lines to shore up their own finances that could prolong recession well into next year."

Slowing growth in Germany and a

longer than expected recession in the US could result in shrinking export markets. Rapidly rising unemploy-ment could depress confidence, while uncertainty over the timing and out-come of Britain's general election will make companies cautious about investment. Most important, the procass of reducing interest rates might be thrown into reverse if interest rates in Germany rise to choke off inflation. That could put the British government under pressure to raise interest rates here to keep starling within its band in the ERM.

On balance it seems that Britain is on course for a weak recovery in the autumn, so weak that it may not be easy to identify. Yet even if the econafter the summer, industry could be counting the costs for years to come. There are two different assessments of the long-term significance of the recession for British industry. They hinge on sharply contrasting explana-tions of the link between this downturn and its forerunner in 1980-81. ■ The "pessimists" argue that it is no accident Britain has suffered two deep recessions in a decade, There malign link between them as they both provide evidence of persistent, deep-seated weaknesses within British industry, still requiring radical treat-ment, for instance to boost research

and development.

The "optimists" believe there is a benign link between the two recessions. The which afflicted industry in land - low productivity, slim profitability - land international competitiveness. We one will prove how much industry has lit will come through relatively unscathed.

Which of these accounts turns out to be the more accurate is important for both companies and political This recession will much of language and for the second agends are second agents. If the second agent is second agent need to fine-tune policies. If the pessi-case is borne out, executives and politicians will need to consider more radical programmes of economic reform and modernisation. Most industrialists are on the opti-

mist wing of the debate. Mr David Lees, chairman and chief itive 🖃 GKN, 💳 📖 components and industrial mention group, says: 'In the lime we running too many businesses which only made profits in the good times. The main difference with the same is that this time we do not have a loss-making business in our portfolio."

Mr Robin Biggam, chief executive of BICC, the cable maker and construction group, recalls closing a plant a week during the last recession when he worked in the textile industry. This time he has closed only three plants, one of which would have been closed anyway and two where been closed anyway and two where closure was accelerated. Mr Biggam says: "The last recession was the watershad. As long as we get interest rates and inflation down there need not be a crisis this time."

not be a crisis this time."
Industry has been hardest hit in areas of relatively unsophisticated commodity production, such as steel, spinning and fertilisers. There the deindustrialisation which swept through Britain in 1980-81 has re-appeared. The commodity problem plants were glossed over during a period of growth when poor plants could earn profits. They have become plainly apparent in the unit of recession.

IMI, the Midlands engineering group, for instance, is ending copper

IMI, the Midlands engineering group, for instance, is ending copper production at its Aston site. Mr Gary Allen, the group's chief assumed says: "Small losses could have become very large, very quickly. To compete would have required investments in the tens of millions, which is hard to justify for a product which does not command a metalium price." ommand a premium price."
But the crisis of smoke-stack indus-

try is nowhere near as pervasive a phenomenon as it was a decade ago, when it claimed such victims as Alfred Herbert, once the largest machine-tool maker in the world. This time the only significant recent industrial collapse has been CH industrials, the mini-conglomerate.

Companies in need of radical surgery are much thinner on the ground.

Now manufacturing groups are more likely to be vulnerable because of the financial fragility of their desir burdened balance sheets, rather than because of deep seated industrial fallings, such as endemic overmanning.

The contraction of traditional industry may be less princursed than it was in 1990st. But it is more difficult to assess the recomion's impact on re-industrialisation, which started in the mid-1980s. Will that process of re-invigorating industry to make it more internationally competitive stall because of the recession?

Sir Christopher Hogg, chairman and chief executive of Courtaulds, the speciality materials maker, identifies this as the main issue of the recession. He says: The factor which has driven change in the last decade in

driven change in the last decade is rising international competition, espe-cially from the Far Rast. The reces-sion has to be seen in that context. It is just one more factor companies have to take account of as they figh off more intense competition and

meet higher and higher standards." There are some grounds for confidence that the development of British companies will not be unduly strated. Mr Vic Luck, a manufacturing spe-cialist at KPMG Peat Marwick Mclintock, the management consultancy, says. "At many companies this is the second recession managers have gone through, so they are better as cutting costs without cutting into the muscl of their businesses.

in two sectors - con tronics and motor manufacturing the UK has built up an internationally competitive position as a manufacturing base almost entirely thanks to foreign investment, much of it from Japan. This source of re-industrialisations when the overly effected. tion should not be overly affected.
However, there are concerns that insidious damage is being inflicted at the moment, which may only come to

the moment, which may only come to light after the recession is ended.

Whether you incline towards the pessimists' or the optimists' view, it is clear there will be a widening gap between what Britain is good at and bad at. In speciality chemicals and pharmaceuticals, UK industry is change arough to withstend the recession. strong enough to withstand the recession. But in sectors such as mechanical engineering, long-standing weaknesses will be exposed.

Even in some areas where the UK is

Even in some areas where the UK is internationally competitive, industry may be set back. Defence, for example, is suffering its own peculiar recession which has stemmed from lower military spending at the end of the cold war. Because the UK is particularly dependent on defence spending to fund research and development in acrospace and electronics. Inwest in aerospace and electronics, lower defence spending may weaken manufacturing's international competitiveness in key areas.

Many manufacturing companies will respond to recession by attempting to move out of high-volume production of commodity products which trade on cost and price, and into specialist niche markets where products can command a premium price based on their design and technology. These niche markets are in theory less vulnerable to economic downturn.

niche markets are in theory less vulnerable to economic downturn.

Although this strategy may be sensible for individual companies, it may
not make sense for an entire country
because the manufacturing base may
become too narrowly focused. Mr
Steve Young, a manufacturing specialist at AT Kearney, the management consultancy, says: "We cannot
become a nation of niche producers.
That might be enough for some
smaller economies. But the UK needs
to have some large, volume producers to have some large, volume producers making products for mass markets to maintain a sizeable manufacturing

So, as the industrialist swimmers make it to safety at the poolside, some laggards may be so exhausted from their exertions that they can hardly move, let alone keep up with the fit competition from Germany and Japan speeding along in adjacent lanes.

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MAP :

Filling a hole

There may be no surprise about the fact that Helmut Schlesinger is taking over as president of the Bundesbank. But it is far less clear who be going to fill the other, equally important vacancy left by Karl Otto Pöhl's early retirement — the chairmanship of the EC Central Bank Governor's Com-

mittee. Since Pöhl is stepping down at the end of July, the matter has to be settled fairly smartly. Before Pöhl took over in 1990, the job had been rotated annually amongst the various central bankers. However, as the debate about European mone-tary union has intensified, the job was made more permanent and Pohl is midway through

a three year term. Although the governors have agreed on a final draft of the statutes for the proposed central bank system, the next chairman still has an impor-

tant job to do. Given that Schlesinger is going to retire in September 1993, it could be argued that he should take over. However, this is a mite too simple. Jacques de Larosière, ex-boss of the IMF, is an obvious choics. But the French have more than their share of top jobs at the moment. The Dutch might have stood a chance but Wim Duisenberg is chairman of the Bank for International

Settlements. Britain's Robin Leigh-Pemb-is the obvious he is expected to retire in June 1993. However, he will have iii prove liai he is and under the thumb of the UK Treasury.

Highland fling

■ For the first time in the highly staged process of float-ing ScottishPower and Hydro-Electric, there was a discernible buzz in the air at the Balmoral Hotel for the Scottish version of impact day.

OBSERVER

That may have owed some-thing to a belief among minis-ters that Scots, who previously have had a low take-up of privatisation issues, may show themselves enthusiastic investors in their own electricity companies. About 900,000
Scots, out of a population of
5m, are believed to have registered, and the government has
decided that a possible 58 per cent of the offer will be avail-able to the public, higher than any offer except British Gas.

Stock Exchange rules allow up to half of that amount to be allocated to customers, whose applications will be given a degree of preference over those of non-customers (including English people). That could mean a respectable 29 per cent of the offer going to Scots. Will the Scots turn out to be Thatcherite capitalists after all?

Hidden agenda M Nothing much changes at ADT, Michael Ashcroft's secretive security and car auction company, judging by the arrangements for next Mon-day's annual meeting in Hamil-

ton, Bermuda. "There will be every possible attempt made to keep it as pri-vate as possible that's the nature of the beast," says an ADT spokesman. Only share-holders registered before May 7 will be admitted. Its by-laws forbid even proxy holders attending unless they own shares Mosey jour-nalists will definitely be stopped at the door. Indeed it's unlikely that many share holders will turn up, given that a roundtrip economy fare from

the UK costs £854. Perhaps things will change after Monday's meeting. The main item on the agenda is to expand the board, with four new seats earmarked for ADT's biggest shareholder, Laidlaw of Canada, and another four



"I won't see you to the door, I've got my wage packet in my pocket."

for independent non-executive directors. As part of a peace offering to Laidlaw, ADT also promised move to quarterly reporting and to seek a listing on the New York stock exchange.

Happy ending ■ Unrealistic Hollywood senti-

mentality or a sign of changing US attitudes to work? Thirtysothe popular television series which charts the ageing pains of America's haby-boom intelligentsia, was killed off by the ABC network this week It left behind an unambiguous message to ladder - clim-

bing executives - your family is much more important than your career. That line might not have struck much of a chord in the frenetic 1980s, when American yuppies transformed the country's deep-seated work ethic into workaholic obsession. But the thirtysomething swansong does seem to reflect an attitude change in the 1990s, with

Americans are placing more value on a balance between work and home, often at the Expense of their careers. Nevertheless, the final episode is still a bit too good to be true. Michael Steadman, the agonising central characnew advertising career in Calif-ornia. His wife, Hope, insists it would destroy their mar-

In the final shot, Michael chooses Hope over glory. In real life, however, the male work imperative remains so nower between the sexes so uneven, that he would surely have gone West, and she for lowed, protesting horribly.

Grim repeater ■ Australian politics is one of the country's favourite blood sports, and Treasurer Paul Keating its finest exponent.

If you want to find the ultimate political putdown, the 47-year-old Keating is the world's primary source.

He once described an attack
on him as like being flogged by a warm lettuce" and disby a warm sectuce and ins-missed a comeback by a fellow politician as a souffié, because soufflés never rise twice. Oppo-nents were characterised variously as "harlots, sleazebags,

they keep you in the dark and feed you with bullshit". But perhaps his most damaging aside was when he said Australia was drifting towards banana republic status".It led 🖿 a sharp drop in the Australian dollar and a new nick-

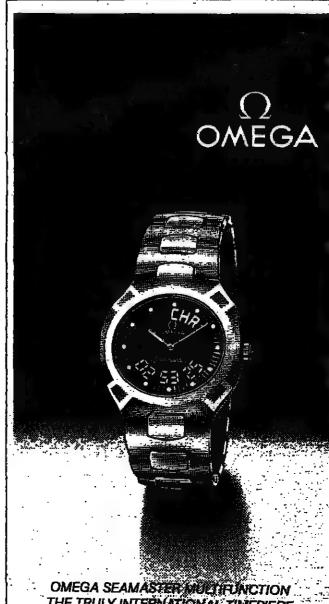
perfumed gigolos, criminal gar-bage or guiless spivs". One

international body was dubbed the mushroom club "because

Tasteful

🖪 A popular hair style in England at the time of the French Revolution was the coiffure & la victime, the hair being short and dishevelled. and a red ribbon worn around

name - the Pacific peso.



THE TRULY INTERNATIONAL TIMEPIECE CHRONOGRAPH, ALARM, TIME ZONES. COUNTDOWN. FROM £ 475.

FOR FURTHER INFORMATION

In the mid-1970s, Sony of Japan came up with what it thought was a world-besting video cassatte recorder. It was wrong. Its Betamax video was massively outsold by the competing VHS system.

Until this month, it looked as it form was heading for a

Ontil this month, it looked as if Sony was heading for a second defeat. Its effort to introduce Digital Audio Tape (DAT) to complement the compact disc had failed. Record companies seemed to prefer a different recording system, Digital Compact Cassette (DCC), which Philips, the Dutch electronics giant, plans to introduce next year. Ominously for Sony, Matsushita of Japan, its perennial rival, was rumoured to be backing the Philips yearson.

Philips version. Sony has now hit back with yet another music technology. Its recently-announced Mini Disc system plays a miniaturised version of the CD, with the added advantage that it can also record music.

Mr Alain Levy, chief executive of PolyGram, the London-based music company, is irritated by Sony's latest initiative. Part of his annoyance is corporate loyality. PolyGram is 80 per cent owned by Philipa. But Mr Levy also argues, with some justification, that the music-buying public is thoroughly confused. Having just got used to compact discs, it is now being bombarded with three new technologies. Mr Alain Levy, chief execu-

three new technologies.
Behind the scramble to produce a new taping system is the success of digitally-recorded compact discs. The CD provided musical sound of a more consistent quality them vinyl records or the traditional audio casette. After a slow start in the mid-1980s, CD unit sales rose to 600m in 1989, com-pared with 450m long-playing records, according to the Inter-national Federation of the Pho-nographic Industry (FPP).

Equipment makers like Sony were quick to conclude that digital tape would replace the sudio cassette in the same way that CD was replacing the LP. Sony introduced DAT in 1986, but the music companies shunned it. Industry executives any that ever the companies of the same continues of the continues sinthed it. Industry execu-tives say that even CBS Records, which Sony bought in 1988, has been slow to produce pre-recorded DAT music. The reason for the record companies' reticence was a fear that DAT machine owners

would use them to make pirate would use them to make pirate digital recordings of compact discs, thereby cutting into CD spies. In 1889, the equipment manufacturers and the music companies signed the Athens Agreement, which attempts to limit pirate recordings. DAT manufacturers agreed to install a device which allows owners of recorders to make one digital popy of a particular install a device which allows owners of recorders to make one digital copy of a particular . I have a vice with a new dig-

A cacophony of new technologies

Mini discs and digital cassettes are competing for audio enthusiasts' approval. Michael Skapinker and Robert Thomson assess the industry response



recording but prevents them from making subsequent copies. Both industries believed this would prevent large-scale piracy without dis-couraging recorder sales. Song-writers and music pub-lishers are still demanding lishers are still-demanding compensation for the losses caused by home taping, but hosses caused by home taping, but hosses caused by home taping, but hosses caused by home taping, home to encourage other Japanese companies to begin making DAT recorders. After production of only 32,932 machines in 1988 and 40,559 in 1989, output rose to 187,123 last

1969, output rose to 167,122 last year. Production in the first two months of this year was 54,965 units, according to the Electronic Industries Association of Reservoirs. tion of Japan (SIAJ). Nevertheless, DAT has failed to become a mass-market prod-

to become a mass-market product and Sony now accepts that
it is unlikely to become one.
BIS Strategic Decisions, a hightechnology consultancy, estimates that fewer than 150,000
DAT players were sold worldwide last year. This compares
with 31.2m CD players and
146.5m old-fashioned audio-cassette machines, Sony says it
now sees DAT as a niche product, appealing to high-pending uct, appealing to high-spending audio enthusiasts.

Apart from problems caused by the music companies, Sony concedes that DAT, as a com-

ital taping system must build on a format consumers already understand — the traditional audio tape, still the most popu-lar music medium with unit sales of 1.5bn in 1989. DAT machines play only digital tapes. Philips's new machines can play both traditional and DCC tapes. The digital tapes will not, however, work on old-fashioned casestie players.

will not, however, work on old-tashioned cassette players. Philips says its new system has the backing of most of the world's hig music companies, including PolyGram, EMI, Bentelsmann and Warner. Mr. Genry Wirtz, a senior product manager at Philips, says that by asking the music companies to help with the development of DCC, the Dutch company hopes to escape the antipathy experienced by DAT.

Philips says Tandy of the US will manufacture DCC players. It has not discouraged reports that Matsushita, the world's biggest consumer electronics company, is also backing DCC.

Mr Wirts says that the DCC ahould not affect CD sales. Despite their attractions, CDs do not travel well. Car CDs miss a few heats if the vehicle hits a bump in the road, Likewise, portable CDs do not react well to joetling on the Underground. The DCC, like the andic cassette, is unaffected blayers totalled 128.3m last year. Phil-

ine is siming the DCC at this sector. "We see a need in market for something to the with you in the car or to beach," Mr Wirtz says.

Sony's Mini Disc can also go

in the car or to the beach. The company says it has solved the CD's vibration problems by including a memory chip in the Mini Disc player. The chip stores three seconds of music at a time. If the machine is joited, the chip provides the missing music until it rights itself. Because the Mini Disc can record as well as play, it poses a threat to DCC.

can record as well as play, it poses a threat to DCC.

Mr John Bird, a consultant with BiS, believes the timing of Sony's announcement was no accident. The other Japanese companies are considering their options at the moment. The DCC looked like becoming the prefered option. Then Sony drops this on the table and says: let's not be too hasty." Philips dismisses the Mini Disc as being of no immediate importance. To a very large extent, we think it's to keep up Sony's image as a very innovative company," Mr Wirtz says.

Analysts in Japan are divided over the Mini Disc's prospects. Mr Burry Dargan at James Capel says that "we don't think it's going to do much at all". He said that while Sony continues to lead in the company and the company of the said that while Sony continues to lead in

while Sony continues to lead in the introduction of new prod-ucts, some of them — such as a

video Walkman and electronic books — have had limited success. But Ms Naoko Matsumoto at S G Warburg Securities says:
"We think disc is going to be a huge market. The Mini Disc should be reasonably priced; it can be a big success if marketed in a Walkman-type way."

Mr Tautomn Sugiyama, Son"e director of cornorate com-

y's director of corporate com-munications, accepts that the company will have to win the support of other electronics manufacturers and of the music industry if the Mini Disc

music industry if the Mini Disc is to succeed.

If Sony's aim was to slow the DCC band-wagon, it appears to have succeeded: Matsushita, widely regarded as a DCC supporter, appears to be keeping its options open. If it backs out, Philips will have lost its most important supporter. Philips will have lost its most important supporter. "We are studying DCC and we are studying Sony's announcement," a senior Matsushita official said. The company, renowned for conservative but profitable decisions on new consumer technologies, said that "there are still many things to consider" before a formal decision is made.

Other Japanese makers are equally vague. Pinneer Electronic, which specialises in audio equipment, said that "we are very interested in the technology" of both DCC and Mini Diec, but "nothing has been decided" and "we are studying offiers from both Philips and Sony".

Kenwood, another audio equipment specialist, said that it, too, is "studying vary confully the different technologies". The company said competition in consumer electronics is so fierce that "you can't ignore a sophisticated new technology".

Mr Charles Koppelman, chairman of the US-based SEK Records Group, says the battle will be won by the machine that is cheapest and eastest to use. "At the end of the day, it's the consumers who will make

use. "At the end of the day, it's the consumers who will make their minds up," he says.

A UK-based record industry official replies: "The consumer decides nothing." If the record companies do not provide the music, consumers cannot safely invest in the machines. Mr Koppelman concedes that the availability of tapes will be the third deciding factor.

There are no signs yet of record companies defecting from DCC, but the position of equipment makers could be

Record companies are nu

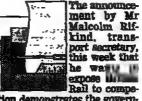
Record companies are named they to support a format if they believe it will become a world standard.

Philips thought it had its supporters lined up, but Sony's amouncement has resulted in some of the equipment makers pressing the pause button.

PERSONAL VIEW

Making the market for transport work

By Chris Castles



tition demonstrates the govern-ment's belief in market forces. The government wants rail, The government wants rail, bus and air transport operators to work in a competitive market on commercial principles, charging prices for services which cover costs and generate the funds required for investment. It wants to extend these principles to the provision of roads by encouraging privately-funded toll roads as an alternative to congested public roads.

roads.
However, the government has found that the transport markst is not operating effi-ciently. Differences between the way alternative methods of transport are financed and priced distorts the choices people make, particularly between the private car and public the private car and public transport. Overall, transport has been provided too cheaply in relation to the costs involved and this has generated excessive demand.

Furthermore, the government is held responsible by the public for the shostcomings of our transport system. It needs

our transport system. It needs to maintain subsidies for to maintain subaidies for socially necessary services, and it needs to regulate monopoly powers in some parts of the transport market.

Imperfect market mechanisms distort the provision of the right type and quality of services for consumers. They blunt the incentive for efficiency in public transport operations. They also make it difficult to generate the funding required for urgently needed investment. The growing problem of congestion highlights market weaknesses. It is physically impossible to It is physically impossible to cater for all the demand on some parts of the transport

spreading rapidly to other parts of the road, rail and air transport system.

network, at some times of the day. This urban affliction is

on the market and private sec-tor initiative to address our transport problems. It is unre-alistic to expect the private sector to be any more successful than the public sector in generating investment funds, or tackling congestion on road or rail if prices are kept below

iransport system costs.
There is considerable reluctance among the public and in government to use pricing to manage demand on congested parts of the transport system. In the short term, rationing the in the since team, and the since of scarce transport capacity by price may imply charging high prices for congested, poor quality services.

We therefore continue to which the services are supported to the services.

subsidise London commuters.
The effect of this is to constrain the funds available to
BR and London Underground for the investment they need to

provide more tolerable daily journeys to work.

At the centre of the trans-port debate is the role of the private car. Unlike other methods of transport, we do not charge a price for the use of roads. Neither do we set fuel duties to relate directly to the costs of using roads. The fact that road users do not pay for the costs they impose at the point of use, creates distortions in the market.

Free access to the roads means there is no way of mak-ing the use of scarce road space a priority. It also under-mines public transport opera-tors. Bus services suffer from congestion on the roads. The railways are unable to charge prices at levels which will fully recover their costs.

The case for road pricing is strongest in congested urban

strongest in congested urban areas. Drivers using congested roads impose a large external cost on other road users through their contribution to through their contribution to traffic jams and delays. They also create an environmental cost through air pollution, noise and visual intrusion. If these costs were paid for through pricing the use of roads directly, demand would fall and congestion would be relieved. The funds generated could be used both for investment to improve the range of transport services available and to substitute for present taxes on road users.
If prices which reflected the were charged to road users, more people would be attracted to public transport. This would enable a better balance to be achieved between public and

private transport.

In the long term, an effective system of pricing for transport may reverse some of the trends which have moulded our way of life to the use of the car. Rising car ownership has reshaped our towns and cities and transformed rural life. It is not unrealistic to visualise a revival of local community life in a society which gives more priority to rational pricing for

The Department of Transport has forecast that, if present trends continue, road traffic demand could grow between 68 per cent and 112 per cent between now and 2025. The consequences for conges-tion, quality of life and the wider environment would be igh. Some policies have been

developed to curb growth. The incentives for providing company cars have been gradually eroded in successive budgets. Local authorities are introducing traffic-calming measures. Parking fines have increased and there are occasional purges to enforce them. And now the transport secretary has announced a two- to threeyear programme of research into all aspects of road pricing. It is not surprising that the arguments for road pricing have been difficult to sell political. ically. But it is becoming increasingly untenable to con-tinue using congestion as the nime using congestion as the primary regulator of transport demand. The political price for this is being paid now by the widespread frustration of people using our inadequate transport system. As the public has become more awars of the options and their implications are can hope for a more ratio. we can hope for a more ratio-nal and coherent approach to planning, managing and regu-lating our transport system.

The author is pariner respon-

LETTERS

UK transport policy: the lamentable record, and a working alternative

From Mr William Plouden.
Sir, it is deeply depressing to read your account (May 28) of Mr Malcolm Rifkind's speech on transport policy, including the amount comment of more received in wheat the first comthe announcement of more research on urban traffic con-gestion and on the scope for road-pricing. It led me to blow the dust from my surviving copy of my long-remaindered book, The Motor Car and Politics in Britain (1971). This originated, as I said there, with my ouery as to why, over the premated, as I said there, with my query as to why, over the pre-vious 75 years, we had allowed "the users of private cars... to dictate the pattern of traffic to every other road user". It concluded that the history of the motor car, to that point, was one "of choices not made, nor even defined, by government

and consequently made by default". In researching that book I had visited the Transport and Road Research Laboratory, and saw functioning prototypes of road-pricing devices. These had been developed following the 1964 report of the Smeed com-mittee, which recommended road pricing as the most effi-cient means of traffic restraint. What has been happening in what has been endpeaned in the 'quarter century since? What can further research achieve except, as you say in your editorial, to shelve the issue? Many people are rightly critical of the mability of US governments to grasp the prob-lem of gun control; the British record on car control seems every bit as ismentable, and

of last year which not only called on the international community to provide support,

but also requested the secretary-general to co-ordinate a UN system programme to mitigate the correspondences of the

gate the consequences of the accident and appeal for volun-tary contributions from mem-

Work is now well advanced

work is now wen agranced on a joint programme prepared by the authorities of the USSR, Byelorussis, the Ukraine and the Russian Federation with the technical support of the UN system. This will comprise projects addressing the economic and social problems

nomic and social problems resulting from the accident and take full account of pro-

grammes already initiated. It will be presented to a Pledging Conference which the UN sec-

New York in September.
The general assembly's resolution was passed by consensus. I hope there will be similar

consensus in providing funds, not only from governments and international organisa-

tions but also from the private

sector. I hope also that the

Financial Times will give simi-

lar publicity to these propos

when the time comes.

Margaret J Anstee, United Nations Office

At Vienna, Vienna Interna

The wider co-operation that is needed in the wake of Chernobyl

From Margaret J Anstee. Sir, As the United Nations co-ordinator for international tance in the wake of Cherassatiance in the wake of their nobyl, recently returned from a visit to the damaged reactor and the contaminated areas, I read with interest your article, "Hot spot of contention" (May 22), which discussed the report published under the auspices of the International Atomic

Energy Agency.
It is not my intention to comment on the scientific investigations but rather to point out that, whatever con-clusions are reached, large numbers of people have suf-fered, and will continue to sufonly in health, but also from contaminated agricultural land and water, obligatory resettlement and social and psychological stress).

All aspects of the situation will have to be carefully monitored for many years to come, not only in the interests of the affected people, but also because there are valuable lessons to be learnt by other

The study sponsored by the IAEA, though very important, is not the only response of the UN system to the request of the Soviet Union and the affected republics for interna-

tional co-committion The UN general assembly PO Box 500, adopted a resolution at the end A-1400 Vienna

From Mr David Porter. Sir, Your editorial (May 29) concludes that Mr Rifkind's proposals will not solve the problems of traffic congestion. It is interesting that when large numbers of us go to Sainsbury to shop on Friday evening we tolerate a form of congestion. Neither do we conplain when we crowd together for a major sports event. We seem to recognise that it ults from our own decisions, freely made. In contrast, when we encounter congestion on the way to work, we prefer to blame it on the local council or

> working in the same place at the same time, there will be congestion. New roads and better railways will have only a limited effect on the problem. If we are really serious about solving it, we should change our working habits. David Porter, Liskeard, Cormoull

If so many of us insist on

Living with a global standard

From Professor John Rogerson.

Sir, The National Federation of Self-Employed and Small Businesses has reason to be concerned about the costs of certification to BS 5750 ("Management: the growing business", May 28) but 1 do not think their problem lies in the standard itself. BS 5750 is a global standard which defines some clear management criteria which even small companies are able to work to.

The problem lies in the interpretation of it by some of the

pretation of it by some of the certification bodies. There is certainly evidence that an over-bureaucratic and mechanistic approach is sometimes used (and not just on small companies) which leads to unproductive administration and the unnecessary genera standard is there a require-ment for such activity.

I suggest that when the National Federation discusses

the matter with BSI they talk about sensible and appropriate interpretation of the standard rather than the standard itself. The National Federation should also realise that its members are in a sense custo mers of the certification bodies cation body which is most responsive to their needs might get all their business. John Rogerson John Rogerson, Cranfield Institute of Technology,

BAe commitment to universities

From Mr J M Wooding.
Sir, Both Professor Roland.
Smith and his colleagues at British Aerospace were as astonished as Manchester University's acting vice-chancellor (Letters, May 24) to read the report of Prof Smith's remarks ("Research skills rare in north", May 21) to a National Economic Development Com-

cil meeting. To suggest that British Aerospace has little contact with the University of Manchester, or any other British university for that matter, is a total misrepresentation of the facts. ber of joint research and consultancy programmes with British universities, including the University of Manchester, and we fund quite a number of of university posts in engineer-

ing and science. Prof Smith himself is chairman of the University of Manchester Institute of Science and Technology Appeal Fund, which has been

As a company we employ 23,000 graduate engineers and we recruit about 1,000 gradu-ates — mostly engineers — every year. We spend over 2100m per annum on education and training programmes inside and outside our busi-

We believe that a strong so ence and technology base in the UK is assential for its competitive success and that a strong base will only develop from well-funded universities. J M Wooding, director of public affairs British Aet

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Milosevic issues ultimatum to Croatia

THE POLITICAL temperature in Yugoslavia was raised terday by Serbia's President Slobodan Milosevic when he Slobodan Milosevic when he warned the republic of that it could become indepenonly I it behind part that territory which is inhabited by the Serb minority.
This condition implies Mr

Milosevic recognises 🔤 cannot stop the move independence by Croatia. However, he remains determined impose a heavy price.
His nationalist and mary

ch to the Communist-dominated parliament came Mr Alexander Bess-

In Rome, Mr Bessmertnykh said in was concerned cially about "how the develop in the could This echoed French François Mitterrand Germany's Chancellor Helmut Kohl who, meeting in Lille, said in a joint will the worsening clashes...as a danger the stability of the region and to Europe at whole

The European Community

indicated that additional finan-cing for Yugoslavia's reforms when a consensus is

about the country's future.
In Belgrade. I Jacques
Delors, president of the Euro-Commission, In Mr Jacques Santerre, Luxembourg's prime minister, separately prime minister, and presidents of the republics. Allies May in married and the

banks, reach convertibility for II Yugoslav dinar, and revive capital investment. [] government was trying convince the EC delegation economic restructuring would facilitate any political consensus.

bian parliament that "the republics limit on separation republics on separation of internal borders.

republics Croatia have already opted independence through

Yesterday, Slovenia's parliament passed eight of 16

its independence its independence, well't planned for June In Croatia, Franjo Tudjman parliament

up independence, possibly attaining it by But mille Slovenia, walker is ethnically homogenous, path will be more ficult 10 10

people and Tree.
Serbs living in the Cruatian region Krajino, which bor-ders h Serbia, already declared autonomy trans Croatia and they be to join

Mr III speech sp

Leyla Boulton follows the politician who has become a holy apparition to his people

Yeltsin prepared to fight God for Russia

FOR THE thousands of supporters who shouted and pushed just to leglimpse, Mr Boris provincial of Tula yesterday like a holy apparition. For the lumin leader, it was just another day on III campaign trail in 📭 run-up 🖤 Tuesday's presidential elections. It campaign manager, however, prefers trips

problems".) Tanya, a teacher, one of

finally ward up-after their ing his first engagement hurt - the microphone didn't work. that was all right; at least they could devour him with their

As the same and clappe the vigorous 60-year-old and smiled with an inscrutable look in his eyes. He then grabbed megaphone to deliver his _____ of greater for the Federation, the largest of the republics, combined with radical and

political reform. "I am prepared to fight with God himself to obtain sovereignty for Russia...we have if we are to avoid an explo-sion," he warned. He promised to bring the shope, while asking people not to offended if the is

initially done with imports". "Boris Yeltsin is our only hope," sighed Liuba, an engi-

The chairman the parliament almost win Russia's first-ever direct presidential elections, aller seven of Communist rule, and before that, centuries of hereditary tsardom.

Yet many in the crowdwhich ranged from pensioners



Borls Yeltsin yesterday in Petrozavodsk on the campaign trail with builders' co-operative leader Vadim Tumanov

led laces - voiced lears that foul play could work a victory for his conservative challenger, Mr Nikolal Ryzhkov, in former and prime

Alexandra Nekrasova, a cleaner by trade, voiced an oft-held opinion in the Commuparty would try to rig the elections. In the crowd said im Communist party officials were going around local and collective in demanding signatures in sup-port of Mr Ryzkhov, the dar-ling of Communist party con-

Few people could spell out in

But his campaign against the Communist party, which we year, and his criticism of the government's sharp price reasons they trust him.

"What's his programme? I to reject "I" aystem must be destroyed," said Tanya, the teacher, who declined to reveal her surname. "He has promised lower food prices for us stoners." I Svetiana, an old lady who said that government compensation was not enough to cope with the doubling of food prices.

and workers with vod- promised by Mr Yeltsin would in his way to be a his null or with the gulck nference of higher education directors (after skipping

another planned meeting).
The setting was slightly more intimate, the crowd of more sophisticated. were the same if tailored n particular in it we if we make education a super priority, then other micro-

Reading Irum a prepared speech, he spoke I what the Russian parliament had done so far to help the ailing education system and what he would do in future. He got some of the figures wrong, but appeared to win over most of

Then it was off to his week appointment - to a just just Tula, where of | industry is in arms production. Chased by a recent of journalists, Mr Yeltain's orange van and police with suddenly pulled over and ille Russian der vanished into ile

"Ill is resting," who kept gruff security who, who kept intrigued journalists at sale distance. Half an hour later, Mr Yeltsin was back on the road, but never to be seen again, since he managed agive correspondents the slip.

Tight prices for the Scots

Barring another rude intervention by a Japanese broker, the government might finally be about to float a brace inally be about to float a brace of electricity companies at only a modest discount to their actual value. On the face of it, the 5.1 per cent yield on the integrated Hall companies looks well judged, being similar to that now available on the two generators and half a point below that on the package of distribution companies. age of distribution companies. Perhaps more important, at 5.1 per cent the issue is twice cov-ered by institutional demand.

The formal bidding system first used for the sale of the first used for the sale of the tors apparently worked of that the indicators of the sale of the down to 47 per cent, level were thought unlikely to subscribe in reaching the final price, the government seems worked on the premise that every 0.1 per cent of sacrificed yield represents a 5p premium to the partly-paid offer price. Thus, 5.1 per cent in theory leaves room for a 20p premium if demand in early trading stops at a 4.7 per cent yield equivalent.

But it is far from obvious but it is far from obvious that the investment case for either of the companies is strong enough to justify a discount to the present market yield of 4.9 per cent. It is worth remembering that the flotation yields on the distribution companies and the generators were panies and the generators were 8.4 and 6.3 per cent respec-tively. Wise investors will weigh up the long-term attrac-tions rather than taking a premium e granted.

Brent Walker

The toppling of Mr George Walker, while scarcely unexpected, is replete with ironies. The £1.3bn debt mountain which crippled his company was incurred largely through branching out into pubs and betting shops in the late 1980s. It is those assets which its bankers propose to keep, sell-ing off the hotels, golf courses, marinas and so forth which constitute its traditional busi-

Rither way, Brent Walker's banks do not propose large-scale dilution of existing holders,provided the rescue goes to plan. But the process will be painfully slow, involving the completion and sale of various half-built leisure developments while relying on the pubs and betting shops to pay the bills. Shareholders will have no say in the details; if they object, the banks, which have prior charge on all the will

UK utilities Share prices relative to the FT-A All-Share index British Gas

100 1988 90 :

simply call in the receivers. This is not a serious threat, if only loss would scarcely be affordable by poor old Standard Chartered. But the banks deserve everything they get. Although the vast sums lent to Mr. Walker were ment on tangible Walker were spent on tangihle assets, the only foreseeable outcome is a gradual dismem-bering of the company, rather than a Polly Peck-style col-

British Gas

It is becoming increasingly clear that valuing British Gas shares is as much a job for Westminster as the City. The company's claims about cheapness and quality of service are in one sense immaterial. Last year, it made 37 per cent more profit in the UK from selling 6 profit in the UK from selling 6 per cent more gas. Since this is an argument which involves the electorate every time it pays its hills, the eventual risk is that the political parties will start to compete over which will best the privatised monopolies the hardest.

Although British Gas's profitability is not source out a less so than BT's, anyway — it is cartainly better than aver-

is certainly better than average. In the five years since privatisation it has increased its net earnings by an average of 16 per cent a year, twice the growth rate of UK quoted comyear of 15 per cent and operating margin of 21 per cent also look above average, though they pale beside BTs 20 per cent and 27 per cent respec-tively. In such a context, the abort-term effects of the new Ofgas regime scarcely matter. More important for the market is whether the historic yield of 6.6 per cent — a one-third pre-mium to the — ade-quately pinn the

Whichever party wins the next election, it might not do to count on it.

Platinum

There differences between Nissan's announcement and it is seeing a palla-dium catalytic converter for car exhausts and a similar bombshell from Ford which hit the platinum market in 1988. The first is that Nissan's converter also dispenses with the ridiculously expensive rhodium which now earns about as much for the likes of Lonrho as platimum. The second is that Nissan's statement is likely to prove more credible, if only se it could not afford to

lose face.
Still, commercial use of the new converter is several years away and it may be viable only for small-engined cars. So short-run demand in platinum should not be as badly affected as yesterday's 7 per cent drop in the price to \$366 an ounce in the longer run the levelopment should weigh psychologically on the platinum market even more than the present marginal oversupply. That will reduce oversupply. That will reduce costs for the motor industry at a time when use of platinum is due to grow as emission stan-dards tighten, particularly in Europe. It is also a crumb of comfort for Johnson Matthey, which, besides refining and trading platfoum, makes converters as well.

Thorn EMI.

The market was evidently relieved yesterday that the drop in Thorn's profits was kept to 18 per cent and that rumours of a rights issue were unfounded. But at 711p, it is hard to see the shares making and the chort is the share to share the share to share the share to share the sh serious progress in the short term. The company sees no prospect of an underlying improvement in its businesses until next year, and thereafter much will depend on whether the economic recovery is consumer-led. The prospective multiple is in line with the market average, which seems

that nobody pot-shot at Thorn in the predatory 1980s. That certainly unlikely now. The company has already done some of its own unbundling and provided a clearer focus by concentrating group resources very successfully on music and more doubtfully so on rental.

There are still all those activities referred to pointedly as "others": but presumably buyers will turn up eventually.

Æ.

Israel responds warily to Bush plan for curbing Mideast arms

ISRAEL yesterday responded warily in President George Bush's proposals for arms sunpliers and Middle East states to conventional arms, ballis-tic missiles and nuclear, chemical and biological weapons.
Officials, while wanting to be

co-operate with I initiative, were worried the implications for Israel's nuclear deterrent.
The government in the awkward position of never hav-

ing publicly acknowledged pos-sessing nuclear arms, and it the emphasis placed on build-up of conventional arms by Arab states. Mr Moshe Arens, the defence minister, and in Tel Aviv with Mr Cheney, the US secretary, that the government would study the initiative "very carefully" and macross it with the US. "Basi-

cally we are very strong sup-porters of arms We've been the major victims of the lack of arms control," = said.

In public Mr Chenev was at

pains in reaffirm that Washing-ton's commitment to limit security "absolutely unshakeable", and he announced additional military assistance programmes.

The US is to fund 72 per cent of the second stage development if the joint Arms

project to produce an anti-bal-listic missile interceptor. Israel will 10 F-15a
F-15b fighter bombers part 1 \$700m (£404.60m) package of military aid agreed by Congress during the Gulf

supplement Israel's annual \$1.8bn military grant. Israeli military analysts interpreted Mr Bush's proposals as effectively seeking and on nuclear weapons development in the region. development in the region.

Mr Alpher the JafCentre for Strategic
Studies, said: "As it accepted capacity the Arabs and the Iranians do not, this is a freeze of an Israeli advan-tage . . . as it appears, it is a big

advantage". Tehran ani Arab capitals this, Iranian state branding the initia-tive in the in place I new rucker Leve

Cairo initiative, but it that "all
in the region" should
by a ban on all of Mr Alexander Bessmertnykh, the in proposals as "interesting and positive", but needing clar-

Bush proposal in interinspection could cause considerable friction in Tel Aviv. Israel is thought to ham 100 has never signed We Www Treaty, as many Mr Yitzhak Shamir, Inthat conventional build-up in nearby Arab states constitutes a threat destruction to Israel. controls on tied aid for eastern Europe

US seeks to toughen

THE US is pressing for tougher controls in stop industrialised nations tying their aid for eastEurope in Soviet
Date in goods and bought in their own countries. The Organisation In Dar-Co-operation and Devela distributed only a control of principle that aid to the Europe should be tied to purchasing in the donor country.

export subsidy and can be be een as distorting trade.

Ul officials are trying to toughen this "gentleman's agreement" by introducing a formal declaration into the I'm CUICAL management meeting week.

week.

The UI position is underwhich that that the "gentle-man's agreement" in not stopped tied aid, but is likely to rum ima objections from livrdic must some EC

countries. they are surprised if the US initiative, since it is appear to be in if it is of the agreement to Agricultural products, as

well we military all and man-trade related aid such as struc-tural adjustment loans, are "gentleman's agreement".

tied aid can present some grey
especially and aid can
defined as humanitarian. problem is Germany's DM7.8bn gramme to build housing in troops who are to leave eastern Germany. Agreement we seem been reached that 50 per cent of the building tentrain go in German companies.

"Babcock International Group has increased profits and maintained its strong balance that despite and difficult general economic background. We have an impressive order book and the company is in good heart. I was forward to the summing year with confidence." Lord King Chairman

FINANCIAL HIGHLIGHTS Total Dividend per Share. 3.00p Earnings per Share 6.56p

Babcock International Gro-Head Willed The Lodge, Badmi

The repules for the year to 41 March 1990 were prepared to a pro-focus besis and compensed the analyzed results of the Company from incorporation to 31 March 1990 consolidated with those of Bubook International Ltd., and its subsidiary undersalongs from 1 April 1999 to 31 March 1990 after eliminating all transactions relating to the demerger from PKI Bubooks PLC and so those acciving identification of the transaction of the time of demerger.

up's hall Snancial stanements for the year ended \$1 March 1991, which will include the to information for the year to \$1 March 1990, have reveived an unqualified report by the madritus but have not yet been delivered to the Registers all Companies. Copies of the Company's Annual Report to startholders may be obtained by writing

Nissan's car exhaust advance sends metal prices plunging

Continued from page 1 if they were successful, impany was likely to introit was fitted exported phicles or Nissan cars made

WORLDWIDE WEATHER

Mr Gordon Thorourn, executive director Johnson
Matthey, world's largest
supplier autocatalysts,
the announcement did
herald a big change in
autocatalyst design. Palladium

ited in Japan, lower lead sulphur in petroi. The palladium catalysts unlikely is be much use outside Japan except in with platinum

ami rimilan catalysts," he Titled stated in device platinum-free catalytic con-

Tougher US emission maked regulations in 1970s in a makers in fit in devices, and companies have the been researching the technology in an attempt to reduce its cost and improve car performance.

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FINANCIAL TIMES COMPANIES & MARKETS

Friday May 31 1991



British Gas £1.5bn profit ignites storm



British Gas, the UK gas utility, ignited a storm of protest yes when it unveiled record pretax profits of £1,5bn (\$2.58bn), an improve-ment of £493m ======== per cent on the year. The announcement, made by chairman and executive Robert Evan (left), straight a torrent of critical reac from politicians,

consumer bodies and the industry regulator. The company attributed much of the advance to colder after the exceptionally mild winter a man and that it was "ripping off" customers. Details, 21

Slick change for Pemex



Pernex, Mexico's state oil monopoly, has come a long way since the days when it was most inefficient companies. Inthe past two years, it has reduced the power of unions, introduced sorely mar-ket discipline, and restructured his chaotic finances. But impressive as these are, they do not go in enough, Damien Fraser, Page 25

Renaissance for the bourses

Stock markets - long regarded by some as among the least attractive trappings of the developed capitalist system — have enjoyed a many left-leaning governments — the Third World. A new report sugmany developing countries now view development. It is a successes of the past decade and what work

Asda tops the shopping list



Market speculation le rife over a takeover bid for Asda. Britain's fourth-blogged supermarket chain, sparking brisk trade in the company's shares. But afficually the wave of market gossip may ultimately come to naught, many ensights still harbour doubts about Asda's tong-term future in the food retailing market, John Thornhill reports, Page 22

Signs of life mi Histodrut

in the huge industrial arm of country's union tederation, is showing signs of life years of moribund performs in reviving Koor assuming restricturing less is could lay to rest criticisms that a trade should not run is modern lergel! economy. the way it operates. Hugh Carnegie reports.

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Chief price changes | | | | |

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70 - 20 265 + 11 251 + 6¹/₂ 1266 + 32 1758 + 80 229 + 19 274 + 9 771 + 15 289 - 131 120 - 7 Mater Radio Plicington Rogins 155 - II 167½ - 6½

Nissan falls **78%** amid slower sales

By Robert Thomson in Tokyo

NISSAN, the Japanese car maker, yesterday reported a 78.3 per cent fall in consolidated pre-tax profit to Y72.4bn (\$523m) for the year to end March, the company was hit by currency fluctuations, higher labour costs and a slight fall in sales volume.

The company said the plungs in profits was distorted by its method of currency calculations, which had inflated the 1989 profits, although its results highlighted the damage inflicted on many leading companies by many leading companies by Japan's financial instability last

Sales for the year 1.8 per cent in volume, but 5.7 per cent in volume, but 5.7 per cent in value to Y5,964bn, while net profit fell 57.9 per cent to Y48,5bn. For the current year, the company is expecting sales to total about Y6,200bn and a net profit of Y57.9bn. Mr Atsushi Muramatsu, Nis-

san's executive vice-president, said that the fall in income reflected "sluggish growth in economies around the world" and the "capital investment and R&D costs, which will contribute to future growth". Higher interest rates last year

Higher interest rates last year prompted the company to dig deeply into its cash reserves, which fell by almost half to Y195.15bn, while the company was unable to raise funds on the volatile Japanese stock market. At the same time, the company's non-operating income fell sharply, as its profits on share sales plunged from Y23.4bn in 1968 to Y500m last year.

The company was also forced to write off Y15bn as part of losses recorded by Reda Bussan, a 48 per cent-owned automotive

PREUSSAG, the German steel,

trading, and energy group, reported a slight rise in profits for the first half of its financial year, with a strong contribution from the newly-enlarged domes-

Net profits rose by nearly 3 per cent to DM228m (\$181m) in the period from DM217m in the first half of the previous year. Turnover eased from DM12.2hn

The company, which took over the Salzgitter steel group at the end of 1989, said domestic business had benefited from demand in eastern Germany.

However, foreign activities were slowed by the weakness in

Preussag said it was also affected by the varied and rapidly-changing influences of oil prices, non-ferrous metal prices

The company said it expected to report another good result for the full year to September 30.

In lin nine-month business

period to September 30 1990 - it

moved 🖿 an end-September

financial year after the acquisi-tion of Salzgitter — Preussag earned net profits of DM350m, compared with DM315m for the

12 months of 1969.

It paid an unchanged dividend of DMB for the shortened 1990 business period, and analysts expect a higher payment this

eading western economies.

and currency movements.

to DMIL.7bn.

parts affiliate that was unsuc-cessfully playing the Japanese financial markets last year. Mr Muramatsu said that there was a decline in the profwas a tability of the company's subsidiaries, with slower sales in the US and particularly poor conditions in Australia.

He said US operations "will hopefully be much better this year", while the Japanese mar-ket, which has turned down,

ket, which has turned down, could improve after the release of new models later in the year.

The statements released by the company show that it still has a remarkable Y1,023bn in unrealised gains on its securities holdings. These holdings are divided into longer term, strategic investments and current assets, on which the company estimates which the company estimates that it has Y716bn in unrealised

Mr Muramatsu said the enduring weakness of the Japanese stock market will make a new issue difficult, and the company will raise funds for investment by continuing to reduce its cash reserves, although "we have our limits" on how far these reserves will be allowed to fall.

The company reported that sales of passenger vehicles fell 0,2 per cent to 1.97m units and commercial vahicle sales declined 1.5 per cent to 388,346 units. Domes-tic production actually rose 1.5 per cent to 2.38m units, while overseas production rose 5.8 per cent to 683,430 units.

Non-consolidated pre-tax profit declined only 10.6 per cent to Y184.7bn, though that figure is expected to fall to Y116bn for the

Domestic side

Preussad

hoists profit

at Preussag

Sir Denys calls tune on ICI shake up

Charles Leadbeater on the group's joint venture and disposal options



ICI, headed by Sir Denys, insists that its well-developed plans for change will not be affected by the need to ward off Hanson

If there is one cartainty in Hanson's staiking of Imperial Chemical Industries, it is that the

Chemical Industries, it is that the chemicals group is about to undergo fundamental changes.

ICI insists that its well-developed plans for change will not be affected by the need to ward off Hanson, the acquisitive UK conglomerate. Yet the reality is that defending ICI from Hanson and restructuring them chemicals group to make it more profitable are going to become one and the are going to become one and the

goal.

ICI is tight-lipped in public.

But London analysts returned from a lunch with the company yesterday convinced that announcements of closures, divestments and joint ventures were imminent. The company's shares rose 32p to close at 1296p. From discussions with ICI executives, former executives and merchant bankers who have dealt with the company recently, it is possible to piece together what the restructuring plan

what the restructuring pian might entail.

It began life on September 26 last year, when Sir Denys set up two task forces to reassess the company's strategy.

The task force reports were discussed by the board in December,

before detailed proposals were approved in January. These reports led ICI in February to set aside a £300m (\$519m) restructur-

ing provision.

The company has two pressing dilemmas. The first is whether it should take revolutionary action to spin off or demerge a large chunk of the company or whether evolutionary change through selling smaller bits of several divisions will suffice. If

ICI for revolutionary change, has to choose what to spin-off one of its jewels, such as pharmaceuticals, or the grubbier bulk chemical businesses.

In the mid-1980s, the senior executive team rejected spinning off the pharmaceuticals division. They also considered buying Beecham, the UK drugs group to give ICI Pharmaceuticals the scale it peoted.

Something must be done with the division: some products have fallen out of the development pipeline and it is highly depen-dent upon the cardio-vascular market. Its

main competitors there are the mighty Merck and Bristol Myers Squibb of the An outright

announcements of closures were imminent

sals seems
unlikely: few companies could afford the £50n price tag. Floating pharmacoutteals as a separate company was rejected as ICI would have eventually ceded control. The main alternative is a legist and the second price of the second part of the second p joint venture with one of the world's top 20 drugs groups — but not one of the top five. Wel-

but not one or the top live. Welcome, Sandos, Ciha Geigy and
Fisons are all possible candidates
for such a deal.

The main risk is that a pharmaceuticals demerger or joint
venture would take the wind out
of Hanson's sales, but it could
leave ICI more dependent on
cyclical bucknesses.

cyclical businesses.
It was this risk which led ICI in the late 1980s to consider floating its bulk chemicals and polymers division, or C&P, as it is known. By detaching bulk chemicals, the value of the rest of the group — paints, pharmaceuticals, agro-chemicals — might shine

The resurgence of bulk chemi-cals between 1985 and 1989 seduced ICI into keeping C&P largely intact. At the height of the boom, it was earning profits of £75m a month. But now bulk chemicals are barely breaking even and demand is still falling.
If such radical moves to reengineer ICI financially and

industrially are ruled out, as seems likely, then attention will turn to accelerating incre-m e n t a l Analysts were

changes. These are convinced that the likely ele-ments of ICI's

> in which it does not have a technological edge will not get heavy
> investment. Joint ventures with
> other European groups and international petrochemicals groups
> are being explored. Top of the list
> for radical action are soda ash,
> salt, chloralkataf and limestone.
> The best candidate for disposal is
> polymenoless, which could so to polypropelene, which could go to another European group, such as

> DSM or Slovay. Sm of Slovey.
> Thorids, the pigment maker, is a distinct ICI company which should soon be fit to be sold.
> EVC, the joint venture between ICI and Enichem of Italy.

in every was considered by some a condidate for early disposal. But it is a long way down the list. Enichem is in turmoil; the Euro-pean Commission is still consid-

ering on what terms to extend EVC's production licence beyond this year; and the only mooted buyer — Occidental, the US oil group — is beset with its own difficulties.

• ICI will not try to get out of bulk chemical areas where it has a strong market position in growing economies, such as PTA production in the Far East for the

duction in the Far East for the local textile industry.

The other main candidates for disposal are the loss-making advanced materials businesses—into which ICI has poured huge sums for research and development—films, where ICI over-expended in the 1980s, and fertilisers from which it is withdrawing.

The explosives division will The explosives division will probably be retained intact, although it will not top of the

although it will not to top of the list for investment.

There are three courses ICI which could take. The least likely is to spin off pharmaceuticals. More likely would be an attempt to demerge C&P.

The most likely option is a detarmined programme of divestments, sales and joint ventures. This would make ICI a very different commany, based on a ferent company, based on a clutch of strong international businesses, primarily paints, agrochemicals, explosives, speciality chemicals and carefully-selected bulk chemical activities. The pharmaceuticals division may need a partner, but ICI executives want to retain control.

In normal times, such a programme might be sufficient to satisfy investors. But since Hanson started breathing down the charmical group's peak normal. chemical group's neck, normal times have been a huxury at ICL

MR GEORGE Walker was ousted early yesterday morning as chief executive of Brent Walker, the

depressed, while higher profits were achieved on metals as a result of increased turnover, espite lower prices. Chemical and oil transport and

1991

imports increased through weak-

ness in other markets.
On the export side, falling demand and the weak dollar led

to much lower prices. Metal out-put was hit by considerably lower zinc and lead prices, as well as dollar weakness.

Preussag's energy subsidiaries initially benefited from higher oil prices, but profit growth then

eased as prices came down. Coal

were especially in the household market.

In the trading and transport division, steel trade was buoyed by favourable domestic business as foreign markets were

George ousted

remove their support for the company if Mr Walker did not remove him from the board. Lex, Page

Walker

executive of Brent Walker, the keisure and property group negotiating a rescue plan with its banks, writes Maggie Urry.

The former light heavyweight boxer was removed at a meeting between the group's board and banks which ended \$\ \frac{1}{2}\$ \cdot \

step down, Lord Kindersley said. Had the banks carried out their threat, the company would have had to cease trading. Mr Walker is still a non-executive director. The next shareholders meeting will consider a resolution to

Demand for steel increased in Germany in the first half of 1990-91, but competition from storage also turned in favourable results. SE Banken boosts Skandia link

By John Burton in Stockholm

SKANDINAVISKA Enskilda Banken, Sweden's largest com-mercial bank group, yesterday strengthened its position on the board of Skandia, the country's leading private insurer, in prepa-ration for a possible mercer ration for a possible merger between the two.

The Skandia annual general

meeting agreed to accept three directors, considered friendly by SE Banken, to sit on the 10-member board, resulting in a majority of members probably favouring a

The move is aimed at reducing opposition by the Skandia management and employee represen-tatives to an alliance with the

Mr Bjorn Wolrath, the Skandia

president, told shareholders of

his doubts about a merger, saying that it would not deliver the promised benefits and that it would hamper the insurer's inter-national activity by disrupting its links with foreign partners. SE Banken took an option last autumn to acquire 28 per cent of Skandia for SKr4.7bn (\$770m) by

mid-March 1992 The two financial groups have been negotiating since then about what form their co-opera-tion would take, either through a merger or through the creation of a holding company that would own both the bank and the

But several developments developments about whether SE Banken would be able to exercise its option even

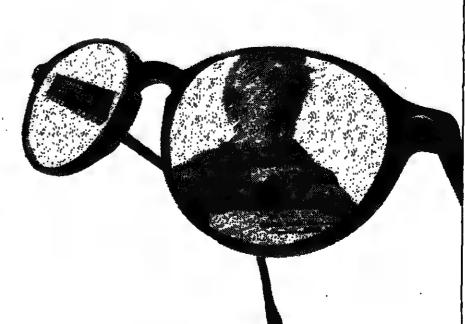
if it were to win over the Skandla

The opposition non-socialist parties are criticising the govern-ment's proposal to abolish the ownership barriers between banks and insurers, scheduled for They argue that in the absence

of tougher competition laws, such alliances would lead to market domination and a tion of power in capital markets. Those sentiments were echoed yesterday by Mr Lars-Erik Forsbergh, the head of the Swedish small shareholders' association. He noted if SE Banken and Skandia merged, they would control SKr450bn in funds. "We cannot

rule out an abuse of power as a

Bringing synergy into focus.



Because technology develops so quickly, Toshiba ensures integration with our Super LSL. We accomplish this by thinking generations ahead. Our 4M DRAM is the cutting edge now, in fact we're one of the world's leading suppliers, but our 16M DRAM is already on its way to commercial use and the 64M DRAM is close behind. Because at Toshiba, consistency means focusing on the needs of the next generation of high technology.

> In Touch with Tomorrow TOSHIBA

South West Water rises to £88.2m

By Roland Rudd in London

MR KEITH COURT, chairman of South West Water, yester-day said he was "unrepentant" in reporting increased profits, less than a well after the industry regulator urged the newly privatised water companies not to deliver returns 📭 shareholders at the

South West Water reported a 6.5 per cent rise in pre-tax profits to (\$149.9m)in the year to March 31, on an increased turnover of £143.8m. The increase included £36.9m interest. Comparable figures were worked but on | Buy

into loss of

KANSALLIS-Osake-Pankki, one of Finland's largest commercial banks, reported a

before provisions and in the first four months

of this year FM94.8m (\$23.4m), against profit FM224.5m in the previous

responding period, writes Eurique Tessieri in Helsinki. Dr Jaakko Lassila, president, blamed the bank's poor interim

result on Finland's severe

recession and on a loss of FM250m from foreign exchange trading operations during the Gulf war.

Credit write-offs surged by 34 per cent from FM174.1m to FM233.6m, representing one third of the amount budgeted

for the year. KOP said that credit losses would increase

this year from the FM551.4m posted in 1990.

Scandinavian banks, I fear that credit write-offs will rise sharply this year," he said. Analysts estimate that total

bank credit write-offs will

increase from last year's FM2.32bn to between FM3bn

FM94.8m

forma basis, assuming the same capital structure had been in place from 1 April 1989. The company was floated with a cash dowry at £265.9m belp pay for an environmental programme.

Earnings per share rose from

61.9p to 65.8p and the company is recommending a final dividend of 13.3p for a total of 20p. Mr Ian Byatt, director gen-eral of the Office of Water Services, last week said the 10 water companies "should not deliver high profits and big returns to shareholders at the expense of customers".

TRELLEBORG, the Swedish mining and industrial group, yesterday reported a per cent fall in profits, after

financial items, to SKr363m (\$59m) for the first four months

of 1991, while operating profits dropped by 74 per to SK:218m.

It forecast that profits will be sharply lower for the year. Trelleborg, which was cited as one of Sweden's corporate suc-

However, Mr Court said South West Water had struck the right balance shareholders and customers. "Our primary objective is to ensure the survival of our core business. To do that, you have to make profits.

Mr Court added the 10-year £1.4bn capital expenditure programme, for the water and sewerage programme, remained on target. Investment improve standards rose 53 per cent to £119.3m and is due to increase this year by a further 50 per cent to £175m. The water companies are

Profits for 1991 are expected to be between SKr500m and

Mr Andersson and other

Trelleborg have considerably reduced their

shareholdings in the company in recent months.

Sales fell by 19 per cent to SKr7.6bn. This reflects the sep-arate listing of its subsidiary

Svedala, an ore treatment and

already allowed to their prices above the rate of inflation annually over the next 10 years to handle their capital expenditure programmes.

But South West Water cus-

tomers face further price increases to pay for another £400m of capital expenditure. The government will also have to pay £35,000 in fines and costs arising from accidental pollution of the water supply Camelford, Cornwall two-

and-a-half years ago. The company is suing the sup-plier involved because of its

KOP plunges | Trelleborg dips 60% to SKr363m Trelleborg predicted that demand will improve in the US, its biggest market, later in the year, but will stay weak in Sweden. It noted that metal

prices have fallen in recent

weeks and the trend is likely to continue throughout the year.

The company has embarked on rationalisation proon rationalisation pro-gramme with plans to cut its workforce by 1,650 people this year and dispose of operations with low-yielding returns. It will make fewer acquisitions after its recent expansion.

mineral processing equipment maker. Turnover was reduced by the sale of the Gavie Ahlsell unit. cess stories during the 1980s under Mr Rune Andersson, had a profit of SKr2.3bn last year. Franco-Portuguese group wins control of insurer

By Patrick Blum in Lisbon

A FRANCO-PORTUGUESE group led by Union Assur-ances de Paris (UAP) has won ances de Paris (UAP) has won majority control of Alianca Seguradora, a Portuguese insurance company which was fully privatised this week through the sale of the state's remaining 51 per cent stake.

The UAP group, which includes investimentos e Participacoes Empresariais (IPE), a Portuguese state-owned holding company, and Magne, a Mr Matti Sipila, managing director of the Finnish Bankers' Association, also predicts bigger credit losses at all Finnish banks. "Even if our credit losses are half the size of other Canadiantics banks." ing company, and Mague, a Portuguese building company, raised its holding in Aliance from about 30 per cent to more

than 62 per cent.

The result was widely expected as the flotation attracted little interest from other inves-Consolidated profit from financial operations rose by 22 per cent to FM1.21bn from PM993.5m, but other forms of tors, thereby leaving the group a clear field in contrast to the income fell by 56 per cent to FM218.3m. The group's operating profit fall by 52 per cent to FM224.2m. flerce competition witnessed

cent part-privatised in October 1989. On that occasion demand for shares exceeded the offer by more than six times. The sale on the Oporto stock

change of 1.5m shares raised

Es6.79bn (\$45m), an amount lower than the Es7.1bn raised from the first flotation. from the first flotation.

The average price paid per share was Es4,275 for the tranche reserved for existing shareholders and Es4,500 for other investors, considerably higher than the recent market price of around Es4,000.

The Portuguese government has given be green light for the vertice of an announce of the companies or non-profit makers.

Companies or non-profit mak-organisations will only need authorisation from the national Communications' Institute for the per-

AGF details price of offer By George Graham

ASSURANCES Générales de France (AGF) said yesterday it planned to offer 2.78m new shares with attached warrants for sale at FF1535 each from

The initial offering will bring in FFr1.49bn. The exercise of the warrants — every two warrants give the right to buy one share at FFr535 — could raise a further FFr744m over the next

two years,
Total, the French petroleum group, has signed a letter of intent with Iran's national off

company NIOC to co-operate
a range Reuter
reports from Paria.
Total said the covers
developing offshore offsields,
commercialising significant
amounts of Iranian crude and
arranging pre-finencing arranging pre-financing through a consortium of banks.

Thorn EMI posts fall of 18.6% to £258m

By Michael Skapinker

THORN EMI, the music, rental, lighting and technology group, yesterday announced an 18.6 per cent fall in profits despite a small

rise in turnover last year.

Mr Colin Southgate, the chairman, said yesterday that the UK market had been badly affected by recession, rationalisation costs and management problems in the group's secu-

Mr Southgate, speaking at the publication of results for the year to the end of March, said Thorn KMI's manage was doing a better job of rationalising its businesses than any corporate raider

The UK-based group had strong music and rental divi-sions and there were increas-ing synergies between its vari-ous technology businesses, such as and security,

he said. Mr Southgate has in the pa spoken of spinning off parts of

ate plans to do so, he said yes-terday that he wanted the music and rentals divisions to

music and rentals divisions to be strong enough mexist as independent businesses. "I would consider it an absolute personal failure if we demerged the businesses and they got gobbled up," he said. He did not regard Thorn EMI as candidate for "unbundling", he said. "We have been in the process of unbundling the business for unbundling the business for the past five years. If the shareholders think it's the right thing to do, then we are the best people in it," he

Thorn EMI's pre-tax profits fell to 2258.6m [117.37m] last

Turnover was 23.66bu, up 2.5 per cent on the previous year. Fully-diluted earnings per share were down 18 per cent to 54.1p. Profits in the the UK were particularly hard hit, fulling 37.6 per cent to £88.9m on turnover virtually unchanged at £1.77bu.

The final dividend is an unchanged 21.5p, bringing the total to 30.5p

Lex. Page 14

Iberduero, Hidrola trade halted pending bid terms

By Tom Burns in Madrid

SHARE trading of Spain's two largest privately-owned electri-cal utilities was suspended on the Madrid market yesterday pending the announcement of a friendly takeover by Iber-duero of Hidrola.

The companies account for

more than 40 per cent of Spain's generating capacity. Their shares are currently valned at more than \$5hn and the takeover would be the biggest ever on the Madrid bourse. The move is seen as a clear signal by the groups that they

did not want to owe the gov-ernment — which fixes the value of the tax incentives in a

Hidrola and Iberduero, corporation wanted to sit at the industry ministry's negotion to including company as a preliminary move to joining will be negotiations over which forces, have stolen a march on an imminent reorganisation of the electrical utility sector which, according to the gov-ernment's plans, would have

the biggest in Spain.

The sources said when the reorganisation takes place, under the terms of a national

revolved around the state-con-

trolled Endesa power group,

merger - any "political to go before parliament neri favours". month, the Hidroiz liberduces of the groups takes over various smaller utilities. Iberduero, which last traded

at Ptav32, compared with Hip-rola's share price of Pta576, is expected to make a bonns issue to lower the value of its shares before making a rights issue to take over Hidrola. Hidrola has a long-term debt

to equity ratio 50 per cent higher than lberthero's.

Cerus debt 'will ease' with stake sale

COMPAGNIES Européennes Reunies (Cerus), the French holding company, said its debt will be virtually eliminated through the sale of its 13.7 per stake in Italy's Compagnia Latina de Assicurazioni to Fondiaria, which was confirmed yesterday, agencies report.
Cerus said in statement that it is selling its stake for L144bn (\$114m) the same as its

cost price.
Fondiaria in use of Italy's

largest insurers, and analysts believe the purchase will consolidate its position in the consolidate its position in the non-life insurance sector. Last week, Fondiaria reported net 1990 profit of L115bn. up from L113bn a year earlier.

La Fondiaria has agreed to buy 111 74 cent shareholding in Latina currently 111 the De Benedetti group for L504bn in cash.

Separately, De Benedetti will repurchase from Latina its

Finanza & Puturo (F&F) for L100bn. Cofide, the Italian financiar's key financial holding company, and Cerus SA, his French holding, will sell a total of home ordinary shares in Latina for L18,000 a

The purchase price represents a premium of LS.505 or 44 per cent over Latina's closing price of L12,495 on the Milan Hart Exchange

Nedlloyd questions Hagen's posting to supervisory board

NEDLLOYD, the Dutch transport and energy group, yesterday that had grave doubts about appointing Mr Torstein leading disaldent shareholder and Norweden shirehing averation to a suitability to join the supervisors possess the same downward of the comwegian shipping executive, to the company's supervisory

Afr Rein Wijkstra, chairman of the supervisory board, said he did not believe there would

the board and Mr Hagen to pro-duce a fruitful partnership.
However, he did not entirely exclude the possibility that Mr Hagen, 23 per cent of the share 23 per cent of the share 23 per claims support from a majority of shareholders, might be con-sidered as a candidate 2 he

shareholders and if he could be expected to represent all stakeholders in the company.

The question of Mr Hagen's suitability to join the supervisory board dominated the company's long and complex shareholders' meeting yesterday, where Mr Hagen and other shareholders planned to try to vote down the 1990 accounts in order to pressure Neallord in

vote down the 1990 accounts in order to pressure Nedlloyd to admit him to the board.

The vote, which had yet to be taken after over four hours of discussion, had been described by Mr Hagen and his supporters as a vote of confidence in the management of Nedlloyd, which plunged into a net loss of F1 148.2m (\$77.2m) from a 1989 profit of F1 252.9m.

IRI sees group profits fall 31%

ISTITUTO per Ricostruzione industriale (IRI), the Italian state-owned holding company, yesterday announced fix group profit fell 31 per cenii to I.1,100hn (\$871.1bn) in 1990 compared with III,605hn in the previous 12 months, AP-DJ

previous 12 months, AP-DJ reports from Milan.

The company said the results were not consolidated, but included a heavy loss at the holding company dus to heavy financial charges on its debts. The size of the group debt was not disclosed.

The parent company

The parent company incurred a loss of L778bn, against a profit of L1786bn in 1969. IRI said the holding company saffered from the lack of government funding.

IRI has more than 500 com-panies in industries including banking, satellites, food and shipbuilding.

COMMERZBANK

PAYMENT OF DIVIDEND

NOTICE IS HEREBY GIVEN in shareholders that following shareholders held May, 1991 Dividend for year ended 31st 1990 be paid, from 31st 1990 at the rate of 1990 per share 1990 nomine. against presentation of Coupon No. 52 is lodgement is London is Certificated in marking Square No. III Profit Sharing Certificates is an in 1985 are

annum for December, DM. 10.25 DM. 11 nominal held presentation i Coupon No. 6.
III is of the profit Sharing III in III are and a second person of the profit Sharing IIII in IIII are and III are and I

annum period 1st November, in 31st December, 100 (one sixth) and will pl. 2.33 for nominal against presentation of Coupon 1 (1/6).

I payments be subject in a coupon of the sixth of the s Yields at 25%.
Coupons and Lambs Deposit Deposit should be

S.G. WANTIME & CO. LTD. Paying Agency,

Finsbury Avenue,
London EC2M

from whom appropriate the firm and in obtained. Coupons may I lodged with: COMMERZBANK AG, London Branch.

10/11 Friars London EC2P 2JD. Coupons will be paid if the interest exchange in the day if

Payment in respect of London Deposit (2018) mage ruling on and day of receipt of the Kingdom Income will be to the self and a rate in

German Capital by United Kingdom massive The Company's Kingdom Agent will, upon request, provide or had or appropriate form

May, III COMMERZBANK AKTIENGESELLSCHAFT

LPC INTERNATIONAL FINANCE N.V. (the "Corporation") NOTICE OF REDEMPTION

dance with Article Ten of the Indenture dated as of October 15, 1980 (the "Indenture"), the Corporation will redsem all of its outstanding Debentures on June 28, 1991 (the "Redemption Date") at 100% of the aggregate principal amount thereof (the "Redemption Price") together with accrued interest of 55.2222 per \$1,000 principal amount, for a total Redemption Price of

\$1,056,2322 per \$1,000 principal amount of Debentures.

The Redemption Price and said secreted interest will be due and payable on the Redemption Date. Interest on the Debentures shall cause to accrue on and after the Redemption Data and all rights of the holders with respect to the Debentures will cause, except the right to receive the amounts due on the Redemption Date. Payment of the amounts due will be made only upon presentation and surrender of said Debentures with all interest coupons maturing subsequent to said date, by hand or by mail as

Citibenk, N.A., 111 Wall Street, 5th Floor, New York, NY 10043, USA; Citibenk, N.A., 336 Strand, London WC2R 1HS, England; Citibenk, N.A., Neus Mainster Strasse 40/43, 6000 Prankfurt/Main, Germany; Chilbank, N.A., Ave. de Tervuren, 249, B-1150 Brussels, Belgium; Citibank, N.A., 19 LeParvis, LaDefense, Paris, France; Citicorp Investment Bank (Luxembourg) S.A., 16 Ave. Marie Theress, Luxembourg, Citicorp Investment Bank (Switzerland), Balmhofstrasse 63, 8021 Zurich, Switzerland.

Pursuant to Article Eleven of the Indenture, the right to convert the principal of the Debentures shall terminate at the close of business on the Redemption Date. On or before that date, the Debentures, or any portion thereof which is \$1,000 or a multiple thereof, may be converted in accordance with the terms of the Indenture into shares of Common Stock of Lear Petroleum Corporation, at a Conversion rate of 39.3649 shares for each \$1,000 principal amount of Debentures. Last has informed the Trustee that its Common Stock is no longer publicly traded, consequently Lear will effect a short form merger to purchase any shares that are acquired upon conversion of the Debentures for \$2.65 per share (the price paid for Lear Common Shares at the time of the merger of Lear with LPC Holdings, Inc.).

By: IBJ SCHRODER BANK & TRUST COMPANY

ITALEX LIMITED

US\$ 230,000,000 **Unsecured Floating Rate Notes**

On May 21, 1991, Notes for the amount of US\$ 29,750,000 have been drawn for redemption at per on the next Interest Payment Date, i.e. July 1, 1991.

The following, Notes will be redeemable coupon No 12 and follow-



Amount outstanding: US\$ 57,500,000 Notes previously drawn and not yet presented for redemption: none. Luxembourg, May 31, 1991



The Principal Paying Agent KREDIETBANK S.A. LUXEMBOURGEOISE

PARINTER BOND FUND S.A.

Société Anonyme R.C. Luxembourg B 8849 NOTICE TO SHAREHOLDERS Distribution of Dividends

Pursuant to a resolution of the Annual General Meeting held on 16th April. 1991, the Company decided to attribute a dividend of USD 1, - for each "A" share held on the 24th May,

The dividend will be paid on 10th June, 1991 against delivery of coupon cheques will be sent to registered shareholders. The portion of the net income allocated to the Class "B" Shareholders will

No interest will be paid on declared dividends being held by the Comp for the ______ of ______

The dividends not collected within 5 years of the precited date will lapse and revert to the Company.

By order of the Board of Directors The Secretary

& National Westminster Bank PLC

(Incorporated in England with limited liability) US\$ 500,000,000 Primary Capital FRNs (Series "C")

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from May 31, 1991 to August 30, 1991 the Notes will carry an interest rate of 6 1/16 % per armum. The payable on the relevant interest payment date, August 30, 1991 against coupon No. 23 will amount to US\$ 156.41 for Notes of US\$ 10,000 nominal and 1,564.06 for Notes of US\$ 100,000 nominal.

The Agent Bank Kredietbank S.A. Luxembourgeoise

U.S. \$50,000,000

CS First Boston, Inc.

Floating Rate Subordinated Notes Due 1994

Interest Rate Interest Period 6.3125% per annum 31st May 1991

29th November 1991

Interest Amount per U.S. \$50,000 Note due

29th /4 1991 U.S. \$1,595,68

Credit Suisse First Boston Limited

U.S. \$250,000,000

Régie des installations olympiques Floating Rate Notes Due November 1994



Unconditionally by Province de Ouébec

Interest Period

50055 เกษ สถานกา 31st May 1991 30th August 1991

U.S. \$766.23

Interest Amount per U.S. \$50,000 Note due 30th August 1991

Credit Suisse First Boston Limited



BANK OF BOSTON CORPORATION

Floating Rate Subordinated Notes Due 1998 issued 26th August 1986

Interest Rate Interest Period Interest Amount per

U.S. \$50,000 Note due

6.1125% per annum 31st May 1991 30th August 1991

ur tras

U.S. \$772.55 30th August 1991

Credit Suisse First Boston Limited

U.S. \$100,000,000

First Bank System, Inc.

Floating Rate Subordinated Capital Notes Due 1997

Interest Rate

6.1875% per annum

Interest Period May 1991 30th August 1991

Credit Suisse First Boston Limited

Interest Amount per U.S. \$50,000 Note due U.S. \$782.03 30th August 1991



Yukong Limited

(Incorporated in the Republic of Korea with limited liability)

Notice to the holders of the outstanding U.S. \$20,000,000 3 per cent.

In further Notice will be given to the holders of the Bonds of any resulting adjustment to the Bonds.



Convertible Bonds due 2001

Yukong Limited

(the "Bonds" and " "Company" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Bonds that the Company has authorised and granting to the holders of its shares and to employees of rights to subscribe for up to 3,664,000 shares of common stock of an Company. The record date for such grant to the holders of its shares will be 14th Juna, 1991 and such rights will accordisable from 15th July to 16th July, 1991.

INTERNATIONAL COMPANIES AND FINANCE

US motor

companies

R&D effort

By Kevin Done, Ul

Industry Correspondent

in joint

FDIC expected to sell insolvent New York bank

By Martin Dickson in New York

THE Federal Deposit Insurance in the north-east, because of corporation (FDIC), the US mounting non-performing loans.

Goldome, which allowed the sale while the FDIC tries to sell it, the sale while the FDIC tries to sell it. government agency which oversees the disposal of insolvent banks, is expected to announce imminently the sale of Goldonic based in insister of Goldome, based in upstate New York, in its largest sel-zine of a savings bank.

"Wall Street helieves the front-runner to buy the alling bank is a consortium made up of two other large upstate New York banks - KeyCorp, based in Albany, and First Empire State. Both Goldome and First Empire are based in Buffalo

th stakes

IRI sees gre

profits (4)

جويهم بالماعيد

4.54

Security and

Boston, lik

State. Both Goldome and First Empire are based in Buffalo. Goldome, which had negative tangible net worth of \$557m at the end of March and \$11bm of assets, is the latest victim of the crisis that has been sweeping through the US hanking industry, particularly

The Toronto-based company, formerly known as Massey-Ferguson, suffered a loss of US\$29.7m, or 14 cents a share, in the three months to April 30, compared with earnings of \$20.5m, or 7 cents, a year ago.

Sales tumbled by 19 per cent to \$668.7m as a result of absorby lower sales of motor

By Raymond Snoddy

in Europe.
The company,

AFF-DAVIS, the large US publisher of computer maga-

ines, is planning an expansion

in Surope.
The company, whose publieptions in the US include PC
Week and Computer Shopper,
enuounced yesterday it

planned to launch publications in the UK, France and Germany later this year almed at the direct buyers of personal computer products.

The company's goal is to create a worldwide network of

By Bernard Simon

allowed in a limit operating while the FDIC tries to sell it, is making modest profits. The regulatory agency apparently decided to dispose of it because of its poor capital base. The bail-out is expected to cost the fund between \$500m and \$11m. KeyCorp and First Empire declined to comment, but they are understood to have made a joint bid for the bank and plan to divide its unstate branches

between them.
They carried out a similar operation last year when they bought branches in western New York of another defunct

the acquired Kelsey-Hayes, a Michigan-based maker of aluminum wheels and anti-lock

brakes. The company said the drop

in sales and operating income was, if anything, even more ardness than we first expected,

with severe economic weak-ness on an international scale and intense competitive pres-

Ziff-Davis to publish European titles

Varity returns to red as sales dive

In a separate development, the FOIC has increased its esti-mate of the number of banks likely to fail over the next two years because of the continuing downturn in the economy. The agency estimated in January that some 340 banks would go under this year and

would go under this year and next, assuming recession ended in the middle of 1981, and 440 would fail if recession lasted into 1992. For some months it had predicted that the tally would be towards the lower end of this range, but it acknowledged this week that it savings bank.

Before the sale, Goldome acknowledged this week that is was now moving up the scale.

Despite these setbacks, the company said it hoped to be profitable for the full fiscal year. It is trimming its workforce by about 1,000 people, or 5 per cent, and cutting production to cope with weak demand.

Varity plans to move its

head office from Toronto to Buffalo, New York, and to incorporate in Delaware.

vice-president of Ziff-Davis, said that direct sales were becoming the largest distribu-tion channel for PC products in Europe. He said direct pur-

chases were cutting across national boundaries with

offer a highly simplified method of communicating electronic data to control a range of vehicle functions, such as braking, engine management, traction control, electronic sus-pension and transmissions. ARITY, the automotive, industrial and farm equipment machinery.

Automotive parts became a significant alice of Varity's business 18 months ago when than three years of profits.

The Toronto-based company, formers to Machinery, and farm expected rebound following and of the Gulf war had not business 18 months ago when it acquired Kelsey-Hayes, a Michigan-based maker of alternative for the full fiscal profitable for the full fiscal

systems will eventually replace the conventional electrical wir-

ing harnesses used in cars in current production. Such multiplexing systems

The advantages of multiplexing systems include reduced vehicle weight for better fuel efficiency, simpler manufacturing and assembly, reduced

operating costs and easier servicing.

In recent months there have been growing signs that GM, Ford and Chrysler are more

Ford and Chrysler are more willing to join together in order to improve their competitiveness against the Japanese anto industry.

In the past, such co-operation between the US vehicle makers has been rare. Antitrust legislation in part has hindered such efforts.

Earlier this year, the big three US vehicle makers and the US government agreed to spend more than \$1bn over the next 12 years on the research

spend more than \$1bn over the next 12 years on the research and development of advanced battery technologies for use in electric vehicles.

The only other examples of joint research efforts involving GM, Ford and Chrysler are the Automotive Polymer-based Composites programme and the so-called Auto/Oil Air Christian management research quality improvement research programme, simed at develop-ing technology to meet the US government's air quality

called the High Speed Serial Deta Communication Research and Development Partnership.

TWA agrees terms with bondholders on debt buy-back plan

TRANS WORLD Airlines, the beavily indebted US airline owned by Mr Carl Icahn, yes-terday earned further breath-ing space in its attempt to three US car makers, are to collaborate in the research and stave of bankruptcy when it agreed to increase its purchase offer for part of the company's development of an advanced area of suitomotive electronics.

The three companies have formed a partnership to develop high-speed "multiplexing" systems, which are expected to play a key role in car electronics in the future.

It is hoped that multiplexing systems will executed to play a key role in car electronics in the future. debt in return for a stay of up to 60 days on certain pending lawsuits. The legal actions had been filed by holders of TWA's

been filed by holders of TWA's equipment trust certificates.
The airline, which is attempting to buy back \$1.87hm of its debt, has increased its offer for the certificates from 73 per cent of their face value to 77.5 per cent.
It increased its offer on condition that the table has been to the condition of the c

dition that the bondholders agree to sell at least \$50m worth of certificates to TWA by \$5m, New York time, today. At the moment there are approximately \$120m of certificates or extensions. cates outstanding.
For their part, the certificate holders agreed to put a stay on lawsuits relating to TWA's fail-

lawsuits relating to TWA's failure to pay principal and interest on the debt.

TWA's debt buy-back plan—aimed at avoiding Chapter 11 bankruptcy protection from creditors—is dependent on bondholders agreeing to sell their debt back to the airline at a large discount to free value. a large discount to face value. Although the bondholders



Carl Icahn: wins stay on

have been reluctant to accent TWA's offer, the airline has warned that creditors would probably receive less for their debt if TWA is forced into seek-

ing the protection of Chapter in bankruptcy.
Yesterday's agreement,
Connecticut National Bank, trustee for the certificate holders, follows Tuesday's decision by a federal appeals court judge to post-pone the possible repossession of 10 jets and 62 engines by holders of the certificates

LA Gear to sell 30%

By Karen Zagor in Fig. York

stake in \$100m deal

L.A. GRAR, the beleaguered US footwear and clothing maker, has agreed to sell a 30 per cent state to Trefoil Capital Investors, a fund led by Mr Roy Disney, nephew of the late Walt Disney and vice-chairman of the entertainment company. The deal is worth \$100m cash.

Trefoil will set \$100m in pre-Trefoil will get \$100m in pre-ferred stock convertible into 8.4m common shares at \$11.94

a share.

L.A. Gear, whose sales have been hurt by its dependence on the fickle fashion market, is struggling to turn a profit in the retailing slump.

The company, which technically defaulted on its \$360m

bank credit facility when it turned in a fourth-quarter loss, is operating on a short rein. der its restructured credit

Under its restructured credit facility with its banks, L.A. is problibited from posting a loss in the quarter ended May St.

The preferred stock sale will give Trefoil a significant role in the company. L.A. Gear will need the approval of at least one Trefoil appointed director before it sells assets, makes acoustitions, issues securities acquisitions, issues securities or declares common stock divi-

L.A. Gear plans to use the cash for working capital and to reduce its \$125m of short-term debt.

Wells Fargo A Company

US\$200,000,000 Floating subordinated notes due 2000

In occordance with the provisions of the notes, notice is hereby given that for the lease I Way 31 May, 1991 to 28 June, 1991 the The said party on history Shirt payable payable payment 28 June. [41] amount | US\$47.15 per COLUMN TO THE REAL PROPERTY AND per lattice

Agent: Morgan Guaranty Trust Company

JPMorgan



European investment Bank

Yen 35,000,000,000 Floating rate mire due 2008

Notice | hereby given | | | notes will bear interest at 7,475% per annum 10 31 May. 10 10 29 November, 1991, Interest pay amount to Yen 1,889,514 per T 20,000,000

Agent: Morgan Guaranty Trust Company

JPMorgan

AUTOMATIC IDENTIFICATION

The FT pub-this survey on 17 1991.

The Financial Times unsurpassed reputation for producing topical authori-tative editorial, survey will an point of reference all capture, if you want to this important audience , call Jessica Perty on 071

FT SURVEYS

Wells Fargo M Company

US\$150,000,000 Floating rate subordinated notes due [VIII]

of the notes, notice is hereby diven that for I period 31 May, I'll to 28 June, I'll III will carry an immediate of 6.0375% payable relevant payment 28 June, will amount ... US\$46.96 per LISS10.000

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$300,000,000



Woodside Financial Services Ltd.

(Incorporated in the State of Victoria) Guaranteed Floating Rate Notes due February 1997

Unconditionally by The Industrial Bank Japan, Ltd.

In accordance with the Terme and Conditions of the Notes, notice is hereby given, that for the interest Period from May 31, 1991 to August 30, 1991 the Notes will carry an interest Rate of 61/6% per annum. The amount payable on August 30, 1991 will be U.S. \$3,831.15 U.S. respectively Notes of U.S. \$10,000.

By: The Chase Bank, N.A. London, Agent Benk



puter equipment, as opposed to purchases through dealers or agents, is a growing business in the US, and Ziff-Davis believes the same trend is building in Europe. According to market data compiled by Inteco, 41 per cent of all PC software, 27 per cent of peripherals and 11.7 per cent of PC systems purchased by companies and end-users in Europe last year were bought direct from the suppliers. A majority of the purchases were for business use. national boundaries with increasing frequency. The Ziff-Davis expansion in Europe follows a spate of acquisitions by the company. Over the past nine months, it spent over \$120m in the computer publishing field. Most recently it acquired Cobb, the largest US publisher of computer-related newsletters. Mr Scott Briggs, executive The direct purchase of com-IS YOUR TRANSPORT FLEET CLAMPING YOUR FINANCES?

Is your commercial vehicle fleet expensive to fund and a burden to administer?

If so, then it's time to consider getting rid of it, and unlocking the capital tied up in those

Ryder will purchase this costly, non-revenue earning asset from you then lease it back under contract

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Ryder Transport Services GmbH, Kranstrasse 15, D-4700, Hamm Uentrop. Germany. Telephone: 0-23-88-3983. We'll help you move your business forward.





AUSTRIA Raiffeisen Zentralbank Osterreich Aktiengesellschaft

Floating Rate Subordinated Notes Due 1996

Interest

6.3125% annum 31st May 1991

Interest Amount per U.S. Note due 29th November 1991 U.S. \$159.57

Credit Suisse First Boston Limited

BANQUE NATIONALE DE PARIS

ECU 100,000,000 Floating Rate Notes due 1996 Notice is hereby given that the rate of interest for the period from May 31st, 1981 to August 30th, 1991 has been fixed at 9-9375 per cent per annum. The coupon amount due for this period is ECU 251,20 per ECU 10,000 denomination and is payable on the interest payment date August Soth, 1991.

The Fiscal Agent Benque Nationale de Paria (Luxembourg) S.A.

MACQUARIE BANK LIMITED USD 20,000,000 Subordinated Floating Rate Bonds Due 2000

ecordance with the terms at litions of the above-mentions ther 29, 1991 the sec

The coupen amount payable on November 22, 1991 will be USO 94.31 per coupen for USD 1,000 decomination Bonda and USO

BANQUE GENERALE DU LUXENBOURG S.A. Agest Bunk

US\$500,000,000 g Rate Notes dae 2000 In accordance with the provisions of the Agency Agreement between Benque Exterioure of Algerie and Critismic N.A., dated as of May 22, 1985 notice is hereby given that the Interest has been fitted at 8.4775% p.s. and that the Coupon Amount payable on November 29, 1991 against Coupon No. 13 will be US\$25.45 for each Note of US\$10,000 and US\$3,284,51 for each Note of US\$10,000.

By CITIBANK, N.A. IC.S.S.I. Depti Landon Agent Benk

SVENSKA INTERNATIONAL LTD USD 25,000,000... SUBORDINATED **FLOATING RATES**

Notice is hereby given that for the interest period from 31st May 1991 to 29 November 1991 the tate of interest on the notes is 6.3125 Pct per amount. The unuquen amount will be USD 319.13 per USD 10,000-note.

CITICORP©

U.S. \$350,000,000

Subordinated Floating Rate Notes Due November 27, 2035

Notice is hereby given that the Rate of Interest has been fixed at 6.0375% in respect of the Criginal Notes and 6.125% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date June 28, 1991 against Coupon No. 68 in respect of US\$10,000 nominal of the Notes will be US\$46.96 in respect of the Original Notes and US\$47.64 in respect of the Enhancement Notes.

May 31, 1991, London By: Offbank, N.A. (CSSI Dept.), Agent Bank

Bank of Tokyo (Curacao) Holding N.V.
U.S. \$100,000,000
GUARANTEED FLOATING RATE NOTES T. 1997



Payment of the principal of, and interest on, the Notes is unconditionally and irrevacably guaranteed by

The Bank of Tokyo, Ltd. (Kabushiki Tokya Gi

In accordance with the provisions of the Agent Bank Agreement between Bank of Tokyo (Curaçao) Holding N.V., The Bank of Tokyo Ltd., and Chibank, N.A., dated November 27, The Bank of Tokyo Ltd., and Chibank, N.A., dated November 27, The Bank of Tokyo Ltd., and Chibank, N.A., dated November 27, The Bank of Tokyo Ltd., and Chibank, N.A., dated November 27, The Bank of Tokyo Ltd., and that the interest payable on the relevant Interest Payment Date, August 31, 1991 against Couper No. 23 will be Little 1997.

May 31, 1991, By: Citibank, N.A. Depti), Agent Bank. CTIBANCO

INTERNATIONAL COMPANIES AND FINANCE

An Israeli dinosaur shows signs of life

Koor Industries results have brought fresh hope to the Histadrut writes Hugh Carnegy

week, an Israeli of life. Or, rather, it behaved in a way that suggests it avoid extin by evolving into something

This is the huge industrial arm of larael's trade union federation, the Histadrut. The hope of life, after years of moribund performance, lay in the 1990 results of Koor Industries, the giant flagship of the His-tadrut's unusual function as an owner of production as well as an organiser of labour.

A real revival has yet to

A real revival has yet to occur. Koor, which produces around 10 per cent of Israeli industrial output, posted a lose last year of Shk99m (\$40.9m), has negative equity of Shk41m, and has to persuade its creditors by the end of September to waive \$400m of its billion-dollar plus debts if it is to avoid the collapse it has faced since Bankers Trust of New York first threatened to pull the plug more than two years plug more than two years

ago.

But last year's losses were only a fraction of those in the previous three years, and Koor produced an operating profit of Shk150m — significant by its recent standards. Mr Benjamin Geon, Koor's chief executive, said he is now confident the group can stand on its feet—should the debt restructuring deal go through.

If it succeeds in doing so, the Histodrut may well claim that those who argued that a trade union—allia—could, nor should, run modern is racin economy were previous three years, and Koor

By Terry Hall in Wellington

yesterday announced a NZ\$7im (US\$41.7m) loss for the year to March 31, 1991. The def-icit was in line with the loss

estimated last December when the bank was reorganised after revealing a NZ\$149m bad debt

portfolio in Australia.
Following this disclosure,
BNZ announced a capital

reconstruction, including rate-ing NZ\$250m of new share capi-tal and setting up an associate company to handle poorly per-forming leans.

Under the agreement with the New Zealand government,

which has a 61 per cent share-holding, to inject NZ\$320m in new capital, the bank agreed to pay tax (this year NZ\$42.2m), forego tax losses and repay an amount equal to the new capi-

tal at 15 per cent.

The bank made an extraordi-

to balance sheet restructuring.
The result represented the first full year of operation of the new core business of consumer, business, corporate and

investment banking, treasury and operations businesses. Mr Syd Pasley, chairman, said the bank was trading profitably. Operating expenses were down NZ\$70m to NZ\$806m. Mr

BNZ set to hold dividend

despite NZ\$71m loss

wrong. However, the truth is that the Histadrut has not reached this point without con-fronting some fundamental changes in the way it operates

as an industrial owner.
Professor Eitan Sheshinsky
is an economist brought in
early last year to head Hewrat
Ha'ovdim (the Workers' Society), the arm of the Histadrus which administers its indus-trial and economic holdings. His position puts him in charge of an organisation which accounts for almost 15 per cent of Israel's GNP. He admits frankly that many

of the Hevrat Ha'ovdim's prob-lems stemmed from its concentration over the years on goals other than profitability — such as providing employment, egalitarianism and national industrial development - and bad

say the trade unions should have no production role in the ompanies in future.
"The short term objective

must be economic profitability.
All the other roles will be subsidiary and secondary."
This entails, he says, Hevrat Ha'ovdim companies accepting private capital investment, including applie stock flots. including public stock flots-tions, accepting the connections accepting the secure good, market-oriented manage-

Pealey said the capital adequacy ratio was 5.29 per cent, while the total capital adequacy ratio stood at 8.79 per cent, against the reserve hank's requirements # 4 and 7.25 per cent respectively. Mr Lindsay Pyne, the chief executive, said the bank expected to "be back in the black" this financial year, and earn NZ\$100m. Total assets rose by NZ\$1.4bn to NZ\$19.6bn, and deposits were up NZ\$10hn to NZ\$17.2bn.

Directors are recommending an unchanged dividend of 2 per

an unchanged dividend of 2 per cent. The leading shareholders,

cent. The leading shareholders, the government and merchant bank Pay, Richwhite will take shares in lieu of dividend.

The Securities Commission has ordered an inquiry into the affairs of a public company, Loudon Pacific, following allegations of asset stripping by Asian investors. The claims were made in a court case.

were made in a court case.
London Pacific was placed in receivership last October by NZ Forest Products, which is now owned by Carter Holt Har-

vey, after failing to pay NZ\$85m. Singapore business-man Mr Stephen Koong Yuew Hong bought 56 per cent of London Pacific from Equitions

The leadership of the Histad-rut, still dominated by tradi-tional Labour party figures



Eitan Sheshinsky: at the head of Hevrat Ha'ovdim

bred on socialist Zionism, does not evince much enthusiasm for all this. But, says Prof. Sheshinsky, they realise, however reluctantly, that Hevrat Ha'ovdim had "come to the bottom of the barrel" and had

Much of the new prescrip-tion has indeed been forced, willy-nilly, on Koor. Thousands of jobs have gone, plants have

bank expects

for the year ended March, 1991 were R321.3m, (\$114.7m) against R196.9m in 1989-96.

the 1989-90 profit is for UBS

During the business conditions deteriorated

S African

increased

earnings

By Philip Gawith

closed and Mr Gaon has hammered away at the primary need to make profits. If the debt deal goes through, Hevrat Ha'ovdim will end up owning just 26 per cent of the conglom-erate. Professor Sheshinsky is also pressing the Histadrut's ruling council to change Hev-rat's constitution to allow Koor and its other holdings to raise money through the stock

exchange, something amounting to an anathema in the past.
Hevrat Ha'ovdim's holdings extend well beyond Koor. It controls Bank Haposlim, the country's biggest financial group, Hassneh, a big insurance group, and Solel Boneh, the higgest construction group which went through a debt crists in the mid-198ts. The country in the mid-198ts in the mid-198ts. iry's transport co-operatives, Egged and Dan and the ailing Kibbutzim agriculture and industrial co-operatives are affiliated to Heviai

Prof Sheshinsky envisages the future role of Hevret Ha'ovdim as "a genuine holding company" distanced from the Histodrut in management terms and giving much more autonomy to its individual organisations.

"The goal should be to manage a portfolio of companies, leaving all day-to-day manage-ment to the individual corpora-

changes have already been made to the relationship between the Histadrut and Hevrat Ha'ovdim. The secretary-general of the Histadrut is no longer chairman of Hevrat, as he was until Prof Sheshinsky was brought in. Nor has he a seat on the board, which now includes only six trade union representatives.

union representatives: If Koor does survive, the His tadrui's role as large industrial owner will probably survive with it. But, as the thousands of Koor workers laid off since 1988 and the creditors who will will be in a very different form from the past.

Sales soar 18.4% at Mitsubishi Materials

MITSUBISHI Materials. Japan's largest metal and ceramic products maker, posted a double-digit rise is sales, but unly a modest gain in profits in the year ended

in profits in the year eases March.

The company's takeover of Missibishi Mining and Cement last December gave the higgest boost to sales, which rose 18.4 per cent to Y756hn (35.51bn). Pre-tax profits edged up 5.3 per cent to Y27.4bn.

Missibishi Materials said an aggressive sales pitch, improved efficiency and labour cost cuts helped it overcome sagging prices for some materials and higher inferest costs.

Y910bm and pre-tax profits 27.5 per cent to Y35bm. Mitsubishi Metals

expects increased income from fabricated metal products and aluminium caus to help offset weak materials prices in some sectors and higher depreciation costs.

• The current profits of leading Japanese corporations fell an average 1.3 per cent in the year to end-March, 1991. against an average 9.7 per cent year-on-year rise a year ear-lier, according to the Wako Research institute.

The report covers 648 comcompany secretary, said the reduced profitability of its operations in Australia, South America and Europe had been clearly indicated in its interim report. Exchange. Financial companies were not included.

TNT denies prior release of poor financial figures

By Kevin Brown in Sydney

TNT, the Australian-based international transport group, yesterday rejected a suggestion by the Australian Stock Exchange (ASX) that information about its worsening financial position could have been released to investors in advance of its recent third-matter earnings report. AMALGAMATED Banks of South Africa (Absa), the country's largest bank, forecasts an increase in profits for the carrent year, its first year in its newly merged form.

Absa was formed in March when four financial institutions – UBS, Allied, Volkskas and Sage Financial Services (SFS) – agreed a merger, following a fiercely contested takeover battle.

quarter earnings report.

TNT shares have been under pressure since the beginning of the year because of concerns about the group's liquidity and profitability.

The group made a net loss of

The group made a net loss of A\$89m (US\$67.40m) after abnormal items for the nine months to March.

for the year ended March, 1991
were R321.3m, (\$114.7m)
against R196.9m in 1989-90.
The figures are not
comparable, however, since
take account of
contributions from Allied,
Volkskas and SFS
the 1989-80 modit is for TIPE

In an official query, the ASX noted that the weakness of the share price could have led TNT

share price could have led TNT
to expect that 59m options
at A\$1.60 would not
be up, denying the
group a significant
injection.

archange said the
sequence events led it "to
question whether the market
informed
possible time of the

possible time of the company's financial

conditions deteriorated sharply, a trend emphasised by the group's R478.5m of bad debt provisions.

Absa's weighted earnings per share totalled 93.4 cents. It is paying a dividend of 36 cents a share.

Mr Here Heder, chairman, said the projected rationalisation of the werger would probably be greater than expected.

"Absa is noglitomed to baild

or whether ... there could have been earlier disclosure of at least the more material

items which contributed to the reduction in profit... Mr Rupert Nichols, TNT

Mr Nichols said TNT was one of the few Australian companies which produces

quarterly reports.

The nine-month report.

"contained a great deal of information reflecting the

directors' determination to ensure market was fully informed," he said.

informed," he said.

That has repeatedly denied that it has heuidity

It it will return to profitability next year, providing significant economic deterious to the conomic deterior t significant economic 298 of April 1/ 1953)
deterioration in its main

However, the group has foreshadowed a reconstruction of its loss-making European air express network, which has failed to generate sufficient freight to fill the aircraft

TNT says the network has "attracted interest and approaches from other

svemer

US\$100,000,000 Floating rate participation certificates due 1992

GmbH to make a loan to Istitutu per lo Sviluppo Economico dell'Italia Merisionale (a statutory body of the Republic of Italy incorporated under Law No.

For the Interest Period 31 May, 1991 to 28 June, 1991 the rate has been fixed at 6 1/4 %, Interest accrued and payable on 31 July, 1991 will amount to US\$48.13 per US\$10,000 Certificate.

Agent: Morgan Guaranty Trust Company

JP Morgan

The Freshest Start to your Monday Morning



n a Monday morning, the AIBD Weekly Eurobond Guide in the freshest thing next m your coffee and croissant. Inside you'll find essential data on me no bonds, updated

and published every week by the

recognised regulatory body for international securities market. Included indicative prices, AIBD bond indices, marketmakers, tatings and combined weekly turn-OVET STATISTICS.

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Wearne slides

\$\$404.8m, thanks to continuing sales of computers and computer-related products despite the general world slowdown in the computer industry.

But, despite a 40 per cent tise in investment and other income to \$\$6.3m, operating pre-tax profits fell steeply, tum-bling 21 per cent to \$\$23.5m.

to S\$23.5m

months ended March, 1991 rose to \$\$474.6m (US\$279.1m) from

WEARNE Brothers, the computer manufacturing, trading, and agency group, reports lower first-half profits, writes Joyce Quek in Singapore.

Group turnover for the six manufacturing graded March 1991 rose.

"Aban is positioned to build on its strong base through rationalisation of support rationalisation of support structures and improvements in operational efficiencies. Cost savings are likely to be significant," he said. Absa is South Africa's biggest financial institution with assets totalling some

Its merger plan was formally resolved in March this year.
Under the deal, I wanted the losing bidder for Allied Building Society — was reimbursed a maximum of R16.75m,

Cost-cutting lifts Kawasaki

KAWASAKI Heavy Industries, Japan's oldest shipbuilder and one of its leading heavy equipment and engineering firms, enjoyed strong gains in sales and pre-tax profits for the year to end-March, with most of its divisions posting advances.

Severe cost-cutting helped Kawasaki boost pre-tax profits Kawasaki boost pre-tax profits 18.9 per cent to Y20.4bn (\$148m), while each division managed to post a profit. Sales staged a 9.6 per cent gain to

Scaring revenues for Kawasaki's shiphuilding division, which were up 88.7 per cent to Y38.6bn, led the sales rise. The company's other main division industrial machinery and steel posted a 30 per cent sales gain to Y37.1bn. However, sales of rolling stock were off 11.1 per

Kawasaki expects sales for the current year to rise 8 per cent to Y960bn and pre-tax make a similar Y22bn.

REPUBLIC OF INDONESIA US \$200,000,000 Floating Rate Notes due 1992 n accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 31st May, 1991 to 29th November, 1991 has been fitted at 6.4375 per

cent per annum. On the 29th November, 1991 Interest of US \$325.45 per US \$10,000 nominal amount of the Notes and interest of US \$8,136.28 per US Notes will be due against Interest Coupon No. 19.

Swiss Bank Corporation Reference Agent

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AMERICAN BANCORP

US\$125,000,000 Floating Rate Notes Due 1992

chance with the terms at ha accordance with the terms and conditions of the Notes, notice is horeby given that for the three month interest period from (and the things) 31st May 1991 to (but exchaing) 30th August 1991, the Notes will carry a rate of justment of 54 per cent. per amount. The relevant interest payment date will be 30th August 1991. The crumon amount of psyment date will be Jun August 1991. The coupon assuut per US\$10,000 Note will be US\$154.83 payable against an No: 23.

Hambros Bank Limited Agent Benk

U.S. \$500,000,000 Lloyds Bank Plc Ascorporated in Engine

Primary Capital Undefed Floating Rate Hotes (Series 2) For the three morets, May 31, 1991 to August 30, 1991 the Notee will carry an interest rate of 6%% p.a. with a Coupon Amount of U.S. \$157.99 payable on August 30, 1991. By: The Chose Businesse Busin, N.A. London, Agent Busin

worly IIII Second Group plc) US\$75,000,600

TSB HILL SAMUEL BANK

Notes series is hereby given that for the interest period from 31 May 1991 to 29 Revember, 1991 the Notes will carry a reas of 5% To per sound and the base reas of 5% To per sound and the base purples on the relevant interest pays date 29 November, 1991 will consum US\$325.AS per US\$10,000 Note.

Agent: Morgan Generally Treat Comment J P Margan

> Carl \$75,000,000 Province of New Branswick Floating Rate Notes due May 1994

Notice is hereby given that in respect of the interest Period from May 31, 1991 to August 30, 1991, the Notes will carry an interest Rate of 9% per sevent. The amounts poyable on August 30, 1991, against Coupon No. 29 will be Can. \$227.50 for Beauer Notes of Can. \$10,000 principal amount and Can. \$2,75 for Besser Notes of Can. \$1,000 principal amount.

Looks, Agent Beat. 0 May 31, 1991

First Bank System, Inc. US\$ 200,000,000 Subordinated floating rate notes dae 2010

Hotics is hardry given that for the interest period from 31 May, 1991 to 30 August, 1991 the notes will corry an interest rate of 67x To per annual and that the interest psychic on the relevant interest payment date 30 August, 1991 will amount to US\$156.61 per OS\$10,000 note and US\$156.61 for OS\$10,000 note and US\$3.910.16 per US\$250,000 pele.

JP Morgan

US \$330,000,000 Republic of Italy Euro Repackaged Assets Limited F.E.R.A.R.L. II Floating Euro-dollar Repackaged Amets of the Republic of Italy due 1993

For the period from May 21, 1991 to August 20, 1991 the Notes will carry an interest rate of 55% per annum with an interest amount of US \$1.579,26 per US \$100,000 Note. The relevant interest pays be August 30, 1991.

Agent Bush: Banque Parihas Luxemb Société Appayane

CITICORP 6

U.S. \$500,000,000 Subordinated Floating Rate Notes

Notes is hereby given that the Rate of Interest has been fixed at 6.1875% and that the interest payable on the relevant interest Payment Date August 30, 1991 against Coupon No. 21 in respect of US\$10,000 nominal of the Notes will be US\$156.41 and in respect of US\$250,000 nominal of the Notes will be US\$3,910.16.

May 31, 1991, Luncari By: Cifbank, N.A. (CSSI Dept.), Agent Bank CITIBANCO

CITICORP

U.S. \$500,000,000 Subordinated Floating Rate Notes Due October 25, 2005

Notice is hereby given that the Rate of interest has been fixed at 6.0375% and that the interest poyable on the relevant interest Payment Date June 28, 1991 against Coupon No. 68 in respect of US\$10,000 nominal of the Notes will be US\$46.96.

May 31, 1991, London III Citibank, N.A. (CSSI Dept.), Agent Bank

The Chase Manhattan Corporation U.S. \$175,000,000

Floating Rate Subordinated Notes due 1997 Notice is hereby given that the Rate of Interest has been foxed at 6.3125% and that the interest populate on the relevant Interest Payment Date August 30, 1991 against Coupon No. 23 in respect of US\$10,000 nominal of the Notes will be US\$159.57.

May 31, 1991, London By: Chibank, N.A. (CSSI Dept.), Agent Bank CITIBANCO

The Same Barrier

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YEN STRAIGHTS

FT/AIBD INTERNATIONAL DES SERVICE

INTERNATIONAL CAPITAL MARKETS

US Treasuries gain further ground

By Patrick Harverson in New York and Sara Webb in London

US TREASURY prices tion of Ect/470m of its 9.5 per yesterday repeated the over large days, with the two-year continuing outperform in generally 30-year government bond was up & at 98% to yield 8.257 per

GOVERNMENT BONDS

| 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100

cent, while two-year paper was up à at 100%, carrying a yield of 6.530 per cent.

A welter of economic news falled to dislodge the market from its steady upward course, as most of the data was in line with expectations. with expectations.
Initial unemployment claims
the mak ended May 18 fell

9,000, continuing the recent trend of a modest improvement in labour conditions. New famity home sales rose 1.2 per cent in April, as forecast, while per-sonal income and consumption rose 0.1 per cent and 1.1

rose 0.1 per cent and 10.1 cent, respectively.

To the surprise of many traders, the Federal Reserve set \$1.5 m in customer repurchase agreements indemorning. Analysis had not expected any intervention because Fed funds had been trading for most of the morning at the Fed's target of 5% per cent.

• TRADERS hailed as a success the French treasury's auccent tap stock due 2000.

The Ecu-denominated tap stock was covered 4.8 times and traders said there was no "tail" or spread of accepted bids, showing that demand for the issue was very

The average yield was 9.04 per cent, compared with 9.62 per cent when the stock was last sold in January, and the total bids amounted to Ecu2.31bm. The latest auction brings the total size of the 2000 issue to about Ecu3.12bm.

The yield premium of the French Ecu issue over the UK's Ecu gilt issue widened to 8 basis points on Wednesday, ahead of the auction, but nar-

rowed today back to 7 basis

in Europe, in it was cutting its discount rate from 10 per cent to 9 per cent with effect from today. Sweden's discount rate tends

Sweden's discount rate tends
the market
than yardYields on bonds slipped
slightly on the announcement
yesterday, been
falling since the central linked the ago, and the market expects interest rates to continue fall-

ing in the coming months.

The German government bond market was closed yesterday for the Corpus Christi holi-

BENCHMARK GOVERNMENT BONDS										
		Red	200		Ylaid	=	Month			
UK GILTS	9.000	09/92 03/00 10/08			10.11		10-41 10-11 10-44			
TREASURY *		05/01	99-22	1		8.08 8.27	+			
JAPAN		6 pm 03/00	88.3360	:	7.02 6.62	7.03	6.78			
GERMANY	OF	01/01	100	+6.110		8.35	7			
DAT	AW.	01/01	BH		:	8.99				
CANADA "	9.750		1	+0.125	No.	9.62				
HETHERLANDS		V. 8	100	0.000	144		110			
AUSTRALIA	13,000	07/00	111	100	111		11.0			

day. Elsewhere, rumours circulated that there was be an announcement a Dutch guil-bond auction shortly.

■ UK government bonds fell back yesterday due la beavy selling in both the cash and been selling gilt futures have been selling gilt futures for purposes and a spate of Eurosterling issues has encouraged some to switch out of and into corporate issues.

Short-dated gilts were virtually unchanged during in day.
Traders said there had been some speculation in the market about another base rate cut, though they point out that such optimism may mis-

Longer-dated gilts fell by as much as all a point. The benchmark 11% per cent gilt due 2003/07 opened at 1092 and fell to 1082 by late afternoon.

SPECULATIVE buying helped is push up Japanese government bond prices yesterday afternoon as traders hope that the consumer prices index Renk Japan to cut the official discount rate.

Tokyo

CPI Tokyo

year-on-year, while for an attonwide April CPI figure range from 3.5-3.6 per cent year-on-year. The yield on the benchmark No 129 JGB opened at 6.655 per cent and closed at 6.62 per cent.

Michel Pébereau: confident a solution could be found

French banker warns on swaps ruling

By David Landing, Banking Editor

THE recent UK local authority caused to banks could influence manner in which emerging unified

French banker. France, said yesterday that the France, said yesterday that the UK government's decision not included the council ruled illegal to Law included included

make provi-were illegal. It is in detailed precise exposure,

Mr Pébereau, who was speaking in London, said he was confident that a solution councils the still be found. But bound influence tregulation of EC financial markets.

thought. We favoured tight regulation. Ill other a freer regime on trust.
Although favoured the latter, Mr Pébereau affair would tilt the in favour of the former. ili seid it operate in environment "my word in bond" was effection

	Red	200	200	Yield	=	Month
9.000	09/92 03/00 10/08			10.11		10-41 10-11 10-44
	05/01	99-22	1		8.08 8.27	+
	6 mm 03/00	88.3390	:	7,02 6.62	7.03	6.78
R COR	01/01	-	+6.116		8.35	
100	01/01		11		8.99	
9.750			+0.125	No.	9.62	1
1000	V.	71.00	0.000	T.M		110
13.000	07/00	111	100	1111		111
10,000	06/00	105,3500	ALC: U	9.10	8.98	1.0
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Exchanges set Eurotop date

THE European Options Brchange (EOE) and the Swiss Options and Financial Futures Exchange (Soffex) will start trading options and futures contracts on the Eurotop 100 index on June 6, Reuter reports from Amsterdam. France's Matif (Marche Inter-

nationale à Terme de France and the American Stock Exchange (Amer.) in New York will launch Eurotop contracts

later.
The EOE-devised Eurotop index, based on 100 of Europe's most heavily-traded shares, competes with the Eurotrack index developed by the London Stock Exchange. The London futures market will start Eurotrack trade on June **Eurotrack** trade on June

High credit rating for Grand Met

Grand Met has about \$4.4bn

of commercial paper in the US.

Phelps III

Vintners subsidiary = impressive record

By Stephen Fidler, Euromarkets Correspondent

GRAND Metropolitan, the UK brewing and leisure group, has secured a high credit rating for its US commercial paper pro-gramme from the Chicago-based rating agency Duff &

Phelps.

The rating — I — equivalent — all rating which Standard & Poor's has given to the company. Moody's Investors Service, — other mating withings of the company of th main ratings Grand Met P2.

The second secon

The company needed high ratings from two agencies to avoid il the imposed by the Securities and Exchange Commissions on money-market funds purchases.

Money-market file are only allowed to place 5 per cent

increasing which we expect continue". It great strides in reinvigorating Pilisbury the US, the company it acquired in the for However, there were reserva-tions about the direction of the

of their assets in commercial paper rated P2 or under, equiv-alent to A2 Standard & Poor's company's retailing business, with im Burger King and Famili operations presenting and D-2 at Duff & Phelps.
But ratings equivalent to Al
or higher from two recognised
rating agencies allow Grand
Met to avoid this limitation. significant challenges. The
also that the
pany's relatively
leverage however,
not out of line with comparable

US companies.

The Eurobond broking businesses of Gintel and Guy Butler (Europe), part of the wholesale securities division of the UK company, will formally merge this weekend and start trading under the name Gar-ben Europe from Monday.

The move brings the Euro-brokerage business, based in London and Tokyo, under the umbrella of Garban

All of these bands having been sold, this announcement appears as a matter of record only

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7.04 7.25 14, 7.00 14, 7.65 14, 7.11 14, 6.11 14, 6.11 14, 6.11



MEDIOBANCA - Banca di Credito Finanziario S.p.A.

(incorporated with limited liability in the Papublic of liab)

Italian Lire 300 billion 9 per cent. Bonds Due 1996

with III Warrants and B Warrants of Mediobancs - Bancs of Credito Finanziario S.p.A. to subscribe for shares of

BANCO DI SANTO SPIRITO S.p.A.

MEDIOBANCA - Banca di Credito Finanziario S.p.A.

Banca Nazionale del Lavoro

Banco di Roma Benco di Sento Spirito

Benco di limitali

CARIPLO

Monte dei - di Siena

Credito Italiano Banca Popolare di Novara Benca Popolere Commercio e Im Credito Romagnolo Banco di Sardeone. Banca Nazionale dell'Agricollura Barnco di Sicilia Cassa di Rispermio di Torino Banca Credito Agrario Bresciano Cassa di Rispensio di Parma Banca Popolare di Lodi Bénce d'America e d'Italia Banca Popolare di Bergamo Banca Toecana Bance Popolare di Verone Banco Chiavani e della Riviera Ligure di Credito delle Casse Rurali e Artici A.C. 4/10 Rance del Monte di Parme Sanca Agricola Maritovana Bence Mercentile Italiana Sance Populare di Asolo II Montabellane Banca di Legnano Banca Popolare Friole Banca Popolare di Sondrio Credito Valtellinese Banco S. Marco Sanca Popolare di Locco Banca Sella

Banca Popolare dell'Emilla Banca S. Paolo di Brescia Credipar SIFI P.E.F. Euromobillara

Soverdino Finanziaria Ambrosiana

Cassa di Rispantilo di Piocenza e Vigentino

La Compagnie Finanz

All of these bonds having been sold, this announcement appears as a matter of record only



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Italian Lire 300 billion 9 per cent. Bonds Due 1996

Unconditionally and irrevocably guaranteed as to payment of principal and interest by

with # Warrants and B Warrants of Banco di Santo Spirito S.p.A. to subscribe for shares of

BANCO DI SANTO SPIRITO S.p.A.

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Banca Commerciale Italiana Banco di Santo Spirito

Banco di Napoli Crédit Lyonnais Securities

J. Henry Schroder Wagg & Co. Limited Peribes Capital Group

ABNI AMERO Benco Ambrosisno Vensto S.p.A. Barcians de Zoete Wedd Limited

Cazanove & Co. Doutsche Bank Capital Markets Limited Geraina Europe Capital Markets S.A. **Ideiawort Benson Limited** Menill Lynch International Limiter NM Rothschild & Sons Limited Swiss Bank Corporation

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Banca Nazionele dell'Agricoltura Banco di Sicilia Régionale d'Escompte et de Dépô Baring Brothers # Co., Limited Compagnie Monégasque de Banque

Credito italiano

Generale Bank S.G. Warburg Securities

Banco di Roma Banca Nazionale del Lavoro

Commerzbank Aktiengesellschaft Daiwa Europe Limited Monte dei Paschi di Siena UBS Phillips & Drew Securities Limited

> Banca Popolare di Novara Banco Hispano Americano, S.A. BHF - BANK

Credit Suisse First Boston Limited Credito Romagnolo **Dresdner Bank Aktiengesellschaft** Istituto Bancario San Paolo di Torino Lazard Frères et Cla. Société Générale

April 1991

SEC votes

securities

in New York

By Patrick Harverson

THR Securities and Exchange

Commission, the US watchdog

yesterday voted for rule

law, rather than those

required by the SEC.

In the past, Canadian issuers of stock and debt in the US

have had to file registration

requirements in both the US

and Canada, a cumbersome and expensive exercise that

has dissuaded many compa-

nies from making their stock available to US investors.

The new rule covers offerings of investment-grade debt

and preferred securities, as

well — common equity. In addition, smaller Canadian companies will be allowed to use Canadian disclosure docu-

ments for rights offerings and exchange offers.
Yesterday's decision by the
SEC should pave the way for

similar agreements with other countries, particularly the UK. The SEC's disclosure stan-dards are among the toughest in the world, and many over-

seas companies which would like to issue securities in the US have refrained from doing

so because of the require

ments. Critics of the SEC's

tough stance have called for an easing in disclosure stan-

dards, and proposals for a multi-jurisdictional disclosure system have been in the pipe-

working on a parallel system to allow US companies to use US disclosure documents when

raising funds in Canada. A

regulatory meeting to decide on a final version of the sys-tem is expected to be held in the next few months.

There are more that HU

Canadian companies presently listed on US stock exchanges.

In 1990 Canadian issuers made a total of 54 pub-lic offerings in the US, worth

line for the past two years.

Crédit Local taps Euro-yen sector with Y30bn offer

By Simon London

CREDIT Local became the latest triple-A rated borrower to tap the Euro-yen of the international bond market yesterday, offering was man-paper in a deal lead man-aged by Daiwa Europe.

The bonds carry a coupon 🖃 7 per cent and were reoffered to investors at a fixed price of 99.85, where the yield is 114 per cent. At this level the offers little yield pick up over the last this maturity from borrowers such as the Inter-American Development Bank and KFW, the German financial institution. However, III name well liked among continental European and the traded around the fixed reoffer

level.
Crédit Local fungible Ecul00m to its outstanding Ecu 200m W sissue maturing Which was launched earlier this

The bonds were reoffered investors at a price of par, where in yield to the secondary market levels of the outstanding

New issue activity in the Ecu sector looks set to pick up in June as borrowers look to

INTERNATIONAL

establish deals before the summer period. 🖿 addition 📰 📂 sistent rumours of a large long-issue from Norway, some French government agency borrowers are looking at the market, syndicate

if the Eurodollar DSM, the Dutch chemicals group in which the government has a 31 per cent stake. came with a \$150m five-year issue lead managed by UBS Phillips and Drew.

The deal was priced to yield 74 basis points over US trea-sury bonds, which was seen as an attractive spread. The paper traded up from a fixed reoffer

price of 99.70 to 100.05 bld by

A further SFr150m of equitylinked paper was added to the pile of warrant bond offerings this week 17 warrant bond issues have been launched in Eurodollars, Swiss francs and D-Marks, totalling \$1.25bn eguivalent.

Next week, supply promises to be equally heavy with a similar number of deals expected. Although the market remains generally receptive to new issues, the har weight m paper is likely to the trading performance it most

Europäische Hypothekenbank, the German savings bank which is part of the Deutsche Bank group, has launched a Ecul50m Euro-medium term note programme. The arranger and dealer to the programme is Deutsche Bank Capital Mar-kets, and other dealers are Credit Suisse First Boston Morgan Stanley and Salomon Brothers

Greenall Whitley raises £55m

GREENALL Whitley, the UK leisure group, yesterday raised £55m with a debenture stock issue in the domestic bond market, lead managed by Capital Markets, writes Simon London.

Mr Alan Rothwell, director of finance, said that the funds were being used to replace exist-ing uncommitted bank finance as part of a restructuring of the group balance sheet. He said that the difficulties faced by many banks made committed, and tional funding desir-

able. NatWest swapped £50m of the new funds raised yesterday into floating rate, achieving committed long-term funding at margin of 50 basis points over the London interbank offered

In December, Whitbread, the UK brewing group, swapped into floating rate the majority of its \$135m long-dated debenture issue.

US DOLLARS

The 24-year paper issued yesterday carries coupon of 11½ per cent and was priced at 99.979 to yield 145 basis points over the 9 per cent UK government bond maturing 2008.

In addition to the fresh money raised yesterday, the company is asking holders of its outstanding £50m 10 per cent debenture issue maturing 2014 to accept an exchange offer the next bonds. An extraordinary meeting of the new bonds. An extraordinary meeting of bondholders will be held on June 24.

If the exchange offer is accepted, the new issue will total just under £100m, since the old bonds are trading below their nominal value of

The new bonds issued yesterday were priced to offer a basis point yield pick-up over the secondary market yield of the existing issue. However, the terms of the exchange offer guarantee holders of the old bonds # 20 basis point pick-up by switching into the new paper.

 NEW	INTE	RNATIO	NAL	BOND		E3
-	imouni m.	Coupen %	Price	Meturity	Fees	Sook runner
	150	812	101.20	1988	13/1.7	USS Phillips & Drew

SCUs Gredit Local de France(b)†	100	913	101,178	1994	15/1.276	Peribes Capital	
8WISS FRANCS Kamel Corp(c) 4.44 Darichi Hotel(d) 4.44	100 60	12	100 100	1995 1996	:	ramaçon Bir (5. Swies Volksbank	
YEN Credit Local de France(a)f Toyobo(a)†	30bn 55n	7 7.3	101.475 101 ¹ 2	1996 1996	13/14	Daiwa Europe Kankaku Europe	

e placement. (Convertible. With equity warrants. #Floating rate note. Iffinal terms. a) Non-callable. b) Fungible ting Ecu200m deal launched in May. Non-callable. c) Callable 20/12/52 at 101 ½ % declining ½ % semi-annually until at 100 ½ %. d) Callable 20/12/53 at 101 ½ % declining ½ % semi-annually.

Canadians seek foreign assets to ease rules on Canadian

Investors are unsettled by the domestic scene, writes Bernard Simon

stepping up their purchases of foreign assets such as securities and real estate. The trend partly reflects the phased lift-ing which began last year of the statutory ceiling on foreign assets held by pension funds

changes that will make it and other institutions. In addition, some large pubeasier for Canadian companies to issue their securities to US lic-sector investors, such as the Ontario teachers' and British Columbia government pension funds, have begun for the first time to diversify out of domes-The SEC's commissioners agreed to adopt a rule that will allow some Canadian com-panies to offer their securities in the US using disclosure doc-iments required by Canadian tic government securities into equities and real estate.

But there is also evidence that while foreign portfolio managers still see Canada as an oasis of stability, many Canadians themselves are unsettled by recent political and economic tremors, and by the unremitting strength of the Canadian dollar.

Mr Fraser Blakely, president of Baring International's sub-sidiary in Toronto, says that many of his clients are "some-what pessimistic about the Canadian situation." Mr Steve McGirr, vice-president for global fixed-income investments at Wood Gundy, has noticed an appetite among

ANADIAN investors, both retail and institutional, are markedly fying their assets by currency." tying their assets by currency," he says. "It's perceptible, but not an avalanche."

According to Statistics Canada, purchases of foreign secu-rities reached almost C\$800m (US\$695m) in February and March, compared with net redemptions of CSIbn in the same two months last year. Foreign bonds made up 57 per cent of this year's purchases. Mr Marshall Nicholishen,

president of Reed Monahan and Nicholishen, which man-ages pension fund portfolios, says he is also taking a closer look at investing in Canadian companies, such as telephone equipment maker Northern Telecom and transport group Bombardier, which get a size-able chunk of their revenues from foreign operations.

The federal government last year proposed lifting the ceil-ing on institutions' foreign assets from 10 per cent to 20 per cent over a period of five years. Although the changes are not yet on the statute book, the government has informally given the go-shead for inves-tors to lift their foreign holdings to at least 12 per cent of

According m Mr Blakely, many institutions have spent the past year discussing strategies and are only now taking action to raise their foreign exposure. The political nervousness is caused partly by tensions over Quebec's future role in Canada, and by a recent severe loss of business confidence in Ontario, the country's industrial heartland.

Quebec last week floated its first bond of the year on the domestic market. Although the 10-year C\$250m issue was quickly sold, the province offered an unusually wide spread of 95 basis points above government of Canada bonds.

ntario's new social-democratic government has unsettled investors by tripling its budget deficit for the current fiscal year, and promised sweeping new labour laws to enhance the bargaining power of trade unions. All leading bond rating agencies have cut the province's debt rating

Against this background, the Canadian dollar's extraordi-nary strength has defied all dictions. It rose further this week to a seven-month peak of 87.22 US cents. With the inflation rate above 6 per cent and many industries complaining bitterly about eroding export markets, many investors stif-remain convinced that the dollar is due for a slide, and are thus diversifying into other ... E F & F &

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currencies. Some economists however. have begun warning that the drop will be longer delayed and, when it does come, may be much shallower than they previously expected. They have been persuaded that Mr John Crow, the governor of the Bank of Canada, and the finance department have their sights set, above all, on squeez-ing inflation. Ottawa earlier this year set a target of bringing growth in the consumer price index down to 2 per cent by the end of 1993.

Foreign invastors appear already to have got that mes-Non-resident purchases Canadian soared the three months year, over three than a year earlier
Mr McGirr at Wood Gundy
says that, the political
jitters, foreigners are attracted by the commitment to bring down inflation, and the quent prospect of large capital gains as interest rates

Bond scheme faces final hurdle

THE six-month campaign to put in place scheme of arrangement to salvage Bond Corporation Holdings, the col-lapsed company once by Mr Alan Bond, the lian entrepreneur, 🟣 💵

final test today.

German bondholders meet in
Frankfurt to vote on a debt-forequity swap which, the company argues, offers them the best return on their investment if agreement is reached the company will then only need the name of the Australian courts.

On Wednesday, Convertible A\$650m equivalent convertible bonds met in London and voted to accept the proposals. company's already agreed to the scheme.

The scheme offers holders of nearly A\$2bn Bond Corporatouryear redeemable preference

hares and ordinary shares in

company. This will dilute existing shareholders stround one-tenth of their previous stake. Mr Bond will be left with a 5 per cent share. According to an independent assessment of the scheme by Ferrier Hodgson, the Austra-lian accounting firm, an immadiate sale of the company's assets would raise A\$15m for unsecured creditors. However, it estimates the scheme arrangement will raise A\$219m

over five years.
On this basis, the restructurwill yield straight holders around 19 cents in the
dollar over four years. Convertible bondholders should get In London for the meeting of

convertible bondholders, Mr Kim McGrath, Bond Corpora-tion director, said an orderly "work out" would realise more than immediate liquidation because many of the assets are

For example, many of Bond Corporation's assets are related to litigation - which related to litigation — which can be better pursued by the company than by a liquidator. Ferrier Hodgson valued "litigious assets" at A\$175m under the scheme of arrangement.

Equally, by developing the company's real series Mr McGrath hopes to realise a higher value than by selling undeveloped land.

undeveloped land, mneveloped land,
The company has also negotiated a deal with Australian
Consolidated Investments
(ACIL), formerly Bell
ACIL to a
reduction in its secured claims from A\$400m to A\$160m. ACIL is also providing up to A\$12m per month meet running

costs.

Mr Peter Lucas, Bond Corporation Holdings chairman, the company had to employ six people just to provide informa-in official enquiries in progress in Australia.

CNL sells off leasing portfolio to Hispamer

By Peter Bruce in Madrid

SPAIMU largest leasing company, Consorcio Nacional del Leasing (CNL), has sold its entire leasing portfolio to His-pamer, a financing affiliate of Banco Hispano Americano, for nearly \$400m. The decision to sell was

made by CNL's new owner. Mr Javier de la Rosa, an entrepra-neur with close ties to Kuwait Investment Office (KIO), which launched a take-over bid for CNL on the Mad-rid bourse a mouth ago. He now controls 50.3 per cent of

the company.

Mr de la Bosa, one of Spain's wealthiest men, manages BIO's huge industrial and property investments in Spain but wanted to begin an investment drive on his own account. The proceeds from the CNL portfolio may be used to lead these new investments.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

PT-ACTUARIES SHARE INDICES

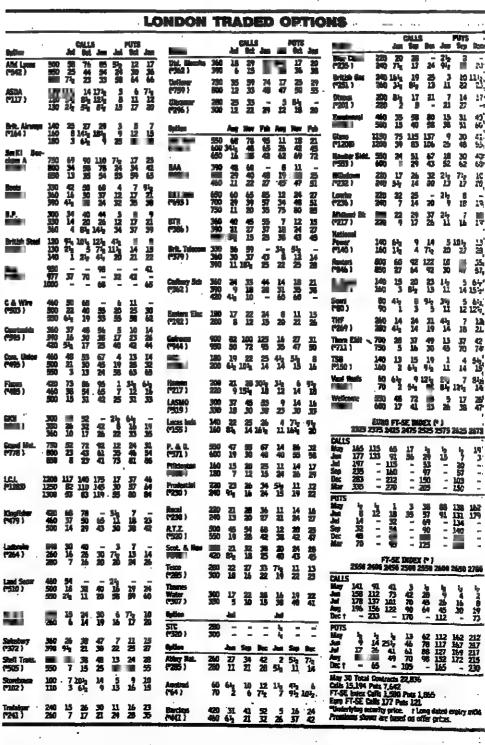
⁶ The Financial Times Ltd 1991. Compiled by the Financial Times Ltd in confunction with the institute of Actuaries and the Faculty of Actuaries

	EQUITY GROUPS		Thur	iday M	ay 30	1991		Wed May 29	Tae May 28	Map Map	Year ago (approx
FI	SUB-SECTIONS gurus in parentheses show number in stocks per section	Index Ma.	Day's Change	Est. Earnings Yield % (Max.)	Gross Div. Yield % (Act at (25%)	Est. P/E Ratio Olet)	rd edj. 1991 to date	ladex No.	Index No.	index No.	iedez Mo.
	CAPITAL 80003 (186)	813.67	-0.6	11.43	5.97	10.73	15.76	818.94	816.82	818.93	
2	Building Materials (24)	1030.89	-15	17.14	6.01 6.34	11.04 13.96	22.01 30.61			1057.67 1288.75	
4	Contracting, Construction (31) Electricals (10)	2358.96	-0.3 +0.4	9.38 11.15	5.67	11.42	61.85				
	Electronics (25)		-0.2	8.92	5.12	14.93	7.81			1742.80	
6	Engineering-Aerospace (8)	410 18	-0.3	16.64	5.97	7.23	10.60		120.60	422.83	
7	Engineering-General (47)	439 70		12.77	5.99	9.46	8.43	438.07	436.84	437.27	
á		441.60	-0.5	20.22	7.81	6.10	231	443.70	441.86	443.38	484.8
ğ	Motors (13)		-01	12.47	7.53	9.48	9,89	323.25	321.45	323.03	
10	Other Industrial Materials (20)		-1.1	9,61	5.53	12.25	31.84	1487.22	1475.82	1473.96	1630.30
21	CONSUMER GROUP (188)	1460.53	-0,2	8.13	3.71	15.17	18.58	1464.18	1459.06		
22	Brewers and Distillers (22)	1809.11	-0.5	8,42	3.67	14.61	21.60		1804.52	1801.83	
25	Food Manufacturing (20) Food Retailing (16)	1170.19	+0.4	9.84	4.20	12.52	18.39		1153.89	1151.14	
	Food Retailing (16)	2753.39	-0.1	7.93	3.04	16.47	30,32		2742.06		
27	Health and Household (21)	3408.40	-0.6	5.63	2.52	20.29	29.05		3406.66	3351.90	
29	Hotels and Leisure (23)	1289.31	-07	10.29	5.31	11.54	23.57		1294.25	1293.78	
30	Riedia (26)	1416.01	-11	9.52	4.94	13.37	22.11	1432.37	1448.86		0.00
31	Packaging, Paper & Printing (17)		-0.2	7.98	4.95	15.69	11.81	665.19		670.27	99L34
34	Stores (33)		+0,2	8.86	4.07	14.75	12.50	895.16	895.04	897.49	809.62
35 40	Textiles (10)	1228.36	+1.3	10.38 9.96	5.88 5.15	11_90 12_35	9.55 11.16	524.75 1227.71	524.31 1223.23	530.06 1223.79	
40 41	Business Services (12)	1210 54	-0.8	10.91	5.38	11.27	13.23		1220.88	1223.79	0.00
42	Chemicals (21)	1 277 76	+1.3	8.31	5.23	13.66	28.71		1346.63	1341.20	
43	Conglomerates (10)	1857 54	-0.4	10.45	7.12	11.55	17.49		1459.49	1457.52	
44	Transport (13)	2183 77	-0.4	11.20	4.78	11 02	26,91			2198.80	
35	Flectricity (14)	1233 57	******	11.24	5.41	11 15	0.00		1232.64	1233.51	0.00
4	Electricity (14) Telephone Networks(4)	1479 18	-0.3	10.32	4.06	12.65	0.00	1083.94		1471.43	
47	Water(10)	2455.58	+0.1	14.08	5.64	7.94	39.69	2453.81	2445.58	2453.77	1935.23
48		1865.34	+0.5	6.23	5.10	20.60	22.21	1856.34	1859.09	1865.79	1790.06
49	INDUSTRIAL GROUP (481)	1229.54	-0.2	9.37	4.62	13.14	15.77	1232.37	1228.22	1226.44	1167.21
51		2359.01	+0.9	11.50	5.80	11.45	50.59	2337.57	2323.80	2321.55	2337 57
		1325.81	-0.1	9.64	4.77	12.89	18 51		1322.03	1320.20	
_	FINANCIAL GROUP (97)				5.94						805.57
61		800.52 904.83	-0.1 -0.5	7.62	6.12	19.02	18.07 22.63	901.41 909.65	797.27 900.74	793.11 892.62	862.39
62 65	Insurance (Life) (7)	1/7/ 05	+1.3	7.02	5.61	19.02		1454.50		1445.55	
66	Insurance (Composite) (6)			·	6.55	- I	20.23	14.694	666.13	660.01	680.75
67	Insurance (Brokers) (B)	1074 64	-01	7.33	6.25	17.74	21 24		1066.22	1063.44	1088.05
68	Merchant Banks (7)		-0.2		4.92		4.47	422.16	421.92	422.05	439.47
69	Property (40)		-0.3	6.60	5.10	20.72	7,90	951.97	959.51		1100.93
70	Other Financial (20)	283.72	-0.1	9.27	6.39	13.40	4.75	283.96	282.36	282.96	313.75
71		1204.90	+0.1	-	3.48	-	15.60	1204.09	1200.70	1204.41	1209.50
99		1198.48	-0.1	- 1	4.89	-	18.11	_	1194.85	1192.72	1154.24
		Index	Day's	Day's	Day's	Mar	May	May	Mar	May	Year
		Ao.	Change	High (a)	Low (b)	29	28	24	23	22	1627 290

	FIXED INTEREST						AVERAGE GROSS REDEMPTION YIELDS	The May 30	Wed May 29	Year ago (approx.)	
	PRICE INDICES	Thu May 30	Day's change %		Accrued Interest			British Government Low 5 years	9.82	9.20 9.79 9.94	11.34 11.00 10.94
2 3	British Government Up to 5 years (29) 5-15 years (28) Over 15 years (9) Irredeemables (6)	121.65 130.69 136.85	-0.12 -0.20	121.67 130.85 137.13 149.62	2.70 2.30	5.15 5.02	456789	10%-74,%1 20 years. 20 years.	10.35 10.26 10.19 10.52	10.23 10.23 10.16 10.50 10.40 10.29	12.40 11.53 11.29 12.50 11.84 11.61
6	All stocks (72) Index-Linked Up to 5 years (1) Over 5 years (10) All stocks (11)	159.26 147.50	-0.10 -0.22	130.13 159.42 147.83 148.72	1.04	4.92 2.72 1.52 1.56	11 12 13	Index-Linked Inflation rate 5% Up to 5yrs. Inflation rate 5% Up to 5 yrs. Inflation rate 10% Up to 5 yrs.	4.11 4.21 3.22	4.07 4.19 3.17 4.00	
_	Debs & Loans (56)	-		109.61	2.23	4.30		Bels & Syears Luces 15 years 25 years	11.88 11.65 11.45	11.88 11.65 11.45	14,64 13,45 13,02

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By John Thornhili

British Gas surges 46% to £1.6bn

duction's share of group operating profits advanced only from 13.5 per cent to 16 per cont. Overseas gas supply chipped in with 4 per cent, reflecting a first-time contribu-tion from Consumers' Gas, the Canadian business bought in December for C\$1.1bm (2553m). The contribution from UK

The contribution from UK marketing activities, meanwhile, slipped from 5.6 per cent to 8.7 per cent as high interest rates and the sluggish property market depressed gas central heating demand.

The group attributed much of its sharp profit jump to colder weather, which it said had raised post-tax carmings by \$150m, in comparison to 1989-90

He said that capital expendi-ture of between £95n and £9.5hn was planned over the next five years, against £1.18hn in the year under review. Oper-ating costs increased by 14 per cent to £7.84bn (£6.88bn). cant to 27.84th (SE.88th).

Mr Robert Evans, chairman and chiaf executive, said he expected at least 10 per cent of the UK commercial and industrial contract gas market to be supplied by competitors by the end of the current calendar wear.

He said that British Gas's share of this market (excluding power ganeration) in 1990 weighed in at 95-96 per cant. Direct sales by the group to the UK power generation market



Robert Evans: forecasts a reduction in the company 95% share of the contract gas market.

is 8.75p making 5p, an increase of 19 per cent over last year's 10.5p.

The accounting date is being

signed up but not yet flowing changed to December 31, effective this year, and the group per annum.

The group "expects to continue to be able to provide dividend growth in real terms," Mr.

Evans said. The final this time interim dividend, a transitional interim dividend, a transitional interim dividend, a transitional interim dividend.

payment for the three months to December 1991 will be

Courtney Pope to keep offshoots.

Courtney Pope, the shopfitting group where several subsidiaries have been put into receivership to save a business core, has decided against sell-

ing one of its few remaining parts, writes Jane Fuller. The sale of either Versatile The sale of either Versatile Fittings or W Potrafke had been considered, but Mr Ronnie Aitken, chairman, sald the prices available did not reflect their potential profitability. Had either of the been sold, the group would have been reduced to a shell, said Mr Attleba.

Capital Radio declines to £5m

THE ADVERTISING recession caught up with Capital Radio in the six months to March 31, when pre-tax profit fell by 31 per cent, from 27.28m to

per cent, from 27.28m to 25.01m.

Turnover was 13 per cent down at 215.75m (£18.15m).
Unlike most other commercial radio companies, 70 per cent of Capital's advertising is national. Revenue from that quarter declined by 3.6 per cent, but the local total fall by 3.6 per cent.

Mr Patrick Taylor, finance director, said the contribution from the Ewart television studios was also down because of uncertainty over the ITV franchises.

On a brighter note, the Capital FM and Capital Gold radio stations were tuned into by 48 per cent of Londoness and they increased their listening hours. This was in spite of intensified competition from new London stations and BBC Radio One.

Mr Taylor said that damage to profits had been limited until the start of this year by reducing costs, but the group was not immume to the advertising recession, particularly as the economic downturn had been at its worst in the accept.

until the start of this year by reducing costs, but the group was not immune to the advertising recession, particularly as the economic downturn had been at its worst in the seast.

Income from related companies, including Metro and Chilitarn, also reflected the downturn in the commercial radio

business, falling to £87,000 (£211,000). Capital did, however, have a £1.4m profit to look forward to from the takeover of Radio City (Sound of Merseyside) by Emap, the publishing group.

Mr Taylor said Capital held about £15m cash, giving scope for expansion in the local radio field and in one of the new national stations.

Tesco board European Commission likely attacked to oversee a Hanson bid for ICI over pay

By Raiph Alkins and Roland Rudd

MR PETER Lilley, trade and industry secretary, has said that only in very limited cir-cumstances could the govern-A HEATED argument crupted at Teace's animal meeting yes-terday about the verted issue of directors' pay.

The rise in the collective ment expect the European Commission to give it responsi-hility for regulating a takeover bid for Imperial Chemical Industries by Hanson.

Industries by Hanson.

His first public comments on the speculation surrounding Hanson's stake in ICI come as it was yesterday disclosed that lawyers from ICI and Hanson, the conglomerate, have held talks with the EC's task force on merger control.

They have been told that any bid by Hanson would almost certainly be handled by Brussels and would not come under the aegis of the Monopolies and Merger Commission.

Hanson said the meetings

Hanson said the meetings were routine and had taken place sometime since the new regulations came into force last September. The Commis-sion has encouraged compa-

of directors' pay.

The rise in the collective remuneration of the grocery chain's board from £2.4sm to £6.74m was branded as "obscene" by one abareholder.

And Mr Alan Diamond, a private shareholder who the day before had grilled the directors of Pradential Cosporation about their salaries, condemned chairman Str Iam MacLaurin's pay award of £1.48m arguing that captains of industry abould exercise restraint in the correct economic climate.

"If you fail to put your house in order the next Labour government surely will," he said to widespread applanse. However, these criticiams drew a spirited response from Mr Peter Stormonth-Darling, chairman of Mercury Asset Management, the fund management group which is one of Tesco's largest shureholders.

He praised Tesco's "outstanding performance" and said: "We should be grateful to Sir Iam and his team. If he has made a little bit of money I am vary pleased. It is a mere fraction of what he has made for us."

Mr Victor Benjamin, Teaco's

Mr Victor Benjamin, Teaco's deputy chairman and hard of the remuneration committee, defended the pay awards saying that Sir lan's pay had contained a bonus element of £1.00m resulting from the 71 per cent growth in Tesco's exprings are share over the

global resulting from the 71 per cent growth in Tesco's earnings per share over the previous three years.

The normally impassive Sir Ian clearly became quite irate at the criticism. "Feople stiting on this board today can move to America or Europe and triple or quadraple what they earn. I think what we have heard today is quite extraordinary," he said.

He also took the opportunity to launch a fierce attack on the current Sunday trading law, which he described as an "ass". He said Tesco would open its superstores in England and Wales as soon as the law was amended.

After the meeting.

Reid, finance director, said: "We do not want to break the law. But it was of our major competitor mored the law and it fell men disreputs then we would have to review ear position."

Libel action settled

the High Court on February 28 of a libel action brought by Mr and Mrs Brian Fearn against Chestergate Group and others (FT March 30 1990).

and apologised for any imputa-tion of dishonesty in connec-tion with the sale by the Fearns of Gilken contracts to

with the new rules. However, the fact that both parties have been discreetly talking to the EC is an indication of the degree to which they have accepted that the EC is likely to have jurisdiction

over a possible bid. Mr Lilley's remarks, in a letter to Mr Gordon Brown, Labour's trade and industry spokesman, did not rule out intervention by the Depart-ment of Trade and industry in the event of a takeover bid, but were intended to show how there would have to be excep-

there would have to be excep-tional justification.

Britain strongly supported the introduction of the Euro-pean Community Merger Regu-lation (ECMR) with its empha-iss on promoting competition and the narrow scope it gives national government to claim exemptions.

As far as the EC is con-cerned national rules are mad-

nies to acquaint themselves equate as a means of control At the moment combined turn-over must total Ecu5bn (£3.5bn) to trigger an initial

inquiry. Exceptions include circumstances where there are spe-cific concerns about defence,

public security, the plurality of the media or prudential rules. Alternatively, Britain could argue under article 21 of the ECMR that there was concern about national interest, or under article 9 that there were

under article 9 that there were questions about competition in a distinct geographical market. ICI had hoped that the Brit-ish government would at least ask the Commission if it could look into the implications of a

look into the implications of a Hanson bid.

However, Mr Lilley told Sir Denys Henderson, chairman of ICI. in a meeting last week, that he did not believe such a request would be accepted by Brussels.

Scholl calls for £24.5m to fund expansion

SCHOLL, the supplier of foot and personal health care prod-ucts, is raising \$24.5m through: a rights issue of 14.58m shares to finance a programme of expansion in markets for nichs

expansion in markets for niche products in the health care industry.

The issue is on the basis of one new share for every four ordinary shares and 38.4615 new ordinary for every 400 5.25 per cent convertible preference shares.

The shares closed at 207p, putting the rights price of 170p per share at a gross discount of about 18 per cent.

The fund-raising programme to support expansion in the group's core business follows a year of substantial restructuring which reduced turnover by more than 50 per cent as it shed lose-making peripheral businesses.

Pending investments Scholl. intends to use the proceeds to reduce short and medium-term bank horrowings.

ABI Leieureint Babcock Intilfin Bett Brothersint British Gesfin

Not debt at time group's year end was reduced as a result of disposals from 255m to

213m.
With operations now clearly focused on the marketing and selling of personal care prod-ucts, the group sims to take advantage of emerging market opportunities by acquiring strong brand names in niche products in Europe and Australia, said Mr Neil Franchino,

while the slowdown in con-sumer activity in Europe has affected sales volume, Scholl has been able to increase market share, he pointed

out.
The group also hopes to develop emerging markets in the east, perticularly in Japan and south east Asia.

Pre-tax profits in 1980 were reduced from £15.91m to £14.18m but increased by 14 per cent on a pro forma basis excluding disposals from a previous £12.4m.

DIVIDENDS ANNOUNCED

Aug 27 July 6 Oct 2

Grampian **Holdings slams** performance of bid target

By Clare Pearson

Mr Bill Hughes, chairman of Grampian Holdings, the Glasgow-based mini-conglomerate which has launched a £56.9m hostile bid for Macarthy Holdings, the pharmaceuticals manufacturer and retailer, dismisses the target's track record as one of "sub-standard performance. inconsistent performance, inconsistent results and muddled strategy". His comment comes in Grampian's offer document for the all-paper bid, which was posted yesterday.

It urges shareholders to accept a mix of ordinary and convertible shares and so join a larger group with a record of "consistent growth".

"consistent growth".

Macarthy's record of "decline and inconsistency" is the opposite of Grampian's, the document says. For instance, Macarthy's earnings per share have fallen by about one third between 1986 and 1990 while Grampian's have more than doubled.

It says Grampian could integrate Macarthy's pharmacentical manufacturing and distribution business into its own pharmaceuticals division. As for Macarthy's chain of 180 retail pharmacies, Grampian

retail pharmacies, Grampian already operates Scottish woollens shops while Mr

Successful Year

PRELIMINARY RESULTS 12 MONTHS ENDED 31 MARCH 1991

Turnover up 18.8% to £143.8m Operating profit up 16.6% to £51.4m Capital expenditure up 53% to £119.3m Pre-tax profits up 6.5% to £88.2m Earnings per share up 6.3% to 65.8p Recommended full year dividend 20p

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May 30, 1991

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CUSIP NO. 313311 A93 **DUE DECEMBER 2, 1991**

maturity

6.15% \$495.000.000

CUSIP NO. 313311 C8 3

DUE JUNE 1.1992

on W. above issue payable December 1, 1991, and maturity

Dated June 3, 1991

Price 100%

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Johnston

FINANCIAL HIGHLIGHTS

	1990	
	£000	6000
Turnover	126,446	107,086
Profit before tax	5,864	7,322
Dividend per ordinary share	13.0p	13.0p

Copies of the Annual Report and Accounts may be obtained from the Secretary, Johnston House, Hatchlands Road, Redhill, Surrey RH1 1BG.

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With effect from close of business on 1 July 1991 House Mortgage Rate will be decreased from 12.85% to 12.45% per annum for all existing borrowers. The new rate is effective immediately for new borrowers.



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EUROPEAN INVESTMENT **LOCATIONS**

The FT proposes = publish this survey on July 4th 1991. The FT is read by 54% of Chief Executives of the largest 2000 companies in Europe and 22% of senior European businessmen involved in decision making about Business Premises/Industrial sites. If you want 💷 reach this important audience, call Hugh Westmacott ou IIII 454969 or M 0532

Data sources; Chief Executives in Europe 1990 & EBRS 1989.

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FT SURVEYS

UK COMPANY NEWS

Bid rumour fuels chain reaction

John Thornhill on the latest speculation surrounding Asda's future

risen in heavy trading over the last two days as renewed speculation surfaced about the future of Britain's fourth largest supermarket

The shares closed 2p higher yesterday at 117p after rising. 6p on Wednesday, valuing the company at £1.37bn. After falling sharply since

March, Asda's shares have recently traded briskly as a spate of rumours about an impending takeover bid has swept around the company. City favourites as poter

hidders have ranged from Aldi, the discount chain, to Kingfisher, the UK group which has wide-ranging retailing interests spanning Woolworth, B&Q and Superdrug—but he supermerkets but no supermarkets. These two companies, how-

ever, appear extremely unlikely candidates and there is more of a superficial rationale for putting others in the frame such as Metro and Tengelmann, the German retailing

groups.

The big three UK grocery chains, J Sainsbury, Tesco and Argyll Group (which owns Safeway), would almost certainly be restricted from bidding because of monopoly con-

Yet Asda Itself dismisses

EFFORTS TO increase higher value-added products with bet-

ter margins supported a 51 per cent rise in profits at Macdon-

ald Martin Distilleries, producer of the best-selling Glen-

ducer of the best-selling Glen-morangie single malt whisky. In the third consecutive year of improved results, taxable profits for the year ended March 31 climbed to £8.33m (£5.53m) as sales rose 21 per cent to £34.29m (£28.4m) despite the slump in consumer activity towards the year-end. The group did not, however, escape the effects of declining consumer confidence in the

consumer confidence in the face of the recession and the Gulf war, said Mr David Macdonald, chairman. Resilient trading in the first half was followed by a registed fall in

followed by a marked fall in

HARES IN Asda have such tales and says all is business as usual".

"It seems from where we sit that there is a lot of speculative reporting feeding on itself," the company com-

Asda has, as a matter of course, recently sent out a batch of Section 212 notices which force nominees to reveal the ultimate owners of shares. But Mr Paul Dowling, Asda's corporate affairs director, says: "We have not unearthed anything of any importance. We have not identified any shareholder of significance. As a measure of just how wild some of the rumours have

become, there was a story later flatly denied - that these 212 notices had flushed out Sir Ian MacLaurin, chairman of the rival Tesco chain, as a personal buyer of a sizeable shareholding in Asda.

But even if the current wave market gossip ebbs away, many analysts still harbour doubts about Asda's long-term future in food retailing

Still saddled with the borrowings taken on to finance the muisition of 60 Gateway superstores in 1 and increasingly ueezed by 1...
Asda appears to have signifi-

ronment the group's healthy

profits increase was supported by efforts to shift to higher

margin products. The premium brands it added to its product

range last year enjoyed consid-

As a result, he said, the higher margin cased mait whisky now comprised 25 per cent of sales volume, compared

cent of sales volume, compared with 21 per cent in the previous year. Meanwhile, cased blended whisky fell to 54 per cent, from 56 per cent, and bulk blend dropped to 20 per cent, from 23 per cent. Operating ments in the previous from 23 per cent.

ing margin improved from 25 per cent to 28 per cent.
"We have also taken the

erable success.

Macdonald Martin advances by 51%

Asda Share price (pence) tom line.

110 1991

making its desirability as a takeover target all the harder to fathom.

Some analysts speculate that a bidder would have to pay between £2.5bn and £3bn including the assumption of debt - to win control of the company and would require a further outlay of about 2500m a year on capital expenditure to compete with its rivals. Even then Asda would be

left with a weak number four slot in the market In sharp contrast to the other three multiple chains where profits have powered

ahead this year, Asda may register a further fall as high interest charges and weak

19.87p (12.17p) per B share.
The final dividend is 5p making a total of 8p (6.4p) per A share and 3p for a total of 4p

Three years of the kind of spar-king profits growth Martin Macdonald has enjoyed would be a hard act to follow for any

company, even if it was not in the whisky business. Depen-dent as it is on a luxury prod-

dent as it is on a natury product that faces duty increases, a releatiless easing of consumer spending, and possible price pressures on the blended whisky side, Martin Macdonald stands little chance of repeat-

trading from its non-food and furniture interests in MFI and Allied Maples depress the bot-

Analysts estimate that pretax profits may come in at £175m compared with £180.3m last year and £246.6m in

But although Asda may privately concede that it is suffering from paying too much when spending 2705m for the Gateway stores, the company argues that it can still derive great financial benefits from improving these stores' buying terms, trading format and mar-

"The acquisition of the Gate-way stores substantially advanced the store opening programme and our job now is to unlock that trading poten-

tial," Mr Dowling says. Some analysis agree and see considerable upside in Asda's share price, although they suggest Asda may first have to bolster its balance sheet by means of a rights issue or a sale and lease-back deal, both of which would be tricky to

But the market still seems to cling to the belief that something is awry at Asda and the company's shares are likely to reflect that unease until something more definite

cast pre-tax profits of up to

about £10.5m give a prospec-tive multiple of near 14 at a

time when the group faces an uncertain year shead, the pre-mium brand does justify a pre-

as a result of the from more than 90 per cent at the end. August 1996 to about 89 per cent. If £14.8m of convertible loan stock and finance leases of £12m are included as debt will stand at about 85 per cent.

Mr McCarthy and his wife and Mr William Stone have decided, because of the size of the issue, to take up only 399,528 of their 2.26m entitlement. As a result, their continued stake will fall from 43.3 per cent. is bound to hurt a company that is still over 70 per cent dependent on blended whisky sales. It has to be said that the group is doing well to prepare itself for the gloomer trading

per see 51.9 per cent.
The rights issue is under-written by County NatWest.

he between 27m and 28m. The company is, however, approaching the bottom of the cycle and pre-tax profits could be about 21m next year before recovering further in 1983.

pain of discontinuing busi-nesses which are not good quality," Mr Neil McKerrow, managing director, stressed. Earnings per share rose to 38.74p (26.34p) per A share and ing its recent successes, as it admits. The pain inflicted by the fall in discretionary spending, particularly by holiday travellers, will be aggravated by rising whisky stocks which consumer activity which had persisted throughout this year. In the weaker trading envi-Dunhill sharply up at £73.9m

IN SPITE of a downturn in sales, brought about by worldwide economic conditions, weaker cur-rencies and the Gulf war, Dunhill Holdings, the by worldwide economic conditions, wearened in the Gulf war, Dunhill Holdings, the luxury consumer goods group, turned in sharply higher profits for the 1990-91 year.

At the pre-tax level they surged from £80.61m to a record £73.85m, bolstered by improved efficiencies, productivity gains and a £8.6m rise in interest income to £18.7m.

The 22 per cant profits improvement for the year not make a 7p (5.5p) total.

At the yearend the net cash position of the group had improved by £46.1m to £163.8m.

As previously announced, Lord Douro will take over as chairman from Mr Edmund Skepber at the annual meeting in July.

down almost £13m at £227.28m.

Results of Alfred Dunhill, the main luxury brand in the group, were described as very satisfactory, while Montblanc pens produced significantly higher profits on the back of

increased sales, a better product mix and productivity gains at its Hamburg facilities. Chloé, the French clothing and perfume business, met profit targets in a difficult

ury goods company, owns a controlling stake in Dunhill Holdings.

NEWS DIGEST

Eurocopy hit by bad publicity

FOLLOWING warning that the current year's profits would substantially lower, Eurocopy reported the first of to March 31

the pre-tax figure drop from £5.49m to £3.68m.

25.49m to £3.68m.

Mr Cyril Gay, chairman of this supplier of photocopying equipment, in south-west England by damaging publicity and to supplied to the group, by climate. Turnover fell £24.02m ±19.27m.

The had publicity followed. The bad publicity followed

allegations of malpractice by staff at Purdle & Kirkpatrick. Valid complaints were rectified at the group's ext Earnings per fell 5.01p (7.39p), but interim dividend is again 1.1p.

Martin Currie net value at 86.4p

At the end of its first full year since obtaining a listing Martin Currie European Investment Trust announced an asset value per share of 86.4p basic and 88.7p diluted.

Net revenue for the 14-month period to April totalled \$306,000 for earnings per share of 1.34p. A single final dividend 1.1p. recommended.

J Smart shows little change at £1.8m

A marginal increase in interim profits was reported by Smart (Contractors), the Edinburgh-based building, civil engineering and property development group.
On turnover also little changed at £7.91m (£7.95m), the taxable for the six months to January amounted ££84m, up from \$1.63m last time. An interim dividend of 2.15p (1.95p) is payable from earnings of 12.04p (11.76p) per share.

share.
Since the period-end a substantial portion of its investment portfolio has been sold.
This will be treated as an exceptional credit of some \$650,000 in the full-year figures.

ABI Leisure well behind at £1.15m Lower sales volume and heavy

discounting led to substan tially reduced profits at ABI Leisure, the caravan maker.

For the six months ended February 28 1991 turnover fell from £33.38m to £25.54m, and pre-tax profit from £2.94m to

Earnings per share were 2.6p (8.3p) and the interim dividend

Bett Brothers falls 65% to £513,000 Bett Brothers, the Dundee-

construction, property investment and leisure group, a 66 cent fall in pre-tax profits in six months ended February 28. in turnover ahead from £8.12m = £17.83m = taxable result came through at £513,000 compared with £1.5m.

Earnings per share fell from ■11 2.26p but the interim dividend maintained at 2.1p.

Exceptional boost for European Colour

European Colour, the chemical colour maker, reported taxable profits ahead by 76 per cent from £263,000 to £463,000 in the year to end-March However, £190,000 of the

improvement in from a settled insurance claim treated as exceptional item. Only related to the second half and Mr John Finchett, chairman, said satisfied tue main causes

Turnover improved 14 per cent to £13.46m (£11.83m). Earnings per share emerged at 1.21p (1.12p). A final dividend of 0.4p is proposed for a total of

ASIT has 44.97% of Lancs & London

Anglo Scandinavian Investment Trust said it owns or has received acceptances by the per cent Lancashire & London, the small companies investment trust for which it is making a £8.2m bid.

It began the bid with a 27.4 per stake, and

per stake, and received acceptances in respect of a further 17.6 per cent. Its cash offer is roughly equiva-lent to Lancashire & London's current share price of 102p.

Scottish Investment asset value recovers

At April 30 1991 net asset value of Scottish Investment Trust was 198.5p, up from 163.5p six months earlier. The year before it stood at 189.7p.

Gross income in the half year rose £9.74m interest things are trevenue came to charges net revenue came to 23.97m (24.31m) for earnings of 1.56p (1.7p). The interim divi-dend is raised to 1.5p (1.4p).

Grampian static after exceptional

Grampian Television, the Mindeen-based radio and television company which also has property interests, achieved virtu-ally static profits in the year to February 28.

On turnover slightly lower at £20.75m (£20.85m) the taxable result of £2.43m (£2.41m) was struck after the Excheque Levy of £280,000 (£260,000) and early retirement and redun-dancy costs of £472,000, shown

as an exceptional item. A final dividend of 3.4p (2.8p) is proposed for a 4.1p (3.5p) total, payable from earnings of 10.83p (10.31p).

COMPANY NOTICES



RICE EXPORT CORPORATION OF (PAKISTAN) No. RECHERITENDER/BASMATI/M. **DATED 22/5/1991**

thed found are invited for export of following quantities of rell clossed, long grain, aromatic, Basmeti rice of 1990-91 crop on terrat and

Packing 45/50 kg double New 5,000 torques Hessian bags. 90 kg (7% brokens) double Jute bags (oute 1990-91 Crop

Tender forms can obtained from the M. (cash) of the Corporation during the office hours on payment of RS. 100/- per form (non-refundable) or from concerned Embassy of Pakistan. Conditional tenders will not be dered. RECP reserves the right to accept or reject any or all tenders

MANAGER (EXPORTS) -11

LEGAL NOTICES

EPH PROPERTY LIMITED

Former Company Names
McLaren Foods Limited (to 21,1286)
McLaren Limited (to 12,481)
Trading name: McLarens (retail)
Nature of Business: Food processers
Trade cleanifection.

(office holder noe \$339 & 2041) of Orchard House TO Albion Place

Miss C. G. Smyth

Mr and Mrs T. P. Sheyth of Honbarn elder son of Mr and Mrs S. W. Hughes Welshpoel, Penys.

CLUBS

McCarthy ; & Stone calls for £13.3m

- PAIN

By Andrew Teylor

MCCARTRY & Stone, Britain's biggest builder of sheltered housing for the elderly, yester day joined the list of construc-tion companies to announce rights issues this year.

The company is seeking to raise £18.3m by offering 19.1m

new ordinary shares at 729 each on 2 3-for-8 basis.

The proceeds are to be used

to expand the group con-struction programme to take measure of the expected recovery in the UK housing market.

The company has been hit badly by the collapse of the housing market. In the six mos to end-February it incurred a pre-tax loss of £6.4m. It expects to self about 1,000 homes this year, conspared with 1,571 in 1988-89 and 2,600 in 1867-88.

m suffering has been com-pounded by large borrowings raised to fund expansion in earlier years. Mr John McCarthy, chairman, said that net debt as a proportion of shareholders funds would fall as a result of the from

itself for the gloomer trading environment by building up its premium product range. It is also putting its house in even better order than before: Interest is covered seven times rather than 46 times, dividend cover has also risen to nearer five times than the previous four times, and gearing has been reduced from 45 to 32 per cent. Nevertheless, the group accepts allowdown in its rate of profit increase. While forecast pre-tax profits of up to McCarthy & Stone's share price since 11 1988 declined from 493p to 63p at A yesterday's closing price - 6p down on the previous day. Shareholders who have stock the comment thing far. with the company that far would appear to have little choice but to take up their rights.



PARESTAN (PVT) LTD (CEPORT DEVISION) 4TH FLOOR BLOCK A, FINANCE N TRADE CENTRE, SHAREA PAISAL, KARACHI

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2,000 tonne 1,000 tonnes

1,000 torsies 500 tonner

on will be received in the office of the Corporation up to 11.00 am on by, 10th June 1991 and will be opened immediately thereafter. One Monday, 10th June 1991 and will be open

PERSONAL

Mr B. M. Hughes and

LEUM INTERNATIONAL INVESTMENTS N.Y. NATE NOTES 1931.
The interest rate applicable to the shown Notes in respect of the six month period commencing Stat May 1931 has been fixed at 64%5 per anount.
The interest amounting to US \$32.23 per US \$1000 periods amount of this Motes will be paid on Friday 29th Movember 1991 against present ation of coupon No. 18. BANK LEUM TRUST CO OF NEW YORK Principal Phylog Asset

> ASSET-BACKED MANCE

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CANADA PARAMA

SHANNERS BENEFIT

UK COMFANY NEWS

Last round decision sidelines founder

Maggie Urry reports on George Walker's loss of an executive role at Brent Walker

R GEORGE Walker the leisure group which for nine months has been fighting for its life under a mountain of debt, is inextricably linked with Mr Walker. His story has often been name announced that he had the company which bears his name announced that he had the cased to be the group chief executive. He relinquished the archetypal Rast End boy who chairmanship in January.

While Brent Walker conting those but made good in business from receivership, at least temporarily.

As usual such thumbnail

McCaup

& Stone

ne lost the final round, when the company which bears his name announced that he had ceated to be the group chief executive. He refinquished the characterised as that of the archetypal fast End boy who charmanship in January.

While Brent Walker continues its negotiations with the 47 baths to which it owes £1.5bn, Mr. Walker no longer has any executive responsibilities. It is up to shareholders whether he state on the board. His wife, Jean, remains as head of the hotels and leisure division.

Although he was not com-

hotels and leisure division.
Although he was not commenting yesterday, it was clear that Mr Walker would not have given up his position without a defermined struggle. "His whole life was the company and the business," said a friend

whose and the business, when reporting a total loss of £255.9m for the company in 1990. Mr Walker looked cheerful and positively denied that any reduction in his role was planned.

the company in 1990. Mr
Walker looked cheerful and
positively denied that any
reduction in his role was
planned.

The stock market unmoved
as ever by personal tragedies,
kicked him as he fell by pushing the shares up 7p to 35p
immediately on the news of his
departure. They later weakened to close at 29p, ip higher
on the day.

Since Mr Walker had put all
his and his family's money into

Since Mr Walker had put all his and his family's money into the company's shares and convertible bonds, at least he may have the comfort that his investment rose in value. His stake, made up of ordinary and preference shares and convert-

ishment. Once the success faded there were plenty of people ready to run him down.

Some say that his reputation pany's name was changed to

It was clear that Mr Walker would not have given up his position without a struggle. "His whole life was the company and the business," said a friend

for doing deals was based solely on buying businesses, not selling them again at a profit. Others add that while he was charming bankers by rattling off a string of figures to support a deal he was really misleading them through his over-unitimism.

Some were, perhaps, fright-ened by his reputation and the fear that just under the surface the boxer still lurked.

Since Mr Walker had put all his and his family's money into the company's shares and convertible bonds, at least he may have the comfort that his investment rose in value. His stake, made up of ordinary and preference shares and convertible bonds, is still worth about 213m on paper.

The history of Brent Walker,

His own light-heavyweight boxing career finished, he later managed brother, Billy Walker, the "blond bomber". Together they went into business, opening a set being better business, opening a set being business, opening a

of baked potato shops and leisure developments.

The brothers merged their company with Hackney & Hendon Greyhounds in 1974 and developed the highly-successful Breat Cross shoping centre in north London. The company's name was changed to

Walker took the company pri-vate at a price of 23.3m to vate at a price of 23.3m to avoid being taken over.

Two years later main walker returned to the stock market with a market value of 233.7m. As deal after deal followed the business grew to a peak capitalisation of 2355m in mid-1987.

The stock market crash that

mid-1987.

The stock market crash that year and the subsequent recession was to expose the weaknesses of many high-flying companies of the 1980s.

Brent problem was that it heavily to finance acquisitions, only to find the value of the assets being acquired falling when the property market started to shump last year.

Gradually the banks, accider had been so ready to

earlier had been so ready to

business from receivership, at least temporarily.

As usual such thumbuail sketches do scant justice to the man. Bankers and businessmen who have been in negotia-tions with him describe as forceful and determined. Yet many have also come to regard

many have also come to regard him as a personal friend.

Mr Robin Power, head of Power Corporation, the Irish property group which jointly owns the Trocadero with Brent Walker, said yesterday that Mr Walker was a tough negotistor on any deal.

He has The Mr Mr He street and leisure complex in London's Piccadilly over three years ago.

years ago.
According to Mr Power, in negotiations II.

"pushes as hard as possible,
but in the end the deal has

something for both sides. Anything he says he will do he does." Since the two companies have been partners Mr Power said he and Mr Walker had

said he and Mr Walker had become good friends.

He added that Mr Walker, although now 62, had a considerable capacity for work. Even on holiday he has a fax machine in his bedroom. His style is "the eract opposite to the playboy image" of many top businessmen. Any spare time is spent with his family.

Despite his success Mr Walker "never forgets his roots" Mr Power said. He recal-

led attending events with him in support of the boys' boxing cinb in West Ham, a poor area in the east end of London, where George and Billy trained

The strength of his many friendships was shown last November when he was able to recruit investors to a convertible bond issue which had been apurned by others. One was Mr Michael Smurfit, head of Jef-ferson Smurfit the Irish-based paper and packaging group, who personally and through his company put a total of 225m into the bond issue,

A lthough the bonds have halved in price, and investors were asked to allow the first interest payment to be postponed, Mr Walker could say last week that he and Mr Smurfit were "etill friends" "still friends".
As Mr Power said: "George

As Mr Power and: "George put every penny he had into imm bond issue. He put more money in than anybody else. He didn't ask anybody to do something he wouldn't." In the end Mr Walker put in not only his money, but also money from his family trusts, and he borrowed against assets such borrowed against assets such as his French vineyards in order to put a total of £29.5m into the £161.9m issue.

Mr Walker has described tak ing the company private in 1962 as his higgest mistake. He borrowed 22.75m to buy the business knowing that "if the company went down, we would be penniless.". Yet last November he

invested heavily again knowing the risk was far greater this time round. His courage, at least, cannot be denied.



Babcock Intl 10% higher at £46.7m

(6) (344) (3) (4) (2) 至 **2** 至

T MOTICES

46 1 70 C

BABCOCK International agement, which includes joint BABCOCK International Group, the engineering contractor and manufacturery increased pre-tax profits by neathly 10 per cent in the year to March 31, reflecting beoyant demand from the energy industries and strong cash managements.

Taxable profit from 246.63m to 246.63m (266.23m).

Examilies emerged at 6.56p (8.63p). A final dividend of 1.8p

Net cash stood at 283.25m (257.24m) after a doubling of capital spending to 241m, including the 217.2m purchase of the Crawley office sits. Goes interest moome grew to 210.8m (26.38m) and was assigned to the divisions which

estined it.

Mr Brik Porter, finance director, said the biggest turnover increase, from £1£2.47m to £199.71m, had come in energy and manufacturing. Profit.

and manufacturing. From, however, was ahead only modesfly at £15.5m (£15.2m). The previous year's figure had been helped by higher margins on the final stages of some hig contracts, whereas last year was the first full year fitter from west fine was degulof the five-year flue gas desul-phurisation project at the Drax

power stations.
Mr Oliver Whitehead, chief executive, said the division had also suffered from the termination of the Al Anbar power station contract in Iraq, which had led to 170 redundancies and \$500,000 costs. Construction and process plant contracting increased turnover by 23 per cent to £184.37m (£149.61m), while

profit expanded 40 per cent to 210.48m (27.5m). Facilities man-

management of the Rosyth Royal Dockyard with Thorn EMI, increased profit to 210.68m on turnover of 2178.98m (2184.97m). Oversess, the Africa division (35 per cent South Africa) con-tributed 210.16m (26.98m)

Acceased by 22 per cent to Earnings emerged at 6.569 (6.63p). A final dividend of 1.8p Net cash stood at 269.25m makes an unchanged 3p total.

heads of the business under Lord King since 1989, are just Attention to the commercial side of running con-tracts are confidence that the risks, notably at Drax, will be overcome. Erratic earnings from Rosyth at 2 time of defence cuts may be less easy to minimise, but again the impression is that any disap-pointment will be more than offset. Bearing in mind its haven in recession-resistant markets, such as oil and conis one of the few engineering tnes on about 550m pre-tax, giv-ing a prospective p/s of 8.4 on yesterday's close of 57p. With a prospective yield of 7.25 per cent, it deserves better than a





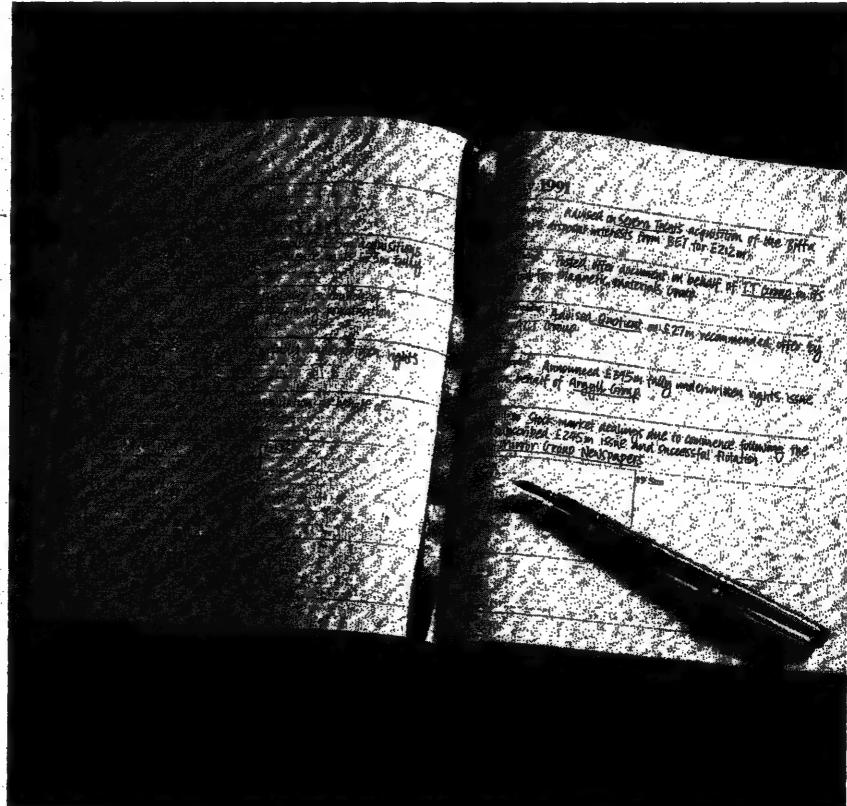
£60,000,000 4%% Convertible Bonds Due 2002 NOTICE OF ADJUSTMENT TO CONVERSION PRICE

Notice is hereby given to holders of the above-mentioned Bonds ("Bondholders") that the price at which Ordinary Shares of 25 pence each in the lesser shall be issued upon convention (the "Conversion Price") shall be adjusted from 295 peace per Ordinary Share - 286 peace per Ordinary Share (with the Bonds taken at their principal amount). The adjustment will become refrective on 11th Inne 1991. The adjustment to the Conversion Price is made in accombance with the provisions of the Trust Deed. constituting the Bonds and arises as a result of a rights issue made. by the Issuer, announced to 16th May 1991.

If the Conversion Date in relation is any Bond fulls on a date after 15th May 1991 (the record date for the above-mentioned rights issue) but before the date on which the above-mentioned adjustment becomes effective, the Issuer will issue to the converting Bondholder such additional number of Ordinary Shares as, together with the Ordinary Shares issued or to be issued on conversion of the relevant Bond, is equal to the number of Ordinary Shares which would have been required to be issued on conversion of such Bond if the relevant adjustment had been made immediately after 15th May 1991. Such additional Ordinary Shares will be allocated as at, and within 28 days after, the relevant Conversion Date and certificates for such Ordinary. Shares will be despatched within 28 days after the date on which the adjustment becomes effective.

GROUP COMPANY SECRETARY

Dated 31st May 1991



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The May Bank Holiday marked the start of fortnight when we were burning the midnight oil.

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《大學》(1987)

Adopting new customs in Dublin

By Vanessa Houlder

ike a gash across the centre of Dublin's fair city, the Liffey and its waterfront lies drab and neglected, much of M life having drained away when the docks moved downstream.

But Dublin, like other European and US cities with derelict docklands, is intent on reversing the decay. At the same time, the government is trying to attract new industry to the area to reduce Ireland's persistent high unemployment. Another step was taken on Tuesday when the Lord Mayor of Dublin drove the first pile into a IR£100m (£90m) office development at George's Quay. The scheme is the work of Irish Life, Ireland's institution which will be privatised as sun

The project should help bring vibrancy, help reverse decentralisation and "keep the heart beating in the centre of Dublin," said Lord Mayor, Michael Donnelly. George's Quay, like urban development corporation UK, reflects the government's tax incentives the limit of t activities. Just across the water is the flagship of the programme, the Custom House project, which describes itself "the largest single

undertaking since the development of the State".

The Custom House Docks development, which is the work of a consortium comprising British Land, the UK company headed by Mr John Rit-blat: Hardwicke, Ireland's privately-owned devel-McInerney, a housebuilder and civil engineering contractor, 27 adjacent in the Custom House

Its targets are strikingly ambitious: it aims to have 750,000 sq ft of office space, 250,000 sq ft of retail space and hotel, leisure and residential facilities. The first phase, which is the International Financial — Centre - a series of buildings specifically designed to attract financial companies - has already completed 450,000 sq ft of space.

The George's Quay goals are more modest. The first phase, which comprises 150,000 sq ft costing IR£30m, will be complete in Spring 1993. The rest of the development, which totals 500,000 sq ft, will be built according to demand. It hopes to harbour the professional services companies which will work in the IFSC

If the two developme ceed, they will go a long way towards changing the map of Dublin; nearly one-sixth of all Dublin's modern offices will be within 150 yds of the Custom

House. That will be a big shift away from the existing business centre, although the proximity of the site to the Dublin Area Rapid Transit station and the fact that the City centre is just a few minutes walk away makes access easier.

The ambitious nature of the

IFSC and George's Quay projects have attracted controversy from the start. The tax breaks are generous - finan-cial services companies pay little or no corporation tax or rates and will get 100 per cent capital allowances and double rent allowances for 10 years. Would the amount of tax forgone justify the number of jobs created, the sceptics wondered.

People also expressed doubts about Dublin's ability to compete in international financial services, given the intense competition, the widespread problems in the industry and the late start that Dublin suffered compared with other cen-

IFSC has, for the moment fended off criticism that it is a white elephant. About 160 Irish and foreign companies have signed up to take space in the centre. The first phase of 450,000 sq ft of the IFSC has been let, although some of the tenants are still trying to sub-let surplus space. The IFSC's agents, Jones Lang Wootton are now looking for tenants for

that the government is giving too many projects an unfair tax break advantage. Three developers are testing the validity of the designation of the George's Quay site for tax concessions in a High Court

case that will be heard in July.

The legal challenge to the
George's Quay site is one more twist in the tortuous history of the scheme, which has been nearly 20 years in the making.

The first half of this period
was taken up assembling the
site and getting planning permission. The delay in the project in the second half of the 1980s can be blamed on the

lacklustre state of the Irish property market – for which, by and large, you can read the Dublin property market. It was severely depressed for most of the 1980s. After a decade of extravagant public spending, Ireland's finances were in such disarray by 1986 that the country embarked on a programme of deep cuts in public expenditure, wage restraint and severe deflation. The result was an impressive recovery, with a reduction in inflation from 18.2 per cent to 2.6 per cent in the course of the 1980s.

As the economy started to look up, so too did the property

the next phase of 120,000 sq ft, which will start in October.

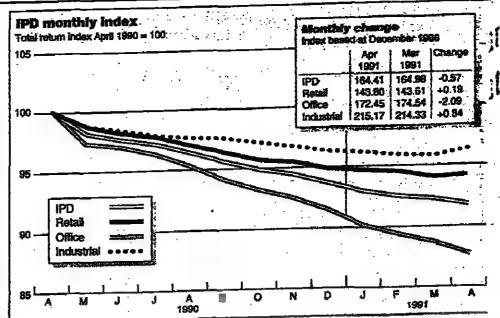
Rival developers have also showed an overall increase in returns of 31 per cent, the highest in 10 years. Investment rose from about IR£40m for most the 1980s to more than IRE200m in 1989 and 1990.

> Improved conditions spurred on development. In October
> British Land together with Power Corporation, ireland's best-known property company, built # IR£50m shopping centre at St Stephen's Green in Dublin's main shopping centre. About 500,000 sq ft of office space was completed in 1990 and 1991, excluding the Custom House Docks project.

The two years of boom ended in the autumn last year, when the Gulf crisis and international recession eroded the confidence of tenants. The result is oversupply, which together with higher interest rates and bond yields is pushing up property yields.

Nonetheless, Ireland's property market problems are less severe than the UK's. Property accounts for just 28 per cent of

accounts for just 2.8 per cent of bank lending and the market did not become overheated during the boom years by widespread overseas buying. As a result, the Irish property market probably has more in robust Continental counter-



Pressure on yields lessens

market has moved firmly into the second phase of its despest recession since 1974, according to the Investment Property Databank, a research body. The pressure on yields, which marked the first phase of the downturn, began to

lessen in March and April as yields converged on those prevailing in the gilts markets.
Yet over the same period there has been consistent downward pressure on reutal growth, as stock surpluses and falling occupier demand have

Annualised rental value growth has fallen to 1.6 per cent. Capital growth now stands at -14.0 per cent and total return at -8.1 per cent. Monthly returns for the retail sector were the best this year. Yields moved out but total return was positive at 0.1 per cent. Rental value growth-was zero for the second straight month, making it the

only sector not to see a decline in rental growth in April.

The office sector continued to be pulled down by oversup-ply problems, generating capi-

a total return of -1.2 per cen for the month. Rental value growth fell by a further 0.6 pe cent and is negative at an ann naised -0.1 per cent.

The industrial sector produced the best month! returns, although on an am industrials and reta rowing. The slight fall in yield was offset to some extent by the first decrease this year in its rental value growth. It total return was 0.4 per cent.

Vanessa Houlder

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COMMODITIES AND AGRICULTURE

Nissan catalyst plan shakes up platinum market

By Richard Mooney and Kevin Done

YESTERDAY'S FALL in announcement did not herald a platinum prices, following the announcement by Nissan, the Japanese car maker, of its plans to equip some of its cars non-platinum catalytic converters to clean exhaust fumes, was undeniably sharp; but in the circumstances it might regarded somewhat

muted.
The \$27.35 fall in the London bullion market price took it to \$365.75 a troy oence, the lowest for five years, but it was markedly smaller than the \$52.50 fall that followed a similar announcement in December 1988 by the Ford Motor Company of the US.
Part of the reason for the more modest response this

Part of the reason for the more modest response this lime was the relatively low level the platinum price was already trading at and the narrow premium of about \$27 an ounce it had over gold.

When Ford made its announce. ment platinum's price was \$579.50 an ounce, \$163.25 above gold's.

The other factor restricting

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BUNII

the price fall was scepticism about the real significance of the Nissan plan. Analysts doubts about the likelihood of a wholesale switch to palladium were reflected in the fact

big change in autocatalyst

Palladium catalysts were already in limited use in Japan, where lower of lead and sulphur in petrol

lead and sulphur in petrol made such use possible.

The Nissan announcement indicated that the palladium catalysts would chiefly be used with specially designed engines chiefly in small cars in Japan, he said. "The palladium catalysts are unlikely to be of much use outside Japan except in combination with platinum and rhodium catalysts."

Exhaust emissions standards Exhaust emissions standards were being tightened in the US

and in Europe, which would mean a further increase in demand for platinum and rhodium.
Ford's announcement at the

end of 1988 that it had develend of 1868 that it had developed a catalytic converter without the use of platinum had also caused turnioil in the platinum market, but ill had been "no wholesale shift in Ford's autocatelyst demands", said Mr Thorburn. It was still testing its palladium catalysts in California,

According to Johnson Matthey demand for platinum for autocatalysis rose to 1.52m that that metals price rose only
\$4.75 to \$98.75

Mr Gordon Thorburn, executive director of Johnson
Matthey, the world's largest supplier of autocatalysts, said yesterday that the Nissan

Mr autocatalysts rose to Lean ounces last out world platinum demand of 3.66m ounces. Demand for platinum for autocatalysts totalled 690,000 ounces in North America, 395,000 in Japan and 365,000 in western Europe.

Canadian group to develop Chilean mine

PLACER DOME, the Canadian PLACER POME, the Canadian gold mining group, plans to invest over \$350m to develop a low-state copper mine in northern Chile in partnership with the late amelting company Enami.

Enami, tendered the Andacollo deposit near the port of Coquimbo, chose Placer Dome over a group of small

port of Countribo, chose Placer
Dome over a group of small
local miners who are currently
exploiting the mass. This has
caused a consultant amount
of researcent in the mining
town. Placer Dome will pay
Enand \$1.2m for the right to
develop and operate the mine
and Enand will collect one-fifth
of auture countries. The Cane of future earnings. The Canadian earning proposal calls for an investment of \$350m to \$400m to build a flotation plant which would produce tonnes of copper concentrates

Andacollo proven

enough to keep the mine productive for 16 years. The 0.64 per cent one grade is low when compared to the rich deposits at La Escondida, which contain 2.8 per cent copper. But Andacollo is still richer than Causaltan collo is still richer than Canadian and US copper which are working with ore grades of less than 0.5 per cent. Placer Dome will first carry out a feasibility study to iron out technical and engineering details. This is expected to be completed within a year. My Walter Espinoza, Placer Dome's general manager in Calle, believes the mine could start production in 1994.

The Canadian common has The Canadian commany has already in the same in

Chile to develop the La Coipa gold project. La Coipa is expec-ted to begin full-scale

operations in July, producing 200,000 troy ounces of gold a year, as well as aliver and mer-

market becan to discount

Mexican oil reforms still have a long way to go

Damian Fraser studies the limited improvements achieved at Pemex, the giant state monopoly

THERE WAS a time was when Pemex, Mexico's giant state oil monopoly, could reasonably claim to be the world's most inefficient company. It employed far too many people, and paid them far too much; it invested where it should not have (schools, hospitals, and even too much in petrochemicals), and not enough where it should have (exploration, production and refineries); it was so dependent on government finances that in some years it was given too much money (in the late and in others not enough (in

In the past two years, nor ever, Pemex now claims that it has changed. The power of the unions has been drastically reduced and the new management says that it has divided the converse into the second second. the company into profit and cost centres, thereby introduc-ing some sorely needed market discipline, Foreign investment and technology is slowly but surely and the have now been restructured.

Important as these reforms are, they do not go far enough. The management is still says that the company has no obligation to maximise profits. The restrictions on foreign investment are still enormous; the strengthold of the property investment are still enormous; the stranglehold of the government on its finances is as great Performance is still woefully inadequate; with almost double the reserves of the US Pemer produces a third of its output. In 1989 its assets were 30 time greater than the state oil company, but it invested less in exploration. A senior minister recently conceded privately that Pemer was the most unproductive secwas the most unproductive sector in the Mexican economy.

The cost of the inefficiency is hard to exaggerate. Pemer's revenue last year was \$18hn, which was 13

Mexico's GDP. made in the past two years certainly boosted Pemer's productivity and output. At the outbreak of the Gulf War

duction from 2.5m barrels a day to 2.65m b/d, and this year has maintained the level of production. The Cassandra-like projections that Pemex would. on then current trends, be a net oil importer by the end of the decade are now rejected by those who originally made

Petroleum Intelligence Weekly in a recent report on the company, traces back to the arrest of the union leader Joaquin Hernandez-Galicia in January 1989, and the subsequent cur-tailment of union power. Since 1988 the Pemex labour force has shrunk from 213,000 to under 150,000. Gambracilian contracts, which used to go the union, now go up for competitive bidding to PIW.

Pemex has 16 per cent from 1 operating costs since awing it \$10n. That amounts to roughly half its annual investment budget in

the 1980s.

The cut in costs has been aided by the introduction of cost-accounting. Pemex is ver-tically integrated, providing ships, ports, pipelines, petrols, and petrochemicals. In result most division's transactions are within Pemex. The trouble used to be that the was, as it, "complete

The too has been changed although I not known by how much. McKinsey & Company, the management consultancy, I make a comprehensive study Pemex's transfer pricing, which, Mr Marcos, is now being fully implemented. Pemex has been divided un into five profit and implemented. Pemex has been divided up into five profit and cost centres — exploration and production, basic petrochemicals, distribution, transport and retail. The accounting price for trade between centres, says Mr Marcos, is determined by a formula linked to international prices. international prices.
In line with this new ration-

respectively. Garson McCreedy East have 20-year lives and inco sypects the latter will be its most productive

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COMMODITIES PRICES

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Foreign technology is needed to exploit deep sea reserves

the costly attempt to achieve self-sufficiency in every product. Under the petrol products are sold at the highest possible price, and the level of imports and exports will adjust accordingly. Mr Marcos himself, marginance director, has successfully reformed Pemex's finances. At the end of 1982 Pemex had over \$20hn of foreign debt. With the help of the Mexican government this has now been restructured to \$5.6bn, and to company to now in second with its credi-

n the next five years Femer hopes to invest \$20bn. Of this \$8bn will financed abroad. The company has already made five bond absence from the international capital markets, raising over \$500m. It will borrow \$5.5bn from the US Eximbank in the part five wars the remaining In line with this new rationalisation Pamex has given up

tured financing" (securitised bonds) says Mr Marcos. The deal and the final and most controversial change in Pemex in the past two years – the use of foreign oil compa-nies in exploration and dril-ling. Under Mexico's 1917 constitution ownership oil is reserved to the state; under the

reserved to the state; under the regulations governing the relevant article Pemex is given exclusive rights of exploring, developing, refining and so on. The Eximbank loan requires the money to be spent largely U.S. companies. As a result Pemex has that service contracts (where, unlike risk contracts, payments do risk contracts (where, unite risk contracts, payments do not vary with the oil find) will be all with US companies. Already the US company Triton has been commissioned drill in the Gulf Campeche. I least five other service contracts with US companies will be appropried panies will be announced shortly. All this is well and good ~

but it falls far short of what is needed or could be done, even within Mexico's restrictive constitution. For example Pemex has already allowed foreign companies to bnance the building of petrochemical plants, if they agreed in paid back with the plant's product. But Mr Marcos has ruled out the extension of so-called built-lease transfer financing for explantion or workeries. exploration or production.

Similarly Pemex has ruled out so-called "packaged service where foreign oil companies bid to supply a com-bination of services on oil exploration and development.
As Mr Marcos says "I do not think we will get into contracts. . . we are not willing to share

decisions".

But such obstanty will scare away many of world's most efficient oil developers, whose technology (especially in deep sea areas) Pemex needs. As Mr Rafael Quijano, a former high-level employee of Pemex and now at the Petroleum Finance Corporation, says, "by packaging some of together technical and financial advantages, and managerial skills that come with large infrastructure projects".

large infrastructure projects".

More fundamentally the current reforms do not address the basic conflict in Pemex. III one level Pemex suffers from excessive state control; the oil company still has to come begging from the federal government each year to seek a new buding government still prices. Mr Rojas, Pemex's chairman, said last November "Pemex has had the hard task of functioning integrated oil company and an instrument of the government's economic policy".

'Thus, for example, at the beginning of this at the newspaper R! Economista carried a report the and of this year so as to belp the government in its anti-inflation proment in its anti-inflation progive state control; the oil com-

gramme. Mr George Baker, a US academic and constructive say that long-run planning does not extend beyond a year is to say that planning exists in name only". At another level Pemex is

still largely a law into itself; if the government gave it more bly abuse it. Pemex still stubbornly tries to be self-sufficient in some areas where it is glaringly inefficient and example it continues to invest in petro chemicals the money would be much better spent on refineries and production.
The company still does

resemble a commercial organi-sation. While the management claims it is now broken up into annual report gives no indica-tion of which parts of it are profitable and which unprofita-ble; instead it produces crudely simplified aggregated admits that the new profit and cost centres are not running as

smoothly as Pemex claims.

This is difficult to verify as anything but the most basic information Pemez is impossible to come by. And much of what the company releases (such as that it has 65.5bn barrels of oil equivalent in proven reserves) is scarcely

mredible.

Mr Baker, the US academic, provides a shopping list of postreforms of Pemex, from the mundane (changing accounting rules) to, by Mexican standards, (breaking up to company). The president has his own list, which is believed in inclinither privatisation of petrowhich is believed in inci-further privatisation of petro-chemicals, greater accounting discipline, and tighter scrutiny by the ministry of

Sadly Pemex is (misguidedly) as a symbol in a national sovereignty. Even if the government wanted to implement them, political objections would make radical reforms impossible.

Lower ore grades lift Inco's costs

By Robert Gibbens in Markini

DECLINING ORE grades, combined with higher power rates and wages, emplain inco's worrying record of unit production costs ayer the past five the company's president.

Inco had to shut down its high-grade Garson mine at Sudbury, Omiario, in 1987 after a series of rocklypts scridents. a series of rockburst accidents, and it was replaced with lower-grade ore from Thompson, Manitoba, he told institution analysts in Toronto.

Also several of Inco's mines, such as the 67-year-old Frood-Stoke, have only three or four year's life left and mining the

0000A - Lundon FOX

Close Previous High/Low

being expanded and Thompson 1-D is due on stream in 1992. All these high-grade nickel-copper projects are now under way, and Inco is investing heavily in more afficient remaining reserves is less efficlent.
He said the thrust of Inco's He said the thrust of inco's capital spending, budgeted at US\$450m_ca. year own the next five years, is to raise average grade, lower unit costs and expand total output. Garson will go back into production by 1895 using safer technology. Lower Coleman and McCreedy Rest. extraction and processing. In the past month P.T. Interna-tional Nickel Indonesia has been producing at levels nearly in production in 1991 and 1998

Dr Sopko said 64 per cent of western nickel went into stain-steel, and Asia now accounted for 34 per cent of western consumption. Inco's market share is about 32 per

Settlement clears way for copper mine

By Robert Gibbens

An OUT-of-court settlement An OUT-or-court settlement may lead to development of another hig copper-gold property in British Columbia.

The potential of the Fish Lake man near Kamloops could rival Mt Milligan in the north west, acquired last year by Placer Dome for C\$258m. There Placer plans an onen pit There Placer plans an open plt mine with annual output of 280,000 curies of gold and 80m pounds of copper. A full feasibility report is due this sum-

Fish Lake has estimated reserves of them tonnes grad-ing an everage 0.24 per cent copper, 0.015 gold

121,903 lots

(Prices supplied by Amalgamated Metal Trading)

100

AM Official Kerb close Open Interest

and ounces I in a Taseko we acquired by Vantonne. However work has been stalled by a six-year dispute Hunter and Mr Robert Distriction.

Taseko Mines, the owner, and Cominco.
The mining and metals giant, under a 1979 option, would sarn an 80 per cent stake in the property by bringing it to production. Taseko argued this option lapsed because Cominco did not move to production and sued to have the option nullified.

Cominco replied successfully that the project was not eco-nomic, and Taseko finally lost an appeal in 1990.

son, who proved up Mt Milli-gan and sold it to Placer. How they have made peace with Cominco on Flah Lake, giving Taseko effective control for 3

U Taseko musa find i by 1994, ownership to Cominco h interest in any future earnings.
Mining analysts
Fish Lake in southern British Columbia directly with Mt Milligan, based on drilling results.

MARKET REPORT

COCOA FUTURES out in a strong performance yesterday afternoon with almost all positions ending the day with gains of more than \$10 a tonne; "It's ## technical ~ we knocked out with chart-points. short-covering," one trader explained. "We've seen possibly. some sales from Ghana and certainly from the Ivory Coast." Nickel prices also put in a strong late run after an early fall falled to breach support at \$8,100 s.

\$8 142 50 a tonne the three mo price on the London Metal Exchange was unchanged on to day. LME tin prices ended a qu

rougou wai	Kets		SUN
SPOT MARKETS			Ran
Crede off (per barrel FOS)		+ or -	Aug
Dubai Brent Blend (dated) Brent Blend (Jul) W.T.i. (1 pm est)	\$19.25-9.30 \$21.15-1.20u	-026 + ,025	Mur
Oil products (NWE prompt delivery per la	onne CBF)	+ or-	Whi
Ges Oil Heavy Fool Oll Naphtha Petroloum Argus Estimatus	\$240-251 \$182-183 \$71-72 \$205-207	+2	Dec Mar
Other		+ or -	White
Gold (per troy oz) Silver (per troy oz) Platinum (per troy oz) Patiadium (per troy oz)	\$260.85 \$98.75	-9,80 -5.5	CIM
Aluminium (free rearing) Copper (US Producer) Lead (US Producer) Nickel (free market) Tin (Lea Lumper market) Tin (Lea York) Zinc (Prime Western)	704c 35c 378c 19.76c	+5 -6 -0.04 -1	Jul Aug Sep Oct Dec IPE
Cettle (live weight)† Sheep (deet weight)† Pigs (live weight)†	115.00 155.65p 88.08p	+ 1.59" -7.50"	Turi GAS
London daily sugar (rew) London daily sugar (white) Tata and Lyle export price	25527Ú 2551-2d	3.3 +1.5	Jun Jul
Barley (English teed) Mazze (US No. 3 yellow) Wheat (US Dark Northern)	Unq. £181.0 £100	+0.5	Sep Oct Nov
Rubber (Jul)♥ Rubber (Aug)♥ Rubber (KL RSS No i Jun)	54,50p 55,00p 228,0m	+0.75 +0.75	Oec Feb

\$330.0v \$222.5v \$157.0 84.95c \$82.8

Coconut oil (Philippines)§ \$337.5v

Wednesday's news that Brazil's wildcat or garimpeiro miners had temporarily won the right to resume operations.

They suggested may an annexal overhead target was now pegge at \$5,700 a tonne for three metal, \$17.50 above last night's close. At the London bullion market gold ended slightly lowe with operators reluctant to take fresh positions until the platinum situation stabilises. Dealers light

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REUTERS (Base: September 18 1931 = 100) . May 30 May 29 mnth ago yr ago

DOW JONES (Base: Dec. # 1974 - 100)

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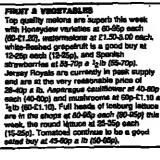
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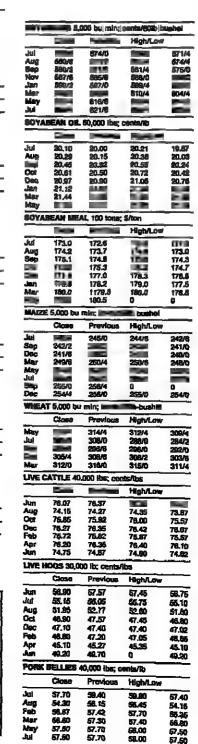
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ICCO	indicator	prices (9 9 764.26 (776.01) II	tonne).	. Delly erage
COFFE	E ~ La				tonne
=	-	_			
Ž.	8		849	200	
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<u> </u>	er:3956 (
May 2	dicator p	rices (US	cents p	BLOTA. 1	djitor Sidev
averag	s 67.39 (67.63)			noane
POIA				_	104414
Apr	129,9	129.1			
Turnov	or 54 (12	7) lots of	40 tonne	18.	_
SOYAL	MAL -	Loudon 1	OX		
		-			
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Turbon	138.00	135.50	138.0	12 135-50	· ·
_				10/Index	noist
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dun		1695	200		_
Jul Oct	1598	-	1670	Page 15	
Jen . BF7	1500 1747	1743	1651	1835	
Turnove	er 361				
	I - diam				tonná
Whose .	=				
-	112.85	112.60	100000		
Jen	-	115.85	119.5	119.35	
May	126.20	126.10	122,8	7 122.50	
	Close				
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	114.20 117.40	118,85	100) 114.00 5	
Mar	_				
Turnovi	r: Wheel r loss of	248 (856) 100 tonne	, Batley	53 (31).	
PIQS -				Hement)	p/kg
	Close				
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		116.6		114.0	
		116.5	116.5		
Sep	118.0	****			
Sep Jan	116.0 116.0 108.0	115.0 106.5	115.5 106.5.	114.5	
Sep Jan	108.0	115.0	106.5.	114.5	_
Sep Jan	108.0 c54 (109	115.0 106.5 Jota of 3	106.5.	114.5	_
Sep Jen Turnove	108.0 c54 (109	115.0 106.5 Jota of 3	106.5.	114.5	Val
Jan Jan Turnove	198.9 c:54 (198 Lendor	115.0 106.5 Jose of 3 POX	106.5 250 kg High	-	
Jan Jan Turnove	108.0 c54 (108 Leader	115.0 106.5 lots of 3	106.5 250 kg		Val
	Aug Barley Aug Barley Aug Barley Jun Jun Jun Aug Barley Jun Jun Aug Barley	Mar 786 Jul 766 Tismover: 9538 ICCO Indicator price for May 2 for May 30 777. GOFFEE - Les Jul 1889 Jul 1889 Jul 1888 Apr 129,9 Turnover: 95 (12 SOYAMSEAL - 1889 Jun 1890 Jun	Mar 786 696 Jul 766 780 Jul 766 780 Jul 766 780 Jul 766 780 Jul 1000 Indicator prices (5 price for May 29 784.26 (16 May 30 777.82 (780.06 May 30 777.82 (780.06 May 30 777.82 (780.06 May 30 777.82 (780.06 May 30 16 May 30	Mar 789 896 785 Jul 789 781 789 Tismover: 9535 (7867) lote of 10 b ICCO Indicator prices (SORs. per price for May 29 784.26 (776.01) for May 30 777.32 (780.00) GOFFREE - Lemdes FOX Previous High 899 872 Jul 805 821 Jul 8	Mar 786 696 785 727 July 789 746 Turnover: 9535 (7867) lots of 10 tonnes. ICCO Indicator prices (SDRs: per tonnet), price for May 29 784.28 (776.01) II day enter the May 29 784.28 (776.01) II day enter the May 29 777.82 (780.09) GOFFEE - Leader FOX

	Copper, Gre	de X E par	tennel		_
		1202-4	1253-5	1947	_
	Lead (5 per	tonne)	-202-0-00		_
ne). Delly prerage			313-4 324-4,5	325/722	_
	Michel (5 per	r tonne)			
\$/tonne	Cresh 1	9125-85	8140-80 8140-8	8120 8150/81	00
	Tin (\$ per to				
		5600-5 5680-6	5600-10	_	
	Zinc, Specia	i iSak Grade		oj.	
	Cash 3 months	1063-4 1060-1	1068-70	3	
	LLEE Clocks	S/S rate:			
ound) for . 15 day	SPOT: 1.715	5	8 months: 1	.0026	_
E/loone					
.0	LONDON B				
	(Prices supp				
	Gold (fine or			rvalent.	
	Opening	360,60-361 360,75-361			
	Morning fix Afternoon to	381.05	209.19 209.18		
5.50	Day's high Day's low	382,10-382 359,60-360	.50	-	
dex point	Loco Ldn M		eding Rates	(Va USS)	
our house	1 month	5.29	6 months	5.15	
	2 months 3 months	5.25 5.20	12 months	6.11	
	Silver fix	p/fine oz	US et	s equiv	
	Spot	236,85	711.00		
	recette	245,50 251,80	417,65 423,55		i
£/tonné	12 months		437.70		
1.25					
i.a5	GOLD COM				ı
1.35	(Prices suppl		lhard Metals	s)	- 1
2.50		\$ price		ivalent	
	Krugerrand Maple leaf	381,00-36		5-200.75	-
20	New Soveral	369.00-37 j. 78-00.87 ng		3-214.50 50.50	ž
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31).					į
ent) p/kg	TRADED OF				
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	Cocce	Jul	Sep Jul		i
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	700	5	14 III	28	, ,
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■ Vol					
00 156		<u>.</u>	Aug Jul	Aug	i
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30 25	1950 2000	15 9	55 35		
~		-			

			1 CAME	OF IN EATHER	-er 1,004 P4(6)
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_	`				ver 1,925 lots
5		100			
W 8 10		-	8160-		2,803 lots
			Total	delly turno	ver 2,487 loss
	. :		6680-	6.	819 lote
				deliy	1 552 km
	1	1061.5-2.5			
-	Sec. 15		1079-	2U 9	1,546 lots
		months: 1	.6768	9 m	onthe: 1.8812
		-			
	Ne	w Y	ork		
_					
	(Barrie	D 100	02.; \$/tro	. 44	
	401	J IOU HOY	Previou		
	Jun	363.1	361.2	354.3	569.5
	إراق	384.5	362.8	8	0
-	Aug	388.5	364.2	367.7	362.8
9	21		370.4	-36	369,0 369,0
15 11	Feb Apr	**		-6	376.6 380.0
	Jun			380.8	380.8
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_					
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	-		397.2 401.4	381,5	372.2
_			401,4	387.0	376.4
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-	Jui		110.0	300.0	
_					
	SELVE	R 6,000 tr	dy oz, cen		
			Previous		1
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	Jul Sep	416.5 421.5	416.5 421.5	418.0 423.0	409.0 414.0
_	Dec	428.5	428.5	423.5	421,5
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_		411	-		
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-					
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	-jru			N. Section	
	내		88.20	97.15	96.30
	Aug		97.85 97.50	96,60 96,45	96.20
	Oα		97.20	96.00	95.00
-	Nov	95.60	96.90	0	0
_	Oec Tur	95.40 95.15	96.60 96.25	0	95,40 0
	Feb	95.00	95.90		0
•	Mar	94,60	95.60	94,80	94.80

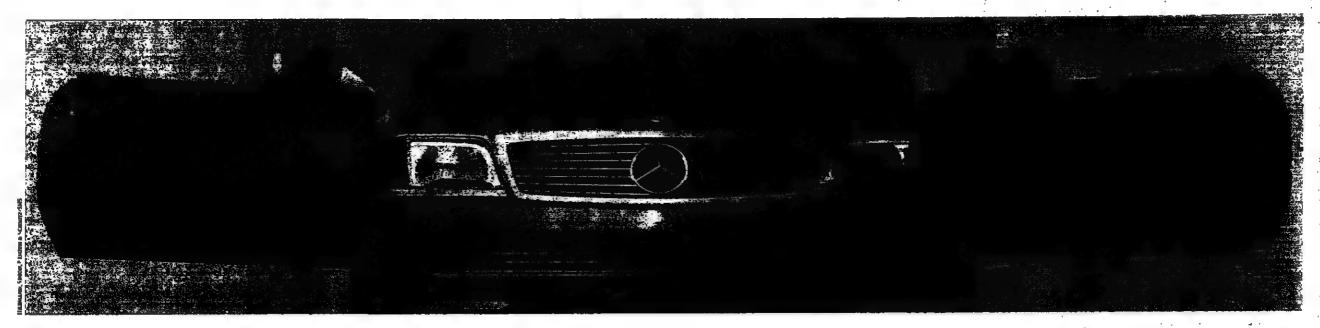
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	_	Latent		High/La	tile .	_	_	
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			21.30	21,45	F 1 400		-	- 5
	Dec	21.49	21.36 21.27	-	21.30	101		6
	Jen Sen	21.22	21.20	11.0	21.22	Aug	580/8 880/9	
	Me: Apr		21.14 21.09	21,15	21,18	Sep Nov	687/5	8
	_					_ Jan	590/2	8
		ATTHE OIL				- May		6
	_	Latest	Previous		<u> </u>			- 6
	Jun Sep		5568 5838	\$805 5860		801	ABEAN OR	60,0
	Nov	6060	6036			_		12
	Dec Jan	6150 6180	6130 6148	6180	6115	Jul	20,10	20
	Ma		5845	\$850	(SEEL)	AUG		21
	CO	COA		16		Opt	20,45	20
	_	Close	Previous	High/Lo	w	- Dec		
	34	1037	980	1049	1001	_ Jan Mar	21, 12 21,44	
			1008	1077		May		
	=	7100	1064	7718 1150	1072 1115	801	ABEAN LE	AL, 1
	May		1123	1180	1146	_	T-STR	
			1153	1193	1178 1201	Jul	173.0	17
	_				الما	Aug	174,2	17
	COI	FRE "C" S	7,500 4b a; ce	onip/ibs		Sep	175.1	17
				High/Lo	W		(T) A	17
	Ш	87.15	86.45	87.20	86.50	- Jeun Mag	180.0	17
			-	89.40		- Trial	146.5	18
	Mas		94.75	92.60 95.60	92.00 95.0s	MAI	ZE 5,000 bu	mkr
	May	96.90	96.30	0	b	-	Close	Pi
	Jul Sep	- 55	-	96.86	88.85 0	Jui	1000	24
	_	AR WORLS	1 THE 142			- Sep	242/2	
	-	Jet Holle	11 142	High/Lo		_ Dec		25
	Jul	8.03	8.01	8.08		- May		Ē
	200	0.00		7,71	7.92 7.83	Jul	255/0	25
	May May	- 22	7.89	7.81	7.75	Dec	2544	2
	ابيل ابيل	7,99	8.01	7.92 8.02	8.02	White	AT 5,000 b	r mir
	Oct	8.13	8.06	8.05	8.05		Close	Pi
	~	TON 50,000	- corte/lbe			May		31
	<u> </u>	108 30,000	, 68113/108		-	. Jul	100	30
				-			305/4	29 30
	Jul Oct	2.5	81.26	88.70	79.85	Mur	312/0	31
	Dec	75.45	75.90	76.00	74.4	LIVE	CATTLE 4	0.000
	Mar May	78.35	76.80 77.20	76-85	76.45	_	_	
	اسل		77.25		78.95	Jun	76.07	76
	ORA	NGE JUIÇE	15,000 lbs	cents/Ros		Aug		74
	_	Close	Previous			. Oct Dec	76.85 76.27	75 78
	Jul.	121.65	123.20	128.00	121.55	Feb	75.72	75
	Sec	121.80	122,85	122.50	121.30	Apr Jun	76.20 74.75	76 74
	Nov	119.95	120,00	120.50	119,95		HOQS 30,0	_
							Close	_
						-		Pr
	F	BUIT & YE	CETABLE	8		المال ا	\$6.90 \$5.15	57 56
	To	ob autality m	eiona are	superb this	week	Aug	\$1.25	52
	w	th Honeyde	N Viurialie:	at 60-95p	each	Oct	46.90	47
		0-61.20), we hite-Roshed	orepetruit	8 8 000d	buy et	Dec Feb	47.10 48.80	47
	12	25p eech (12-25p), an	ki Spenish		Apr	45.10	47 45
	St	rewborries ksey Royak	at 89-70p 8	121b (65-7	op). Kasassa	Ain	49.20	40
	l or	of son at the	NERV FORE	onable bri	ce of	POR	K BELLES	40,00
	28	40p & Rs. A	aparegus (eulMower	at 40-80p	_	Close	Pr





"Everything that is perfect must exceed its kind."

Johann Wolfgang van Caral



The automobile is rapidly becoming the definition of high technology in its highest form. And the center of progress is under the hood.

The automotive engineers and technicians of Daimler-Benz are leading the way. Incorporating remarkable new developments in microelectronics. Creating new materials with astonishing properties. Making one component after

another more advanced, more reliable, more efficient, longerlasting.

And laying the cornerstones for improving the safety, energy savings and environmental compatibility of the automobile.

You can be assured that the Daimler-Benz commitment to engineering excellence through technological leadership will continue. Under the hood and wherever else progress can be made.

DAIMLERBENZ

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London Stock Exchange

Footsie Index backs away from 2,500

predictions that the economic recession will prove longer and where the London stock mar-ket backed away yesterday from challenging the FT-SE 2,500 testing level. After mov-ing erratically during the trad-ing session, the Footsie closed down 1.7 at 2.4 m on unim-

ressive trading volume. The fall in the Footsie gnored a firm start to the new session on Wall Street, and might have been larger but for a firm performance by several leading components of the index. ICI rose strongly in late dealings after the board hinted to City analysts that news of a cossible restructuring in the

<u> </u>		
Accou	nt Dealing	Dates
That Peninger May 20	Jun 3	Jan 17
Option Declarate May 30	Jen 13	- Jun 27
Last Dealings: May 51	Jun 14	Jun 28
Account Day: Jun 10	Jun 24	34.6
Thew three dead	ings may liitis sistess dans er	place from

Gas performed well after

announcing significantly higher profits.

These bullish developments were offset by sharp falls elsewhere. Reuters, the global business information services supplier, fell as news of increased competition in the IIS Treesury bond market US Treasury bond market heightened tensions ahead of a company meeting yesterday with a London securities house. And the building con-struction sector was unsettled

These factors tended to bal-

ance out in the marketplace and the Footsie Index edged up by 2.3 at first in response to Wall Street's 10.7 Dow points gain overnight, but quickly alipped to a net 8.8 loss. Shares then steadled but the rest of the day passed without incident, or even interest, until Wall Street's firm opening steadied prices in the London

The final reading put the FT-SE Index at 2,491.2 for a loss on the day of 1.7 points. The failure to challenge the Footsie 2,500 level — the nearest the market came yesterday was 2,495.2 - tended to confirm the prevailing market view that, with economic recession still looming and further interest

Seaq-reported volume of 400.8m against the 439.2m of the previous session remained the previous session remained mexciting. Seaq daily totals take in both intra-market and customer business; Stock Exchange data shows that customer business has remained poor, at 2587.2m on Tuesday, and 2802.2m on Friday of last week, both short of the Elba plus totals recorded earlier this year. Traders pointed out that interest continued to focus around the blue chip stocks, around the blue chip stocks, and that even there it was the

and that even there it was the special situations that produced the activity.

Last week's half-point cut in hase rates, "though welcome", has had little effect on the stock market, according to Kleinwort Benson Securities.

cause concern for investors. It believes that Mr Norman Lamont, chancellor of the exchequer, will only cut bese rates by 1 per cent or so between now and the end of September. now and the end of September. UBS Phillips & Drew takes a similarly doubtful approach to near-term prospects, but rejects any "extreme view". The market has gone too far, too fast, said P & D, and by June next year there could be a "very different world".

Next week will bring significant economic data both for the US and the UK. On this side of the Atlantic, market attention will focus on the

attention will focus on the April cyclical economic indica-tors due on Monday and the May official reserves, sched-uled for Tuesday.

127,4 2645.3 2054.8 2645.3 966.9 (5/4) (18/1) (5/4/91) (23/7/84) 2491.2 2492.9 2479.7 2471.1 938.62 1176.39 938.62 (16/1) (15/4/91) (16/1/91) Ord. Div. Yield OEarning Yid %(full) OP/E Ratio(Net)(%) 4.91 6.57 14.43 4.90 6.80 14.32 | SEAO Bargns 4.45pm | 25,187 | 25,021 | 23,221 | 25,274 | 24,000 | 52,814 | 69uilty Tumover(Dn)f | 88,23 | 587,17 | 802,21 | 830,41 | 1039,50 | Equity Bargainst | -24,059 | 22,834 | 24,270 | 23,253 | 33,45 | 33,45 | 33,45 | 33,45 | 33,45 | 33,45 | 33,45 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 | 34,55 GILT EDGED ACTIVITY indices"
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Dividend increase helps Gas

THE MARKET shrugged aside the outrage over suggested excessive profitability and gave a rousing reception to British Gas's preliminary results. These featured a 19 per cent rise in the dividend and were accompanied by a confident

The shares moved to within

striking distance of their high for the year - 261p - and closed a net 6 up at 250%p, having touched 253p at one point. Turnover reached 16m, easily the highest yesterday of the Footsie stocks.

Mr Philip Lambert of Kleinwort Benson said the stock was "undoubtedly one of the cheapest in the market", and that the outlook for the group was "extremely healthy; the clouds appear only when politicans start pretending they can manage the company".

Mr Jeremy Hudson at Lebman Bross said he was "very positive on the shares", which on his dividend estimates

on his dividend estimates would produce an average yield of around 8% per cent in the period up to May 1998. Hours Govett, which pencilled in a current year product forecast of £1.4hn and is looking for a dividend of 14.5p, highlighted the reduction in the sermings/dividend payout ratio from 75 per cent to 53 per cent which, it said, gives Gas "acopa to fulfil the promise of real dividend growth".

Reuters fall

A sell order for Renters and a newspaper article on rival electronic brokerage services set off a flurry of negative sto-

Traders heard initially that there had been downgradings from Cazenove and Roare Govett, although evidence mounted during the session that neither had changed its view yesterday. There were also reports that the launch of Glober, Reuters' futures trad-ing service, had been delayed, but the company said there had been no recent changes in plans for Glober.

Even the sell order and the press report were described by more level-headed traders as having been used as an excuse to mark the shares lower. The in recent days and some securities houses were short of stock. Reuters is a volatile issue which also trades in significant

attention of a large number of professional traders keen to see the price change. Yester-day the price was down 29 at one point before ending at 346p for a net decline of 21. Turn-over was a solid 1.5m.

Bass resilient

Bass stood out among mostly weaker brewery leaders as the market took the view that the company was about to sell 260 public houses.

Trade press reports this week said Bass was preparing a 250m to 270m disposal of a 250m to 270m disposal of pubs, and yesterday Greenall Whitley raised 250m through a debenture stock issue. Greenall said the proceeds "will be used for general corporate purposes and initially, will be applied in the repayment of short-term uncommitted debt", but analysts recalled that earlier this year Greenall said it intended to buy more pubs. Bass rose 8 to 960p in modest turnover. Sentiment in Bass was also helped by a change of heart on helped by a change of heart on the company from BZW. The securities house has been

ambivalent on Bass stock since 1969 when the Monopolies and Mergers Commission recom-mended that no brewer should memora that no mewer should own more than 2,000 puls. Yes tarday BZW revised its recom-mendation to a buy and was optimistic on the brewing sec-tor as a whole.

The change comes in

The change comes in response to a more pessimistic stance on economic recession from BZW strategists — earlier this year investors preferred cyclical sectors, rather than the traditionally defensive brewers, on hopes that a recovery was in sight.

A sharp fall in the platinum price hurt Lonno, Johnson Matthey and Charter Comodidated. Platinum closed yesterday in London at \$365.75 an

Matthey and Charter Consolidated. Platinum closed yesterday in London at \$965.75 an ounce, down from Wednesday's close of \$363.1, after overnight news that Japanese car maker Nissan had developed a catalytic converter based on another metal, palladium. London to 19 to 285p as a busy &m analysts continued to cut their forecasts. Turnac was in the firing line yesterday, and fall to 221p before steadying to close 7 off at 234p. Croda International remained at 165p, although neveral deals of more than a million abares were effected late. They boosted total turn-

son Matthey fell 13% to 289p and Charter Consolidated declined 8 to 459p.

ICI, in which acquisitive

conglomerate Hanson has taken a 2.8 per cent stake, staged a late rally. Appetites were whetted by meetings were whatted by meetings between the company and analysts yesterday and on Wednesday. Traders also blamed sterling weakness against the dollar for US investors' reinctance to sell the stock. The shares climbed 32, mostly in the last hour of trading, to end at 12950.

the last hour of trading, to end at 1236p.

There EMI recovered more than Wednesday's decline, closing 15 and at 711p with turnover reaching 2.2m. Ms Tressan McCarthy of Panmure Gordon remained a strong bull of the shares which, she said, would respond to break-up/bid speculation and a return to earnings growth. The Panmure analyst put a break-up value. analyst put a break-up valua-tion of 985p on Thorn and said a takeover valuation would be

far higher.

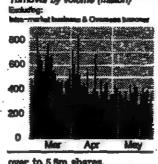
Prudential Group gave a sparkling performance in an otherwise subdued life sector, the stock closing 6% higher at 281 %p on heavy turnover of 8.8m shares after a strong recommendation from Smith

New Court.

McCarthy & Stime, the sheltered homes builder, were marked down 6 to 88p as the group became the latest in a long line of building companies to tap the equity market for each. McCarthy is raising \$13.3m via a rights issue to

FT-A All-Share Index

Equity Shares Traded Turnover by volume (million)



over to 5.5m shares. Babcock International impressed traders by reporting a 10 per cent increase in annual profits to 246.7m. The figures abowed it had weath-ered both the loss of Middle East orders, through the Gulf war, and the UK recession.

McCarthy & Stime, the sheltered homes builder, were marked down 6 to 68p as the group became the latest in a long line of building companies to tan the equity market for cash. McCarthy is raising \$213.3m\$ via a rights issue to expand its construction programme.

The heavy end of the building sector, bally hit recently by a series of profit warnings, took more punishment after analysts continued to cut their forecasts. Targane was in the

Meggitt responded further to the chairman primism at the annual He said that both sales and orders during the first quarter were shead of 1990, and the shares improved

2 more to 87p. School, the personal and foot

Scholl, the personal and foot care products group, slipped 6 to 201p after calling on share-holders for 244.5m.
Institutional buying boosted Body Shop – due to report full year results on June 4 – by 9 to 265p. Optimism ahead of results expected shortly pushed Unigate up 8 to 277p.

Asda, which has been the subject of persistent bid speculation, continued to rise on strong turnover of 4m shares. The stock closed 2 up at 117p. Securities house Numura said it had been a buyer "on the basis that we are not among the pessimists".

Shourite, the Isle of Man the pessimists".

Shoprite, the Isle of Man retailer, rose sharply when a potential investor tried to buy

a large line of shares in what is always a very thin market. The stock gained 19 to 268p. The share price has more than dou-bled since January as a result

into Scotland.

RP put on 6 to 280p on good turnover of 5.1m, responding to switching out of Shell, a strong performer recently. Shell, 2 off at 505p on 2.9m, was also said to have been unsettled by the explosion at its oil refinery in Marcettles.

Marselles.

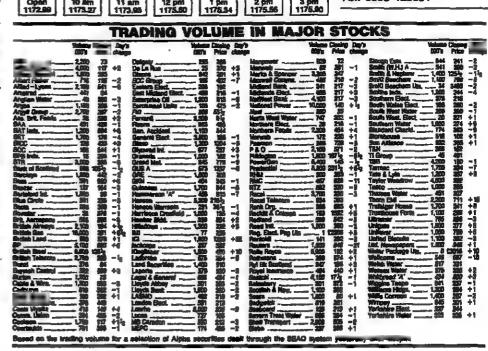
Eurocopy, the independent photocopier distributor and office equipment supplier, howered around the 1991 low yesterdsy after revealing a sharp fall in interim profits. The company hamed damaging publicity and, to a lesser extent, the prevailing economic climate prevailing economic climate for the profits setback. Several other office equi-

the Eurocopy announcement

Gestetner encountered sporadic offerings and closed 5 easier at 174p. Black Arrew lost a similar amount to 27p. Abtrast Preferred Incom Abtrust Preferred Income Investment Trust Issues staged a successful debut. The ordinary shares, placed at 100p, rose to 106p while the zero preference stock moved up to 104% p, compared with the placement price of 102p.

Green Property dropped 20 to 70p after the company said it had suspended a development project. ment project.

including the FT-Actuaries Share Indices and London



EQUITY FUTURES AND OPTIONS TRADING

DERIVATIVE markets lost their lead to the underlying index as willing sellers met disinterested buyers in the futures market and a lull between two option expiry days caused a certain amount of lifelessness in the LTOM.

On Liffle, the June FT-SE previous day and only just below its estimated premium. The September FT-SE future contract, which is expected to trade around 9 points higher than the underlying index, lost its buoyancy. It spent much of the day languishing at parity with the

NEW HIGHS AND LOWS FOR 1991

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LOANS

FOREIGN BONDS & RAILS

APPOINTMENTS

Changing posts at Legal & General

3 2 W N



Mr John Elbourne (pictured) has become group director (UK operations) at LEGAL & GEN-ERAL. He will be responsible for UK life and pensions, financial services and general insur-ance. Mr John Craddock moves from director (agency) to UK sales director (life and pensions). Mir Chris Hairs becomes actuary UK, redefining his role as director (finance and actu-ary). Mr Andrew Palmer, direc-tor (finance and operations) in Legal & General Investments, has been appointed to the new post of director, finance (life and pensions). Mr Michael Kin- an agreement with Preussag.

der moves from director (finan-cial consultancy) to director (agency sales).

Mr Chris Hatry continues as director (unit investments)

transferring from Legal & General investments to life and pensions headquarters, King-swood. Mr Ian Geals, finance director (life and pensions), director (sales, finance and administration). Mr John Wren becomes manager (sales personnel) moving from personnel manager (life and pensions). The appoint-ments take effect from June I.

SWINTON INSURANCE has appointed Mr Richard
Sherrard as personnel director
and Mr Chris Oliver as IT

■ BABCOCK FULTON PREBON, moneybroking subsidiary of Babcock Prebou, has appointed Mr E.G.M. Sust as an executive director. He was with Amsterdam Rotterdam Bank

Mr David Richings has been appointed assistant general manager of NATIONAL WESTMINSTER BANK's group strategy and communications. He was head of planning, information and control of NatWest's UK financial

AMALGAMATED METAL CORPORATION has appointed Mr Harold Sher, currently group managing director, as chief executive from January 1 1992. He succeeds Mr Graham

will retire at the end of the year. Dr Guenther mnhausen, chairman has retired, and has been succeeded by Dr Michael Frenzel, a member of the executive board of Preuseag.

White Murray Staart and Mr Peter Butler of Berisford have replaced Mr Henry Lawis and Mr Roger Begy as Berisford's non-executive representatives on HUNTER SAPHR's board. Mr Joseph Saphir, the founder of the company, is to retire at the annual meeting and Mr Rill Young, another non-executive, is also retiring.

MID KENT HOLDINGS has appointed Dr Geoffrey Baldwin as a director from June 17. He will join as managing director designate, taking over from Mr Brian Coleman on August 8. Sir Frederick Corfield has decided not to seek re-election.

■ Following the acquisition of DAKS SIMPSON by San. East (UK), a subsidiary of Sankyo Seiko Co, the board has approved the appointment of the following additional directors: Mr Hideo Miki, Mr Yasukazu Saito, Mr Hirokuni Uenoyama, Mr Takanobu Okura, and Mr Satoshi Itoh.

Mr Kit Molloy, formerly managing director of MIL.
Research, has been appointed managing director of MAI UK
MARKET RESEARCH. Mr Malcolm Sugar, formerly finance director of MIL Research Group, has been appointed finance director.

Mr John Burton, Ws Phyllis Macfarlane, Mr Ivor Stocker, and Mr Adrian Winabush are joining the board. Mr John Barter retires as chairman but remains as a non-executive director, particularly
associated with operations in
social and political research.
He is succeeded as chairman
by Mr William Maharro.

Mr Hob Morton has been appointed a non-executive director of TACE, Windsor.



Mr James G. Shuonds (pictured) has been appointed man-aging director of JOSEPH SAMUKI & SON, cigar importers of Woking. He was sales director, and succeeds Mr Wal-ter A.H. Kahn who has retired but remains on the board as a non-executive director. Mr Simonds also becomes chairman and managing director of the group's main subsidiaries -C.S. Wine Racks, and Jennifer

UNITED STATES FINANCE & INVESTMENT

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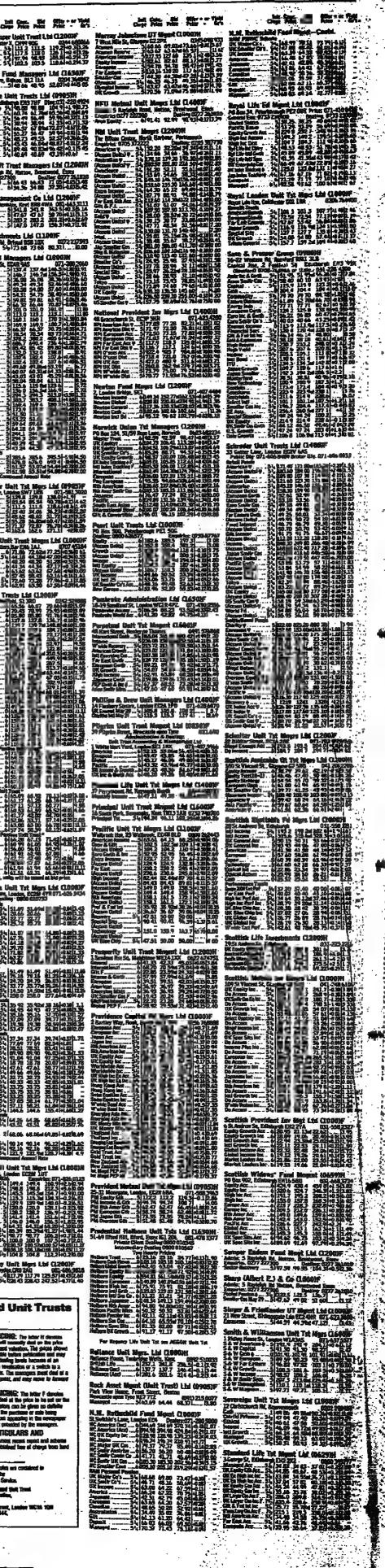
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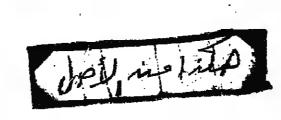
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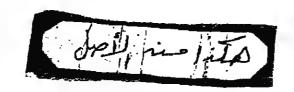




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	[W. Lastern Edg. 54] [10.28 10.44 11.17] (A.10.10) March 10.48 11.17] (A.10.10) March 10.17] (A.10.10) (A.10.10) March 10.17] (A.10.10) March 10.17] (A.10.10) March 10.17] (A.10.10) March 10.17] (A.10.10) (A.10.10) March 10.17] (A.10.10) March 10.17] (A.10.10) (A.10.10) March 10.17] (A.10.10) (A.10.	Column C	m first bereve. Did- S.11 Pt. Secret Secr	19.54 19.54 19.54	Demonstration ISSA 22 14.94 -0.051 1.35 ETT IN AN Workers Asset Mays Lambon MAN Asset Work Lambon MAN Asset Work Lambon ISSA 25 14.94 -0.051 -0.051 -0.051 -0.051 -0.051	Statistics of the state of the	or they have been supplied by the supplied by	and The Control Some Section of hydract is and Flancish Supervisions Consortiation, January Institution, Department, Learningury, les contains and learningury, les contains and learningury, les contains a learningury, le contains a learningury, le contains a learningury, le contains a le contains
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MONEY MARKET FUNDS

Money Market

Trust Funds

CURRENCIES, MONEY AND CAPITAL MARKETS

FINANCIAL FUTURES AND OPTIONS

LONDON GLIFFE)

Estimated volume 720 0450 Pamina dar's upon lat, 2024 (\$130)

9L75

of volume 823 (1)72) a day's easy lat. 3667 (1962

205.0

FOREIGN EXCHANGES

Australian dollar loses ground

ATTENTION TURNED towards the Australian during a day when the recent lack of activity on the foreign exchanges was compounded by the closure of German markets for a religious holiday.

The Australian dollar weak-ened on political uncertainty

ened on political uncertainty when it was announced that Mr Paul Keating, Australia's treasurer, had challenged for leadership of the ruling Labour Party. Today's meeting of the party caucus decides whether he replaces Mr Bob Hawke as Australian wine printer. Australian prime minister. Hawke has led the Labour

Party since 1983.
In Sydney the Australian dollar had the on a firm note 1 76.40 US 1 Keating said that Australia's monetary policy was "appropri-ately firm" and that the current account deficit would be lower than his forecast A\$18bn for the to June. Later in Europe the currency fell announcement of the leader-

announcement if the leader-ship challenge.

Sterling also had a mill on political uncertainty, amid speculation that Britain's Conservative government will be forced to cut interest rates in an attempt to increase its popularity. A general election must be held by the middle of next year and recent opinion polls have consistently placed

May.30	Late	A.	Previous Close
£ Spot	6.79-0.	77em	7260-1,7270 0.76-0.74ee
3 months 12 months	2.28-2 6.80-6.	25pm 70pm	2.31-2.28pm 6.93-6.83pm
रिकामको प्राथकीय	us and disc	amili Joply	o the US dollar
STE	RLIN	Q INE	EX
		May 30	Previous
8.30 am 9.00 am		91.6 91.5	92.0
11.00	I manual	913	91.9
	1	1172	1 ALA

CURRENCY RATES				
Year 30	Bank 4 reta %	Special Drawing Rights	Carrency Unit	
Sterlies 1,5 Darber Chazdion 5 Anterium Sch Belgian Fright Ducks Gariden Person Frient James Van James Person James Per	- 327 19 9 57 5 1 5 8 9 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0.774611 1.35127 1.35127 15.1128 47.1128 47.1128 47.1128 47.1128 47.1128 2.38187 7.82342 11704 1.92392 1.86.070 1.92392 1.86.070 1.92393 1.86.070 1.92394 1.86.070	0.697996 1.20159 1.30795 14.4665 41.3079 2.31645 2.31645 2.31645 2.31645 1.32750 1.65.572 8.01727 1.27.400 7.37445 1.75.386 2.25.355 0.748373	
A Blank rate refers to control bank discount rates. These are not quoted by the UK, Spale and invinced. † European Computation Calculation.				

All SDR rates are for May 29						
OTHER CURRENCIES						
May 30	2					
Argentina Austrial Parina Parina Royal Roy	17094.5 - 17064.8 2,2799 - 2,2770 - 4 486.45 - 487.50 - 4 7,0090 - 7,0310 13,3970 - 1299.70 - 1199.70 1199.70 - 1299.70 - 1199.70 104.7470 - 4,750 5028.6 - 50.70 4,7470 - 4,750 5028.6 - 5148.65 5028.6	1.3195 - 1.3205 283.45 - 283.75 4.0770 - 4.0800 185.95 - 189.30 7.7280 - 7.7320 68.00°				
UAE	47.05 - 47.15 6.3140 - 6.3350	27.30 - 27.35 3.6720 - 3.6740				

MONEY MARKETS

INTEREST RATES had tone in yesterday the National Institute for Eco-

nomic and Social Level

sion was the worst

major industrial country.
This was in line with comments by Sir Nicholas
son, chairman of British

feared the could

UK clearing bank base lending rate 11.5 per cent from May 24, 1991

Three-month sterling

interbank was quoted at 114-11% per cent, compared with 11%-11% previously,

while 12-month money was

unchanged at 11 1 per cent.

Trading remained quiet in short sterling futures on Liffe.

well into well into

Association, who said

Slightly softer tone

the government behind the opposition Party.

Comments by Mr Nicholas

Goodison, chairman of He British Bankers' Association, also with on the pound, whe echoed the view of the National Institute of Economic and Social Research's latest report that the will not until

the London clear sterling hovering around support at DM2.9500, touching a of DM2.9450. Further support is seen around DM2.9425, but if this broken the pound could fall to according to dealers, there is intervention by

the II of England.

\$1.7165 and fell to FFr10.0150 from FFr10.0375; from Y239.25; to Y236.50 from Y239.25. On England figures I pound's index declined I to

•
sterling, on political and inter-
est rate factors, had not been
translated into weakness in the
European exchange
anism so far this week. But
yesterday the pound fell from
third strongest to sixth posi-
tion, dipping below the Belgian
franc, Dutch guilder and Ger-
man D-Mark.

man D-Mark.

The dollar gained ground after technical support held at DM1.7050. Remarks by Mr William Webster, in his final briefing as CIA director, supported the dollar by casting doubt on the future of Soviet President Mikhail Gorbachev. He said "Moses didn't get to the promised land, and this may be the case with Gorbachev."

At the London close the dol-

At the London close the dollar had climbed to DM1.7185 from DM1.7085; to 1.1.2.5 from SFr1.4610; and to FFr5.8350 from FFr5.7925, but to Y137.80 from Y138.10. Its index rose to 66.1

EMS EUROPEAN CURRENCY UNIT RATES							
	Eco Central Pates	Carrency Amounts Appliest Ear May 30	% Change From Contrak Rate	% Spread to Western Correct	Discoverage Co.		
da Pesta an Lirg	133.631 1538.24 42.4032 2.05386 2.31563 0.696494 0.767417 7.84195 6.89609	127,400 1529,50 42,3032 2,05503 2,31645 0,697554 0,76895 7,89411 6,97914	-4.66 -0.57 -0.24 0.00 0.00 0.09 6.13 8.67 3.22	6.17 1.10 1.46 1.22 1.12 1.137 6.25 0.00	E 1922 197 194 198		

_	ND SPOT	- FORWAI	D AGAIR	IST '	THE POU	ND			
May 30	Day's -	Chair	month %. Three months						
ternay Tenta	11.4875 - 11.5255 9.9955 - 10.0515 10.5600 - 10.5950 236.00 - 238.10 20,72 - 20.80 2.5100 - 1.4420	1.7149 1.7770 1.9990 1.9700 1.9990 1.9700 1.3200 1.3300 1.1040 1.1050 1.1040 1.1050 1.1040 1.1050 12.4975 2.7525 26.58 227.90 102.40 182.70 10.200 182.70 10.200 182.70 10.500 10.5700 20.772 20.75 2.5100 2.5700 20.772 20.75 2.5100 2.5200 2.5200 1.6305	0.78-0.76-pm 6.C3-0.25-pm 15-11-0-pm 15-11-0-pm 0.20-0.15-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 51-22-pm 61-22-pm	138 200 247 246 150 120 120 120 120 120 120 120 120 120 12	2.30-2.27pm 138-1.23pm 44-32pm 64-32pm 138-1.45pm 138-1.45pm 138-1.45pm 148-1	245 245 246 246 246 146 246 246 246 246 246 246 246 246 246 2			
.81-6.71cps		FORWAR				AR			
May 30	Day's	Clane	One projects	% 9.2	Three goaths	% p.k.			
					CARLES TO THE				

	alucan.			P.S.	Salaray	346
OKy inclandi inclandi Rethorsadu Belgium Germany Fortorjal Spale Italy Franco Sweden Franco Sweden Franco Sweden Franco Sweden Franco Sweden Franco Sweden Franco Sweden Franco F	11.455 - 1.1485 1.9220 - 1.930 35.10 - 35.40 6.5507 - 6.6025 1.7750 - 1.7213 1.92.15 - 1.97.90 1.05.65 - 1.05.60 1.92.8.25 - 1.776.75 6.6575 - 6.4975 5.7775 - 5.8285 5.1130 - 6.1440 1.97.40 - 1.30.16	17100 - 17170 15670 - 15690 1.1665 - 11475 15370 - 25.40 5975 - 6.602 17180 - 17180 102.75 - 104.62 102.75 - 104.62 102.75 - 104.62 102.75 - 105.62 102.75 - 105.62 105.62 - 105.62	U.78-0 76cpm U.57-0 32cpm 0.28-0 31.cds 0.59-0 53cds 7.40-9 40cds 52-50-0 52-50-0 52-50-0 52-50-0 1.50-1 65cds 1.60-1 65cds 0.42-0 76cds 1.50-1 65cds 0.42-0 76cds 0.42-0 76cds 0.42-0 76cds	5년 1년	2.39.2.27pm 1.55.1.42pm 1.75.0.81dm 1.51.1.34dm 52.0-20,004m 52.5-5.85dm 173-205dm 173-205dm 173-205dm 173-205dm 173-205dm 173-205dm 173-205dm 173-205dm 173-205dm 173-205dm 173-205dm 173-205dm 173-205dm 173-205dm 173-205dm	はないからないないないないないないないないないないないないないないないないないない
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	EURO-C	URRENCY	NTERE	T R	ATES	
	Short	7 floor	One Tor	14	Shr .	

May 30	Short, .	7 Days notice	Con Menth	Three Mentiles	Ste Months	Sec.
Challer Challer Challer Lot Caller Lot Caller Lot Franc Lot Caller Lot Franc Lot Franc Lot Lira Lot Lira Lot Krone Lot Krone Lot Silve L	1158 - 1899 Backs	THE CARSENSES	134.00 100 100 000 000 000 000 000 000 000	1348786518764 1366486518766	The sections	108 - 105 91 - 25 92 - 75 93 - 95 118 - 113 75 - 76 95 - 95 65 - 64
ig teret Eurodollar -8 g per dect. non	s two years 7.1 sland, Short the	4 false are cal	i for US Dolle	of particular	Yes; others, to	card, fire years no days' methon.

			O(C)	HAP	GE C	ROS	S R/	113			
A PARTY	8	\$	910	7	F Fr.	S Fis.	H PL	Lim	C\$	B Pr.	EG
£	1	1.717	X.	236.5	3000	2.515	3.850	2190.	(Appl)	Made	LA.
- 5	0.582	1	1.718	137.7	1.00	1.0			Marie	35,32	10
	M	0.582	1	80,17	1,000	10.00	1.127	188.0	144	10.54	М
YEK		7.260	14.0		18.77	MAD		9260		256.4	6.0
FFr.	DAME:	1,714	West,	236.0	10.	2.510	3,318	2186	1.965	60.53	1,4
8.84	0.398	0.683	1.173						Vi./ (**		
100	0.301	0,516	0.887	71,13	3.014	0.756	1 .	658.6	0.592	18.24	0.4
Lira	EAST	0.784	1.347	108.0	A.H.	3.470	1.518	2003.	8,000	17.NI	0.6
CS	0.000	0.872	200	120.1		3.223	Labor.	1112	1	30.80	ĸ
B Fr.		1000	100	389.9	16.52	4.141	5,482	3611	1 844	186.	84
100	NAME	1.195	2.00	100	6.703	1.75	2.314	1534	6.00	10.41	1

FT LONDON INTERBANK FIXING 01.05 A.m. May 300 3 1 1 1 1 & months US Dullars

bills outright, by way

Treasury bills in band at 11. band 2 112 bank bills in band 2 lunch
bills purchased, via £267m bank bills in band 1 11% per cent and the bank bills in band 2 at 11% per cent. In the bills bills min bought, though £1m Treasury bills in band 1 at 11. per cent; bank bills in band 1 at 11% and bank bills in band 2

was provided.
An early round of help

11% per cent. Late around £25m was provided. Bills maturing in official hands, repayment of his and a take-up of Treasury bills drained £592m, with the unwinding of bill repurchase agreements absorbing £179m; exchequer £175m; a in lim note circulation £35m; al bank balances target

reflecting uncertainty about the timing of any further rate cuts. June delivery opened unchanged 88.76. This was the day's low, but the In Stockholm IL Swedish Central Bank cut in discount rate by 1 point to III per mail. did not move much higher. trading in a narrow range and touching peak of touching before This followed a decline in money Swedish krona was linked closing 88.79.
was in
on the cash market. The Bank European currency unit May 17. Fr Bengt Dennis, ■ England initially forecast ■ governor if the central bank, said he does we rule out shortage of £1,050m, but revised this 2900m at another reduction in discount if present and to £1,000m in Il

		ONE		_		٠.
HEW YORK			Tressery	Bills and f	Books	
Lunchtime)		ite remit		5.30° Three 5.46 Feet 1	70	79
rice rate	26 1	iree month Is mosth		5.99 (Ner) 5.85 Sees	-	7.63
ed funds	- 54	Dec 1620		6.06 10-70 6.60 30-10	B	85 877
AF LOWER OF THE ACTUAL		10 July				
May.30	Oversight	Name of Street	Two Mounts	Three Months	Str. Newton	Lowbard Interestiv
alfat	. 8.75-8.90	8,75-8,90	8.80-8.95	8.85-9.00	8.99-9.85	9.80
ris	1 24 24	93.43	94-92	94.95 8-84	94-94	9.25
interde	8.90-9.05	78-75	4	9,05-9,15 70-76		
	. 22-73	115-113		iii ii	1 : 1	
i lao	105-103		- 1			

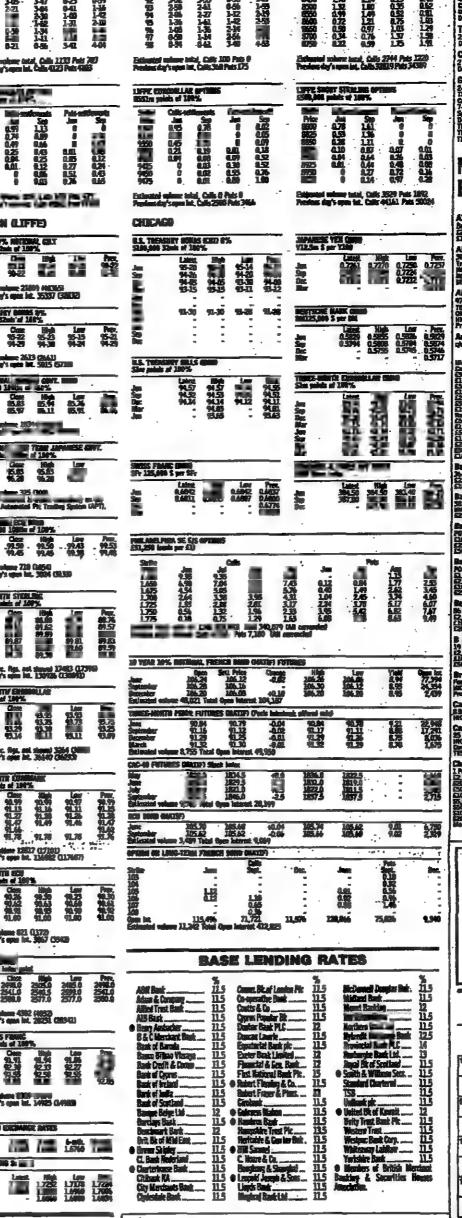
Mar 30	Oversieht.	· 7 days	One	Three	Str	One
mig 50	Official	notice	Month	- Months	Months	Year
Interbank Offer	124	胀	115	114	114	114
laterbank Bid	12	11%	11/2	124	113	11 102 11
Sterling COs	- 1	_	豐	112	114	गाड
Local Authority Deps	11%	1174	112	1172	113	111
Local Authority Books		- 1	_		- 1	
Discount Mkt Deps	1114	113.	114	114		. .
Company Deposits			11.2	117	112	117
Finance House Deposits		i – i	11%	112	222	쁐
Freasury Billis (Buy)	-	l – 1	11.5	109	104	
Bank Bills (Buy)	_		117	108	108	_
Fine Trade Bills (Bus)	l - I	i –		-		-
Dollar CDs.	_	i –	5.92	5.95	6.08	6.48
SOR Linked Dep. Offer .	_	i –	7%	78	6.08 7.5	84
SDR Linked Dep. Bid			73	75	75	75
ECU Linked Dep. Offer			7% 93	iä₹	613	oll.
CCU Lineau Dep. Ulier .			314	- 92	i átt i	67
ECU Linked Dep. Bld	_		92	7%	78	79

Treasury Bills (sell); one-month 11.5, per cent; three months 10% per cent; Str. manchs 10% per cent; Bank Bills (sell); one-month 11.5, per cent; three months 10% per cent; Treasury Bills; Average tender rate of discount 10.8148 p.r. ECSD Fixed Rate Sterling Export Fistance. Make with April 30, 1991. April 30, 1991. April 30, 1991. Scheme it 13.07 p.c., Schemes II & III: 13.22 p.c., Reference rate for period March 29,1991. to April 30, 1991. Scheme IV&V: 12.024 p.r. Local Authority and Finance Houses seven class ontice 4 per cent. Conflictles of Tax Deposit.

Scheme IV&V: 12.024 p.r. Local Authority and Finance Houses seven class ontice 4 per cent. Conflictles of Tax Deposit.

Basil Scheme IV&V: 12.024 p.r. Local Authority and Finance Houses seven class ontice 100,000 assistent days in the 4 per cent. Conflictles of Tax Deposit.

Scheme IV&V: 12.024 p.r. Local Authority and Finance Houses seven class in the seven class of the sev



GATWICK TO SPAIN ON BUSINESS WITH VIVA ARE - IRERIA'S SISTER ARLINE

MADED BARCELONA PLIS FLIGHTS TO CHIEDO, WISO, WALAGA, FRIMA AND ALICANIE

U.S. \$500,000,000 CITICORPO

ted Floating Rate Notes Due January 30, 1998 Notice is hereby given that the Rate of interest has been fixed at 6.0125% and that the interest payable on the relevant Interest Payment Date June 28, 1991 against Coupon No. 65 in respect of US\$10,000 nominal of the Notes will be US\$46.76. May 31, 1991, Landon
By: Cribonk, N.A. (CSSI Dept.), Agent Bank

CTTBANCO

TELEPHONE: 071-828 7233 AFBD MEMBER FISE 100 WALL STREET
June 2492/2502 u/c Jul 2988/3000 +16
Spm Prices. Change from previous 9pm close
HOW WELL DID YOU JUDGE THE MARKET?

CAL INVESTMENTS LIMITED

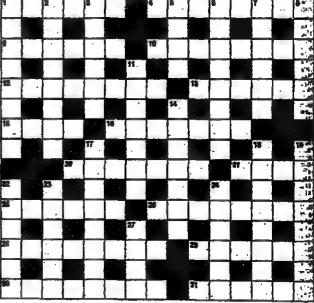
INVESTMENT MANAGEMENT IN FOREIGN EXCHANGE AND FINANCIAL FUTURES CALL FAMIL COLDESCON CON TEX: 677 790 2233 FAX: 671 780 132

10.88 816 11.12 8.34 11.42 8.34 16.57 16.57 **Money Market Bank Accounts**

CROSSWORD

JOTTER PAD

No.7,556 Set by VIXEN



I Hard worker occupying Diana's hair gives

trouble (8)

The girl of three's rebellious (6) 10 Loud guy after representa-

tion (8)
12 Gave up and faced the wall (8) A man of decision (6)

15 Home from one's travels (4) 16 Keeps breaking down in tears (7) 20 Money invested in London maybe (7) 21 Dauntless, though disabled

(4)
25 A highway of lesser inspor-tance? Not in this country!

(6) 26 Cold – remains only to get material (8)
25 At one time the theatrical profession could be tough

29 Many quit - split results (8) 30 People under medical care test pain treatment (8) Wait for a series of races terminate -

DOWN 1 Driving one round the bend!

(8)
2 Hosts in a drunken dese (8)
3 Join the revolutionary in rows (6) 5 An area of land that's about a quarter lake (4)

6 In principle people will offset accommodation (8)
7 Providing cover for the

viewer (6) Some basset, terrier, or other dog (6)

11 Seem in a mess, having made a bloomer (7)

14 Dear Italian vehicle

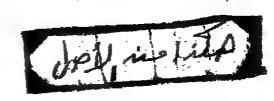
14 Dear Italian vehicle
mobile home (7)
17 Constituents scared at seeing a register of property [8]
18 Hurt the pupil with one and a charge results [8]
19 It's a minister's style to test around cesselessiy (8)
22 Enhanced the appearance.
That's not true (4.2)
23 Operated surrounded by set tures, being thorough (6)
24 Talk about the continuated type of the property of the property

Solution to Puzzle No.7.505".

Solution to Purcle No.7.55

DIFFERENCE FATORITY

TREASURY ACCOUNT





CK MARKETS

-FINANCIAL TIMI	S FRIDAY MAY 31 1	991			
10 mg 1 mg			V	ORLD STO	C
AUSTRIA	PRANCE (continued)	GERMANY (sandjunts)	NETHERLANDS	SWEDEN (continued)	 _ [
Arrana Arises 3,290 Creditaestalt 3,520	Bongrain 2,490 -80 Bongrain 606 +15 CGIP 1089 +3	Colonia Vers	18 II Auro Boldler	Ring 30 Kreuer. + er - Bectrolitz B Free 25Aut -1 Ericsson B Free 193 +5 Esseitz B Free 153 +3	-
SVN 848	C M 8 Packaging 144 +3 Caretis	Continue AG 185 'DLW	Ahold 81.80at 40.50 A1C25 112.30 +1.30 AMEV 56.50 +0.40 Bols lucas 20ted -3.80	Galastero B Free 205ml ilhoch Dan B Free 277ml Nobel Free 67 -1. Procedia B Free 195 +2	
Parimoner Zenner 1,510 Radex Herakilch 2885 Reinkaphans Byne 2,670 Sityy Dalmier	Celeien 58 43 Chargers 754 429 Clarents Fr 359 5	Degress	Society Wiley Ct 23.79 +0.30 Society Society Ct 53.90 -0.10 Centrale Suiter 83.50 +0.10	Sauth Scotta B Fore 289 -2 Sauth Roy B Free 2304 Skandla Free 187 -1 Ston Emblish C 71 SO 40 RD	
Veltscher Magnesit 670 Verband (18/7 A 521 Wienerterger 5,670	Copifi	Douglas Hidg	DSM 111.80 -0.30 Dordsche Petr 146.40xi+1.30 Eisreiter Dp Rets 86.50 +0.20 Folkter 150 +0.50	SKF B Free 103 -2 Stora Kopp B 358ai +1 SCA B Free 108 -1	1
RELEGIMALUXEMBOURG	Cr Feec France 1249 47 Cred Lyon (C) 591 -9 Credit Nationale 1245 45 Commert 1915 -1	Gerresheimer 404	Gamma 99.70 -0.10 Gist Brucades 34.60 -0.20 Helosten 157.0 +1.90 Holled Beton 210,30 +1.10	Sylva Handi. 8 Free 125 -2 Trelleborg 8 Free 143 -5 Volvo B Free 343 -1	
ACEC-Usion Min 2,470 +10 Arbed 4,220 +10 BBL 2,810 -20 Bank test a Lex 11,000	Dollfus Miley Cie 403 +15.80 EBF 726 -21 EBEX Cie Geni 2658 +32	Heldelb Zerr 1145 Hentel Pri 608ai Heritz 379 Heritz 1483	Hospowers	SWITZERLAND	-
Bacto	Ecco	Hoests 274 Hoest 256.50 Horsts Ph 1,545 Horton 199.30	inti litteller	May 30 Frs. + er - Adia inti (Br) 790 -10 Adia Ptg Cts 127	-
Cohena	Euro Disper	Industriekredit 262.50 Industriek Werke 320.50 Karli & Salz 158 Karstadi 640	Nest leard \$4.50 +0.60 Nijverd-Ten Cate 97.30 +2.10 Restricts Ver Bedr 141.4	Aleseisse Lonza 1150 -10 Aleseisse Ptg Cts 100	1
Defigure Fri Lion	Euromarche 4,220 +20 Enor 1,400 +5 Finenzel 136,50 +2 Fonc Lyonsaise 725 +4 From C et Asy 2,050 +60	Karthof 532 RND 186.50 Knocker Werks 143.50 Labracyer 970 Leitheit 780	Openmeres (Van)	Breen Boreri (Br) 4,630er Besen Bereri Pig 874er +5 CS Hidge (Br) 2,000er -20 Cha Geigr (Br) 2,950 +10 Cha Geigr (Br) 2,530 +20 Cha Geigr (Br) 2,530 +40	
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Soc Gen Beige 2,270 + 485 Soc Gen Beige AFV 2,380 d - 5	L'Oresi 579 -1 Legrand 3,626 +6 Locafeance 441 +11	Rhein West El 414.50	Christians 8k Fres 99 -2 Des carsk 8k Fres 98 -2 Dyno Ind	Nest/e (Regi	
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FINANCIAL TIMES

NEW YORK STOCK EXCHANGE COMPOSITE PRICES 3:15 pm prices y 30 ### 1995 | 1914 | 1914 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 441, 461, J Physir Pf 1,28 0,05 21 43 461, 461, 461, 170 pro 1, 16 44 651, 46

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FT SURVEYS FT SURVEYS FT SURVEYS	## 18 18 18 18 18 18 18 18

Positive economic news takes Dow close to 3,000

Wali Street

SOME MILDLY positive economic news and a firmer bond market lifted share prices across the board yesterday morning, writes Patrick Harverson in New York. At 1.30 pm the Dow Jones

Industrial Average was up 29.74 at 2,999.33, only 5.13 29.74 at 2,999.33, only 5.13 points below the record high of April 17. The Standard & Poor's 500 was also firmer, up 2.83 at 385.62 at 1 pm, while the Nasdaq composite of over-the-counter issues was up 2.43 at 501.48. Turnover on the NYSE was been at 150 was beavy at 134m shares and rising stocks outpaced falling

stocks by over two to one. The steady rise in equity prices since the long holiday weekend has been attributed to a growing feeling among investors that the economy is on the verge of its recovery from

Yesterday's government figures showing that initial job-less claims fell by 9,000 in mid-May was regarded as further evidence that labour market conditions are slowly improv-

ing. A per increase in sales single-family homes during April was also seen as broadly positive news.

Sentiment in Digital Equipment, a sharp climber earlier this week, turned around swiftly, as the shares dropped \$1% to \$66% after some analysts left a meeting with the company in Boston convinced

rchers, at Merrill Lynch cowen Co, lease their profits forecasts for the

Walt Disney suffered a similar fate, slipping \$2% to 1111earnings estimates for the entertainment group. On Wednesday Goldman



and Shearson Lehman reduced their profits Yester-day, Mr David Londoner of

Wertheim his earnings for year ending September 1991 from \$5.60 a to share, citing concern about the park and and contribution to group Land from the film of the The actively traded

was in the component of USX, which rose \$24% on volume in more than 4m d my which included be ab of a block of Like sevent.

Keycorp and I and First Empire State rose IIV to banking groups had won the bidding in buy the Goldone. the insolvent savings bank

Dell Computer fell III in on turnover of 1.1m shares after the recorded first-quarter net income 1 46 1 a share. Although this represented an improvement on last year's 28
share, the stock had been heavily bought when of the figures.

slightly by midsession in mod-trading, the market the gains of the previ-The gained to on volume of 15m shares.

Moore Corp, which

C\$% us C\$31%, was said us have broken through the top of its recent trading range. MDS Health Group class B shares, which slipped C\$% to C\$17%, topped the most active list in 1.72m shares.

SOUTH AFRICA

A FALL in platinum prices bit related shares. Impala plunged R7.75 or 11.4 per cent to R6 and Rustenburg lost R7.25 or 9.6 per cent to R68.50. Johan-nesburg's all-gold index fell 14 to 1,236 in calibra trading before today's holiday.

A decade of change in emerging markets

Europe 4%

Michael Prowse reviews uneven stock market growth patterns in the developing world

A DECADE is a long time in economic development ment. In 1980, left-leaning govern-

In 1980, left-leaning governments in much of the Third World were hostile to stock markets, regarding them among the stractive trappings of developed capitalist economies. Today, says Sir William Ryrie, the head of the international Finance Corporation (IFC) hourses are widely

regarded as an important tool for promoting development.

The impact of changing attiis in the in the of the Emerging Factbook*. The IFC, the World Bank's private data on third world marfor 10 and provides weekly statistics on more than 800 stocks in 20 markets.

This year's factbook analy-ses the remarkable trends of the past decade. Perhaps the most important change is that stock markets which once were relatively efficient for raising equity finance. During the 1980s, the number of companies listed in the biggest 20 emerging stock markets doubled. Their equity market capitalisation increased seven-fold, or from 7 per cent to 32 per of domestic product.
The value of shares in de rew by a factor of plants at

BOURSES mostly improved

yesterday although, Milan

apart, the gains were more ten-miles than on Wednesday. Frankfurt, Vienna and Lisbon

were closed for Corpus Christi, writes Our Markets Staff. MILAN's Comit index ended

6.74 better at 603.91. However, Ms Melinda Diamond of Baring Securities said that this simply

kept it in touch with the

570-600 trading range of recent months, and well below the 750 of the middle of last year.

Similarly, the rise in turn-over this week - from L120bn Monday, through and I see on Tuesday and

Wednesday, in something higher yesterday – had to be seen in the context of a fre-

quent daily L200hn, and some-

times L250hn, last summer.
Against the

grammes announced, or extended, by Flat, Farin and Italcementi, Ms Illimord

season this autumn. Barings

therefore, is not enamoured 🖻 blue-chip in a mile such as Flat, which rose me L129

to Live It does like retailers,

such as Rinascente, which rose L131 to L6,730 yesterday, judg-

ing that Italian consumer

expenditure will show a good rise this year.

PARIS edged higher, partly on hopes in lower inflation, although the absence in an

keep gains in ... The CAC 40 index rose 11.93 to 1,837.09 in

turnover of about FFr2bn, after

Wednesday's FFr2.2bn. Hopes of increased car sales

following Wednesday's cut in VAT on cars, boosted Michelin by FFr3.80 or 3.9 per cent to

Tritte on heavy volume

673,100 Peugeot po another FFr601 op

237,550 shares. AGF, in insurer, recovered

from a day's low of FFr514, but

still closed FFr16 down at FFr525 on 117,960 shares fol-lowing the news of its rights issue. Société Générale ended

FFr4.30 lower at FFr429.70 on

reports that it would have to make provisions against losses by its broking subsidiary, Dela-

course, still have a long way to
in their market capi\$470bn repreonly per a capitalisation stock markets. By contrast, accounted for per of

Emerging markets

world output.

The expansion, far, is uneven, reflecting to pattern of growth in the developing world. In 1981, the American Kast Asia accounted for 46 per cent and 14 per cent tively of La capitalisation of emerging methods Last the

share down to 17 per cent and East Asia's up to 46 per cent. On the whole, emerging mar-kets generate attractive returns for investors. The IFC Standard & Poor's index. returns for investors. The IrC began compiling a "composite index" for emerging markets in 1984. In the first five years it rose by 206 per cent. But 1990 was a poor year: a big sell-off in Asian emerging markets followed a decline of one third

in share prices in Tokyo, while all the markets were rocked an the markets were rocked by frag's invasion of Kuwait. The HC composite dropped 32 per cent, but total growth since 1984 was still 110 per cent, outperforming the US in the past 16 months, the top five performers in the world have been emerging markets. The top three, Venezuela, Greece and Chile, have risen 589 per cent, 96 per cent and 34 per cent representations. and 84 per cent respectively. Venezuela's performance was equivalent to the Dow soming to 12,000.

1990 total: \$470 bn

to 12,000.

Much greater volatility is the price paid for such returns. From its February high last year to its October low, Taiwan, for example, dropped 78 per cent; it has since gained about 110 per cent. The average weakly change in shore.

prices was about 7 per cent.

Country funds, which allow investors to participate in emerging markets without following individual shares, are the most popular investment vahicle for foreigners. The IFC helped to launch the first, the Korea Fund, in 1984. Today there are about 150 funds covering the developing world.

there are about 150 funds covering the developing world. Last year alone, 50 new funds were launched, raising \$4.1bn for investment in Latin America, Asia and east Europe.

Many factors help explain the growth of emerging markets. The debt crisis of the 1980s forced developing countries to rely more heavily on equity finance. The embracing of free market principles made rapid development of financial rapid development of financial infrastructure a priority. But the IFC also stresses the emer-gence of competitive "world class" companies, with a grow-ing appetite for equity finance. The IFC's prognosis is for further expansion in the 1998, with privatisation increasing the size, liquidity and sophisti-cation of stock markets, espe-cially in eastern Europe and Latin America. It also sees a trend towards better regulation trend towards better regulation of emerging markets, more timely information for investors and easier access for foreigners. Capitalism has arrived in the Third World.

*Emerging Stock Markets Foctbook 1991. IFC, 1818 H Street, Washington DC 20432. US.

Quality of Milan rally is put to the question

Nikkei makes first two-day gain in more than six weeks

INDEX-LINKED buying and trader activity yesterday helped the Nikkel average to its first two-day rise since April 17, writes Emiko Tera-

The average closed 151.99 up at 25,647.40, after opening at the day's low of 25,555.77 and reaching a high of 25,719.99 in the afternoon. Volume eased to 360m shares from 400m.

Sentiment improved after Street and a fall in the rates for onth certificates of deposit, but investors remained cautious about prospects for a discount rate cut. Traders said share prices were moving on

short-term, dealer-led activity.
Advances led declines by 569
to 364, with unchanged. The Took index all in 13.82 in 1,948.51, although in London Lawre L ISE/Nikkel 50 index was up just 0.45 at

Mr Shin Tokoi at County NatWest said market partici-Bank 🖬 Japan's tankan, 🖿 quarterly sentiment survey be published on June 11, a indicate central bank

High-priced technology ground. depressed recently earnings results, it is thought have Y5,520 and Sony Y80 to Y6,240. Foreigners bought oil issues

on reports of sharp profit increases and an expected industrial restructuring plan. Showa Shell Sekiyu moved Y1,590.

Austria (19)... Belgium (60) Canada (117) Denmark (31

italy (91)...... Japan (452)... Malaysia (33 Mexico (12)... Netherland (

continued to the on reports of a joint oil refinery project. Mippon Mining, one of the participants in the tie-up, put on Y22 to Y615. Japan Steel Works climbed Y27 to Y662.

Nissan Motor rose initially on reports that the company had developed a cheaper palla-dium catalytic converter for removing toxic chemicals from emissions. However, the stock closed Y8 off on balance at Y722 on profit-taking.

Yokogawa Bridge Works, the leading bridge maker, declined Y100 to Y2,080. It has lost 40 Y3,450 set on April 5, after forecasting a double digit fall in pre-tax profits.

Electric power companies rose on news of the government's plans to raise electricity prices this summer. Tohoku Electric Power gained Y130 to Y2,840 and Tokyo Electric Power Y100 to Y3,860. in Osake, the OSE average firmed 157.11 to 28,141.52 on 36m shares, up from 31m.

Roundun

THE RECOVERY in Hong Kong continued yesterday, but other Pacific Rim markets were weak and Australian shares dropped further in the London market. HONG KONG was relieved

that Wednesday's speech by Sir Piers Jacobs, financial secretary, contained no stiff antiinflationary measures.
The Hang Seng index gained

54.33 or 1.5 per cent to 3,679.72, although it remains 6 per cent below its post-1987 crash peak of 3,917.09, set on Monday last week. Turnover expanded to HK\$1.4bn from HK\$1.1bn. Banking and property shares ed gains. HSBC Holdings,

FT-ACTUARIES WORLD INDICES Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

in conjunction with the Institute of Actuaries and IIII Faculty of Actuaries

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pany, put and HK\$1 M HK\$26.
AUSTRALIA followed batch of economic news, some of it better than expected, with a 3.9-point decline in the All Ordinaries index to 1,500.5. Turnover shrank from A\$295m

In London, news that the Australian T. Mr Paul Keating, would challenge Prime Minister Bob Hawke for the Labor party leadership took 5 to 10 per cent off leading shares on mark-downs. BHF fell 9 cents to A\$12.21 and CRA 6 cents to A\$12.39.

Corp best the trend, rising 22 cents to A\$8.88. Other companies were not so fortunate. Jennings, the housing and prop-erty group, fell another 7 cents to 80 cents. It announced asset sales of about A\$90m as part of a statement to the Australian Stock Exchange (ASE) denying the rumours which had knocked the share price down by 25 per cent in the past week. TNT, the transport concern which also has been sur-rounded by speculation, lost a cent to A\$1.08, compared with a 1991 high of A\$1.67. The fall KUALA LUMPUR slipped

from the previous day's record high on profit-taking. The com-posite index closed 1.12 down at 633.90, after climbing in a day's peak of 640.28. Volume fell to 60.5m shares from 86.7m. Binaan Setegap, the road construction company, made its debut, rising M\$2.80 above its offer price to M\$5.10 in active trading of 2.3m shares.

BANGKOK marked the last day of its open-outcry system with the lowest turnover since the Gulf war ended in Febru-ary. The SET index shed 6.37 to

172.98 114.87 117.29 207.87 100.55 131.42 194.78 67.94 115.91 118.87 209.59 214.95 850.23 872.00 119.62 122.68 43.62 172.05 178.45 162.35 84.47 147.10 150.85

190.51 134.62 149.15 79.96 136.42 246.69 1000.72 51.34 207.16 202.50 191.08 96.93 173.14 154.61

70.58 122.49 170.58 120.45 120.45 122.89 45.32 46.74 193.59 154.62 172.49 88.59 147.10 124.56 122.50 124.55 124.29 145.32 147.10 147.10

have Ripault.
MADRID concentrated on the utility sector. Hidrola and lberduero were suspended from trading after the recent speculation over their merger terms. Union Fenosa gained Ptal1

to Pta625 on heavy volume of 2.34m shares, while Sevillana rose Pta23 or 3.4 per cent to Pta690 on 1.55m shares. One analyst said that Fenosa represented good value, but that the speculators, who are hoping for a takeover of Sevillana at a premium, could be disappointed.

The general index rose 0.62 to 282.81 in turnover of about Ptal2bn, after Wednesday's Ptal6.3bn.

shipping company, recover 60 cents to F154.50, after falling to IIII with yesterday's shareholders' meeting at which it forecast improved results in 1991. A vote on the accounts -at which shareholder Mr Tor stein Hagen was expected to oppose the board — was due after the market closed.

The CBS Tendency index rose 0.6 to 95.1, helped by Wall Street's arrength and the

firmer dollar.
ZURICH was concerned about the outcome of Sunday's. tax reform referendum which, if passed, would align the Swiss fiscal system closer with that of the European Commu-

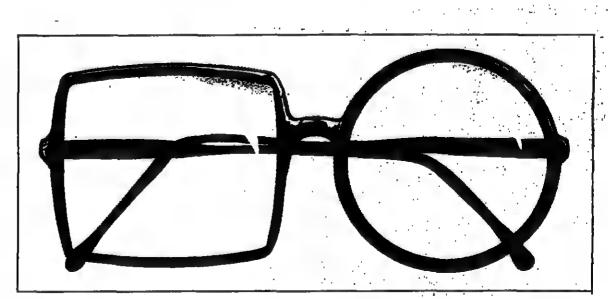
FT-SE Eurotrack 100 - May 30 Open 10 am 21 mm Noos 1 pm 2 pm 3 pm 1144.05 1144.56 1145.37 1145.49 1145.95 1146.11 Day's Low 1143.61 Day's High 1149.02

nity. Foreign investors placed a trickle of orders, but local processors took a cautious stance and the Crédit Suisse index essed 9.5 to 548.0 in low

STOCKHOLK drifted on profit-taking, the Affärsvärlden General index falling 5.1 to

1,102.7. The discount rate from 10 to 9 per cent did not the market, which said that the move was expected.

The mining and metals group, The same regions of group, Track, reported per cent crop to profits for the first four months of 1991. Its B



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RECRUITMENT

JOBS: Finance and production take pride of place, with personnel still lagging behind

Virtuel the Jobs communicate printed the table alongside, a year ago, some two dozen readers from various parts of the world objected. So today I have

their representations.

The aim of the table is to outline how organisations in different countries value the various business functions such as fmance, marketing and so on. And my method of doing that is to take comparable companies as depicted by the Wyatt consultancy's annual survey of top managers' rewards, and work out the typical pay of the directors heading each of the functions as a percentage of the typical pay of their company's chief executive.

executive.
Since nobody quibbled about the method as such. I have used it again. The company faming the basis of comparison across the 10 lands is a manufacturing outfit with a sales turnover of about 19205 US\$100m (which, the 1.7305 exchange rate used to convert the various currencies into sterling,

various correncies into staring, comes to nearly £58m.

What has changed, however, is the definition of "pay" on which the differences between chiefs and their departmental directors are calculated. The yardstick I used last year was total pay received in

 $e^{i \phi_{ij}} e_{ij}$

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How countries rank business functions

PECKING	ORDERS	OF	CO	MP	ANIES	7	DEPAI	ŖΠ	MENTA	L	DIRECTO	S I	N 1	O D	77	erier	Ţ			ranking with average sala percentage of	ry express	ed as a
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Departmental		%		5		%	_	%		•			%	964.	%	_	- 1	l Dook	71	Italy Spain	83.1	21
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Source: Top Menager	sent Remuneration	Wyaz,	273 Aven	ue de	Tervuren (B	lox 4), 1150 Bruss	els, E	leigium; tel (C	2) 77	1 99 10, tex (02) 782 :	7 43.	Price 30	,000 Balg	ian fra	ncs.				As for the	pecking order	

money, including results-related bonuses as well as salaries. But the 22 readers who wrote in argued that, since such bonuses often reflect happenstance, a more stable gauge of the value companies set on the functions would be solely the salaries of the directors in charge. Accordingly, this time the pecking orders have been worked out on salaries alone,

effect has been to depress the chiefs' where total money rewards are concerned. For, to judge by the Wyatt group's snapshot taken at the start of 1991, in all but one of the countries the person at the top did markedly better for bonnses than the generality of directors one rank below.

The chief executives' typical The chief executives' typical incentive purments expressed as a their salaries, and the corresponding averages among the function heads, were as follows: from chief executives downwards. Even so, while that may be a better gauge of pecking

Switzerland Germany 13.7 So 🕶

between the top person and those on the next rung down. At the other end of the scale comes the United States with a sharply lower valuation of its function heads as bonuses are taken into account, the topmost rankers in

As for the pecking order among As for the pecking orner among the functions, finance (which includes administration) is to the top boss in four countries: the US, Switzerland, France and Spain. But while production does likewise in only two — Germany and Netherlands - the fact that it ranks no lower than fourth in any of the others gives it equal ranking with finance in overall terms.

Third by the same overall yard-stick is research and development (surprisingly top of the functional heap in the United Kingdom). Then come marketing, sales, engineering,

and personnel only slightly ahead of data-processing in last place. The generally lowly rating of personnel directors in particular chimes oddly with company chiefs' frequent public avowals that their human resources are the most important assets they have. The reason may be that recession has delayed the impact of reduced hirthrates, which in numerous countries seem set to make skilled workers hard to find and keep. If so, since the falls in young populations look unlikely to be reversed, we may see personnel rated higher in years to come.

I Seeks macroeconomis to work in Frankfurt for an un-named international bank. He promises to honour applicants' requests not to be named to his client at this stage. Candidates must write as well as speak both German and English including the presentation of economic data to customers.

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If you exmestly believe you could do the job described above, Peter Willingham would like to hear from you in confidence, at the address indicated. Fiscase send your CV with day/evening telephone numbers so that he may contact you.

France, Switzerland and Germany

in particular perch a good deal higher over their immediate sub-ordinates than the table's pecking order suggests.

alone, however, it is Switzerland that has the smallest differential

On the measure of salaries

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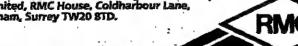
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Schroders is one of the largest and most international of the UK based investment banking groups. We are a world leader in corporate finance and investment management, and our securities operations span the globe, providing financial services to institutional clients.

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We are looking for young, innovative and enthusiastic individuals with fluency in both Portuguese and English and a good understanding of the Portuguese equity market. Whilst direct experience of equity sales and research would be useful, the successful candidates may well be working elsewhere in the financial sector.

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Applications including a full CV, written in English, should be sent to: Rachel Harry, Personnel Executive, Schroders, 120 Cheapside, London EC2V 6DS.



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For an informal discussion contact Derek Joseph of HACAS who is advising the Association on this appointment on 071-609 9491. Network Housing Association is an Equal Opportunities employer Closing date: 12th June 1991

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Our client, a prestigious British International Company, has the management agreement to manage a large trading/retail operation. It operates wholesale stores throughout the rural areas, large wholesale depots in the urban areas as well as supermarkets retailing food and nonfood items. Goods are both imported and sourced locally. The present Financial Controller, who reports to the M.D., now needs a No.2 who can take over from him in due

It is essential that candidates who are qualified Chartered or Management Accountants have had at least two years experience within a substantial retail operation. Some seas experience would be ideal but not essential. The preserved age range is 28-35 but more important is the right

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Please write in confidence with full personal and career details to Ms Penny Wynn, Personnel Assistant, Recruitment, or telephone for an application form to Mrs June Huke, Personnel Department, Canada Life Assurance, Canada Life Place, Potters Bar, Herts EN6 584. Tel: 0707 50877 (24 bour asswerphone).



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Candidates will be qualified management and/or financial accountants, preferably graduates, in the age range of 35-45. Ideally they will have experience in a multi-national company where they have been exposed to overseas accounting practices. The bulk of experience should be in manufacturing industry.

The salary and benefits will be attractive and a quality company car is included in the package.

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Baring Venture Partners

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Financial Controller

ACCOUNTANCY COLUMN

Audit firm ruling may hold message for lawyers

When will City see the first glant multi-disciplinary firms, providing legal, accounting and management consultancy services and bearing names such as Coopers & Lybrand Freshfields or Linklaters & Water-

At present, the rules of the Law Society, the professional body for the UK's solicitors, and those of the accountancy bodies, make it impossible for lawyers and accountants to practice in one partnership. The sta-tus quo is however under attack from a government keen to increase compe-

tition in the professions.

The word at Moorgate Place, home of the Institute of Chartered Accountants in England & Wales (ICAEW), is that the director general of fair trading's objections to the ICAEW's pro-posed rules on the ownership of audit firms are in fact directed at lawyers and the Law Society.

The Companies Act 1969 allowed up to half the partners in auditing firms to be non-auditors. It said that a sinple majority of partners had to be auditors, thereby making it possible for firms to sell 49 per cent of their shares to an outside investor and allowing them to take non-accountant

consultants into a single partnership.

It was up to the ICAEW and the other professional bodies to formulate their own rule-books so as to comply with the provisions of the Schedule 11 of the Act. The ICAEW came to the conclusion that non-auditors should be permitted to own no more than 25 per cent of the shares in audit firms and to form no more than a quarter of

the partners.
The ICAEW argued that the inde-

pendence of auditors would be at risk if consultants or other outsiders had a larger role than this. It filed its draft rule-book and watted for the govern-ment to approve its status as a Recog-nised Supervisory Body under the terms of the Act and, by extension, the whole new audit regime, the

advent of which is much delayed. That position taken by the ICAEW seemed a sensible response to the worries of those who suspect that Chinese walls do not work and that the independence of auditors is already compromised by commercial consider ations, even under a set of circumstances whereby chartered accountants are not allowed to be in partnership with anybody else.

The ruling seemed somewhat academic: no - one is queuing up to get into the audit business

However, Sir Gordon Borrie, direcfor general of fair trading, saw things differently. In March this year he delivered a bombshell when he wrote to Mr Peter Lilley, trade and industry secretary, saying that that the pro-posed 75/25 per cent rule was uncom-

The grounds he gave for this ruling were odd. He said that the proposed rule would exclude from the market for audit services any non-accountancy firm, "regardless of the quality tancy firm, "regardless of the quality of staff it can attract and the measures it might put in place to ensure the standard of conduct expected by

the institutes Granted, his brief was to review the implications for competition of the draft rule-book, and not to consider the impact on the independence of auditors If they should happen to work for a firm where consultants call the shots. Yet the ruling seemed somewhat academic no-one is queu-ing up to get into the audit business. where margins are thin and over-

That is where the Law Society comes in Sticking to its 75/25 guns, Moorgate Place soon came to the conclusion that Sir Gordon's ruling was so obscure as to be less of an attack on the structure of the accountancy profession under the new regime than an indirect dig at the legal profession, where multi-disciplinary partnerships (MDPs), between solicitors and accountants, for example, are forbid-den by the Law Society rule-book. The accountants believe that the tough stance over their rule-book is signal-ling that the government will take an equally hard line over lawyers. With the OFT declining to expand on its formal position, that interpreta-

tion of events has become more plau-sible for two reasons. First, the Law Society clearly saw the OFT's ruling as a challenge to its own stance on MDPs, and put out a statement earlier this month supporting the ICAEW on the 75/25 per cent issue. Second, on Monday this week the DTI proposed lifting the general ban on partner-ships of more than 20 people, thus lifting the last formal obstacle to the

formation of MDPs between accoun-

"This initiative...might help the large professional practices meet the increasing demand from their clients for a wider range of specialised ser-vices and enable them to recruit and retain the necessary staff to provide these services," the government said. Until last year, solicitors were for-

bidden to go into partnership with anyone but other solicitors. That was lifted by the 1990 Courts and Legal Services Act, which allowed the Law Society to make its own rules in this area. These reflect what used to be the statutory position, although in time the Law Society will have to satisfy the government that its rule-book is not anti-competitive.

Auditors frequently complain that their clients turn up to crucial meetings with a lawver in tow

ing MDPs on the professions, but do the firms want to form them?. Given the enthusiasm with which the Big Six have diversified into anything and everything, it would be sur-prising if they had not considered it. However the relationship between lawyers and accountants is uneasy and firms do not appear to be straining to form MDPs the moment their professional bodies will let them. City lawyers traditionally earn

more money than accountants, but

the hig accountancy firms.

The huge market for tax consultancy services is dominated by accountants, as is the growing market for insolvency advice: both the preserve of the legal profession in the US and Continental Europe. Similarly, accountants dominate the market in the provision of financial advice to

In all these areas - except perhaps insolvency - accountants and law-yers compete. Yet in other areas, the hig practices in the two professions depend up one another. Auditors refer specialised questions of company law specialised questions or company law to the lawyers, and the lawyers refer financial and investigative work to the accountants. Litigation support – forensic accounting by another name – is a growing area of business for

Relations between lawyers and auditors are further complicated by the lawyers' role in the audit process. Auditors frequently complain that their clients turn up to crucial meet-ings with a lawyer in tow, turning a

matter for professional judgment into a legalistic quagmire. Firms of accountants are worded about the business they would lose from all the other lawyers if they

established a link with only one.

Nevertheless, senior partners of accountancy firms do not dismiss the idea out of hand. The ICAEW hopes to meet the government in the next week or so; and the barons of the accommancy firms, and their counterparts in the legal profession, will be watching the outcome of the 75/25 per cent debate closely.

Baring Venture Partners wishes to recruit a qualified

accountant who will be responsible for the design and implementation of a new group accounting and management reporting system for its expanding pan-European venture capital business.

This new position which offers the challange of establishing new systems and the opportunity to grow within the job. Responsibilities include the preparation of statutory accounts for audit and consolidation with the Baring Group accounts, the production of management accounts involving the coordination and consolidation of financial reports from offices in Germany and Switzerland, and the operation of the book-keeping system in the London head office.

Suitable candidates will be in their mid to late twenties, literate in computerized accounting systems, and possessing strong analystical skills as well as the ability to communicate clearly both orally and in writing particularly at Board level. Venture Capital is a fast-moving business populated by highly motivated and sometimes eccesntric individuals; only self-starters with a sense of humour need

Salary will be negotiable according to experience and other benefits including mortgage subsidy, pension contributions and BUPA memberships will depend on performance.

Applicants should write, enclosing a curriculum vitue to: David S. Huckfield, Administration Partner, Baring Venture Partners Limited, 140, Park Lane, London W1Y 3AA.



ACCOUNTANCY APPOINTMENTS

Financial Controller

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Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, K.R. Miller, Hoggett Bowers plc, 7 Lisbon Square, LEEOS, LS1 4LZ, 0532-448661, Fax: 0532-444401, quoting

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functional responsibility for an increasing number of overseas operations.

Probably in your mid 30's to early 40's you must be a qualified accountant with an interest in the application of advanced computer based methods to industrial processes, and the personal energy and adaptability to contribute to the continuing growth of the business. Experience of project costing and control would be an advantage. Prospects for the company in this dynamic, international market, and therefore for the successful candidate, are

Please send a comprehensive résumé, salary details and day time telephone number, quoting reference 3209, to Neil Cameron, Touche Ross Executive Selection, Firth Hoor, 52/54 High Holdorn, London

Donument Treasurer

London

Monument Oil & Gas plc is a leading listed UK independent oil and gas exploration and production company. A success story of the late 80s, the company has launched into the current decade with an impressive increase in profits at all levels. The company's principal assets are its UK offshore oil and gas exploration and production interests, but it also has a significant and expanding international exploration portfolio, supported by some international production

The treasurer will report directly to the finance director and will be responsible for devising and implementing an appropriate strategy to risk manage the group's currency, interest rate and petroleum price exposure, together with a strategy to manage the

cash and debt resources. There will be extensive liaison

We are looking for a self motivated individual with extensive treasury management expertise, preferably gained in an oil and gas environment. Probably in your thirties, you will be able to work on your own initiative and will possess excellent interpersonal skills for a team

curriculum vitze, quoting ref: 3502, to Jonathan Samuelson ACA, Executive Selection

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FINANCIAL TIMES FRIDAY MAY 31 1991

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METROPOLITAN

The Trust is a progressive and expanding Registered Housing Association working in inner city areas of London and the East Midlands, now managing over 6,000 homes throughout the Group.

A new post has been created for a

Financial Controller

Salary Circa 230k + car + pension + benefits + PRP The post has been created to recognise the changing financial management of housing associations and the increasingly important role for key financial management information.

The post offers an exciting opportunity for someone to take on an excellent career opportunity in a progressive housing association.

The person appointed will be responsible for producing the statutory and management information, and for control of the whole Revenue function and will report to, and deputies for, the Financial Director, Candidates should be qualified accountants with proven management and communication skills. In addition experience of working with and developing computer systems and a good knowledge of spreadsheet applications is desirable.

- significant management experience;
- · excellent interpersonal skills and team leadership qualities: · a successful track record in the development of financial policies;
- a proven history of personal and professional achievement.



Applications in the candidates own style, to include a full C.V. should be sent to Christopher Porritt PCA, Rodney Dykas Housing Services Limited, The Cloisters, Haisali Lane, Formby, Liverpool L37 3PX. Tel. 07048 31444, who is advising the Trust on the

Closing date for applications is 28th june 1991. The Trust's equal opportunity policy aims for fairness in recruitment and service delivery. The post will be based in Wood Green, London (Piccadilly line) in MHT's head office at Cambridge House, 109 Mayes, Road, Wood Green, London N22 6UR.

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major, well established engineering A company which is part of a large group supplying the UK and International Automotive Industry wishes to recruit a

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West End

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There is a need to strengthen further this team through the appointment of an outstanding treasury professional.

This is a new position which reports to the Group Treasurer and sits with him on the Grand Metropolitan Finance Board. Responsibilities will include extensive balance sheet appraisal to ensure optimum funding initiatives, implementing agreed hedging strategies on interest rate/foreign exchange exposure, ensuring adequate liquidity resources, project financing and promoting the central treasury function throughout the Group.

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Substantial Package

Probably aged 35-42, the ideal candidate will be educated to degree level, possibly to MBA standard, must be ACT qualified and preferably hold a recognised accounting qualification together with at least seven years' experience within a multi-national, corporate treasury function using innovative and diverse financial products. A sharp intellect, practical application and high integrity are essential characteristics in order to lead and motivate a growing professional team.

The ability to progress within this exciting and demanding environment is mandatory.

The remuneration package will reflect the seniority of this position and will not be a limiting factor. The package will comprise a high base salary, generous performance-related bonus, car, stock options and other attractive benefits.

ST. JAMES ASSOCIATES

Interested applicants should send a detailed CV, by post or fax, to James Hyde at the address below, quoting reference number 063J.

MANAGEMENT SELECTION

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With a proven track record, you will be commercially astute, with a strong personal drive and the interpersonal skills to win people over to your way of thinking. You will have several years experience almost certainly in a retail background.

If you feel you have the essential qualities and commitment to provide a dynamic financial lead in this important area of our business, then please send a full c.v. to Madeline White, Personnel Officer, BTC Central Areas, Station Street, Nottingham NG2 3AA.



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Financial Controller

London, New York, Paris

to £35,000 plus generous benefits

Our client is a highly successful group of companies involved in investment management on an international scale, it also provides political and economic perspective and portfolio systems to investment institutions. Due to organic growth and the resulting increase in financial commitments, the Group now wishes to appoint a Financial Controller to assist in the development and Implementation of financial controls in all group entities.

Reporting to the Chief Financial Officer, the successful candidate will be based in London and will take responsibility for all financial reporting including the preparation of year end accounts, liaison with external auditors and tax advisors, compliance, and the company secretarial function. He or she will also be responsible for overseeing, developing and improving the accounting functions in London, Paris and New York, and there will, therefore, be an element of travel involved.

This is a new position and will require the talents of an exceptional individual; qualified as an ACA/ACCA, the successful candidate must be able to demonstrate at least 2 years qualified experience in commerce or practice, which should include a working knowledge of US GAAP accounting procedures and an understanding of IMRO requirements. On a practical level candidates should have strong computer skills. the ability to lead a team and the confidence to act on their own initiative with the minimum of supervision. interested candidates should send a CV with present remuneration, day and home telephone numbers to Anna Ponton, quoting ref C6677.

KPMG Selection & Search

Finance Director

Yorks/Lancs Border

to £30,000 + Car

Our client is a £10m turnover company and a subsidiary of a successful Yorkshire based engineering PLC. The company operates within a niche area of specialist

Due to the impending retirement of the present incumbent, our client seeks to appoint a Finance
Director. Reporting to the Managing Director, you will
assume total responsibility for the financial management, data processing and company secretarial functions of the Company. More specifically, you will be responsible for upgrading the management information systems and for ensuring that monthly reporting is both timely and accurate. In addition, you will fulfil the role of Financial Controller for its Division, which controle subsidiaries in Continental

Europe in addition to the United Kingdom.

Candidates, aged 30-40, will be graduate Chartered Accountants with a minimum of 5 years' post qualification experience gained predominantly within a manufacturing environment. In addition, you will need to display keen commercial awareness combined with the personal presence and maturity required to make a significant contribution to the management of the

Interested applicants should write enclosing a Curriculum Vitae to Stephen K. Banks, Regional Director at Michael Page Finance, Leigh House, 28-32 St. Paul's Street, Leeds LSI 2PX, quoting Ref: L8554.

Michael Page Finance



Financial Consultant/Executive

 Our client, NorMid Training and Enterprise Council, is about to be launched as an independent company established to provide training and advice to local businesses in the North and Mid-Cheshire area.

 Run by a forward looking management team drawn from both industrial and civil service backgrounds the TEC is facing a time of exciting challenge and exceptional change as it begins to develop new internal systems and new training and development initiatives with the local business

■ The Chief Executive seeks to strengthan the executive Board by recruiting an innovative self starter who will take full responsibility for financial management and management information within the TEC and also assess the consultancy needs of local businesses, co-ordinate a Business Advisory Panel made up mainly of external consultants and act as a Financial Consultant on the Panel.

■ The ideal candidate, a qualified accountant with both operational and advisory experience, will already have demonstrated the ability to operate in a senior financial position whilst retaining



the preparedness to be a "hands-on" manager with a strong learn management style; someone with the personal authority to deal with and give advice to, people from all areas of industry and the

If you believe that you have the technical, commercial and personal skills to develop this rele and the commitment and drive to enhance the longer term aims of the TEC we would be pleased to hear from you.

* Applications should be made in writing with a full CV and current remuneration package details, quoting reférence F/834/J, to Julie Meakin, Senior Consultant, Erist & Young Corporate Resources, Lowry House, 17 Marble Street, Manchester M2 3AW,

III ERNST&YOUNG

Herts

Our client is a major player in the retail sector with a projected turnover for 1991 of c£400 million. Their increasing emergence as a key market force has been achieved by a clearly focused marketing strategy and an aggressive investment programme in people, systems, product training and new outlets.

in order to strengthen their financial and commercial expertise, our client is seeking to appoint an ambitious, qualified accountant with strong commercial, ommunication and technical skills, and the ability to become an integral part of the senior management team. The successful candidate will report to the Director of Finance and will be responsible for the commercial and management accounting functions within the company.

This high profile role will involve contact at Board level as the individual will be expected to provide significant. commercial input to the management of the

Prospective candidates must be qualified

c £35,000 + Car + Benefits

accountants, preferably graduate ACA/ACMA, aged 28-32, with a successful track record gained in a retail or fast moving service environment.

Applicants should be able to offer both a 'hands-on' approach to the business and the intellectual ability to contribute to strategic decisions.

Equally important are the personal qualities which must include good people management and analytical skills together with a confident and persuasive manner. The mpany has an open and informal management style where performance and contribution are recognised and rewarded. The prospects for future finance or operational career development within the organisation are excellent. For further information, please write enclosing a full curriculum vitae (including salary details and daytime telephone number) and quoting reference LN1671 to Gary Watson, Michael Page Finance, Centurion House, 136-142 London Road,

St. Albans, Hests ALI 1SA.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Bi Nottingham Manchester Leeds Glasgow & Worldwide

Finance Director

ENGINEERING INDUSTRY

West Midlands

An excellent opportunity has been created to head up the Finance function of a subsidiary of an expanding £700m Group engaged in the manufacture of steel products.

Reporting to the Managing Director, you will head a strong team and as a member of the company's management team, you will also share in the direction of

Age 30-50, your successful academic record will include formal accounting qualifications and your business record will have advanced you into senior financial management. You should be able to demonstrate a strong track record in

Circa £40k the engineering industry, preferably in steel related products. You will have commercial flair and developed management skills.

The reward package for this key appointment will consist of salary and bonus in the region of £40k, along with executive car, pension, health insurance, help with relocation and other large company benefits. Opportunities will exist for career development across the whole of the

Please write in complete confidence with full personal details to Lesley Glen, as advisor to the company, at:

DAI Selection International Selection Consultants

DAI Selection, 1266 Warwick Road, Knowle, Solihull B93 9LH

Financial Management

United States

 Our cleat. Cooper Industries, a Fortune 100 company, wishes to recruit and retain the best financial management talent available, to participate in its 33 month development program, in the United States starting in Autumn 1991. Cooper has several large operations in the UK, and it is anticipated that successful UK candidates would relocate to a UK operation upon completion of the development program.

 The rotational work assignment program is designed to give broad, practical experience to financial professionals and to develop their managerial potential as they begin their careers in financial management with Cooper Industries.

 Participants will have exposure to corporate and operations accounting, working capital management, international linance, corporate and local tax assignments, a variety of financial reporting mechanisms, together with in-house training, including business writing and project management. The program involves considerable travel throughout the North Americas.

Excellent Package

 This is an entisual and excelling conservation with the arrivations, self-sulficient mosts, quelles l'account de trained in the major UK accounting topic for a sergental condidates and almode have acquaired manufacturing nather than service inclusive experience, in addition to excellent training and expensence, this will entire the benefit of travel and work in the 1.5 Variet a salary and benefits package which reflects County trake have international reputation.

Please reply in confidence with full personal details quoting reference R205 to Derran Sewell, Ernst & Young Corporate Resources, Lawry House, 17 Marble Street, Manchester M2 1/0/L Tel: 061-953 9000. Fax: 061-834 7117.

型 Ernst & Young

GROUP FINANCIAL DIRECTOR

package to c £50k + equity Datacomms

With a turnover in the region of £20m, Spider Systems is now the 3rd fastest growing private company in the UK and the only independent Computer Networking company in Europe. To continue this momentum we are now looking for an energetic, self-motivated individual who can help Spider to become a £100m, international company.

The Role - reporting to the Managing Director, you will be responsible for: Providing commercial direction for the business by focusing on financial planning

- and control within the group. Developing and driving the management and financial systems to support the
- future international development of the company.
- Advising international and local management on issues and objectives affecting profitability.
- Playing a leading role in the group's external financial relationships.

- Qualified accountants, probably aged around 35-45.
- First-class record of pro-active, business-orientated financial management.
- Previous experience, preferably gained in a fast-moving. high-tech international business.

Candidates should submit their CVs by letter or fax to Frances McAulay, Spider Systems Limited, Spider Park, Stanwell Street, Edinburgh, EH6 SNG. Fax no 031 554 0649.

SPIDER SYSTEMS

APPOINTMENTS ADVERTISING

& Friday

Hampshire County Council

PORTSMOUTH COLLEGE **OF ART & DESIGN**

Business & Finance Manager/ Clerk to the Governors

This leading Art & Design College seeks to appoint to its Management Team a professionally qualified person who has skills and experience in financial management relevant to both public and private sectors.

In 1990 under the Education Reform Act the College took responsibility for managing its own curriculum and resources. A new White Paper will introduce a Further Education Council under which the College will be incorporated in April 1993.

A pro-active approach to the management of both change and finance is required.

Salary Circa £27,000 (pay award pending)

Closing date 14 June 1991

cation form and further details from

Hampshire County Countil pursues a policy of equality of opportunity. Applications perticularly welcome from people with disabilities.

Coleg Prifysgol Cymru

The University College of Wales **ERNST & YOUNG CHAIR OF ACCOUNTING**

EFINST & YOUNG CHAIR OF ACCOUNTING Appliestions are invited for the Emat & Young Chair of Accounting, previously held by Professor Malusoud Enzanci, for appointment from 1 September 1991 or as soon as possible thereafter. The College has been expending its highly regarded heating and meetick in this subject and two further appointments (one. Senior Lectureship and one Lectureship) will also be advertised shouly. The other professors in the Department are Richard Macro (Sind of Department) and Mark Tappett (from July 1991). The new Emat & Young Professors will be espected to offer additional measure heatenthy for the Department, which resists as one of the leading Departments in accounting research in the UK. While candidates with measure interests in any area are encouraged to apply, specialist interests in suditing or measurement accounting could be particularly valuable. The salary will be in the Professorial range and not less than £24,863 per anoun (leckulleg

ial range and not less than £24,363 per annum (lected

Informal texpinies may be arade of Professor Richard Macroe on (1970-622201). Forther information is available from the Staffing Officer, The University College of Wales, Old College, King Sheet, Aberystwyth SY23 2AX (Tel. 0970-622054), to whom applications (12 copies from applications in the UK) should be sent together with sames and advances of three referees, to across not later than Transity, 27 June 1991. Applicants facts overness may submit one application by Aissaul or FAX (0970-611446).

FINANCIAL DIRECTOR

We are looking for a self motivated person who will activize our clients and beau The person is Budy to be under 35, a qualified Charleted Accountant, and have at local the

Mars poti-dualitzation americano. rting salary up to COSk.

White to Box H1523, Florencial Times. Southwark Bridge, London SE1 BHL

GROUP FINANCE DIRECTOR

c £60,000 + substantial benefits Specializ International Plc was formed in 1986 specifically to focus on

the fast developing multi-user PC market with an objective to become a major supplier of intelligent enhancement products on a global basis. By developing the right people and establishing a world-wide network of distributors, the Group has clearly succeeded and turnover will top £14m

This rapid development together with the need to fund future growth necessitates the appointment of a highly motivated Group Finance Director to ensure that the financial structure of the Group is effectively controlled and enhanced.

Reporting to the Chairman, this will be a main Board appointment involving considerable international travel. Responsibilities will include the usual statutory accounting and business planning functions with considerable emphasis on global treasury management and corporate

Candidates should be graduate chartered accountants aged between 35 and 50 who can demonstrate a successful post professional career in an international manufacturing environment. Experience of mergers and acquisition negotiations, and the ability to spot opportunities where others see only problems are considered essential.

Interested applicants are invited to send their CV, in the strictest confidence, to Andrew Sales, FCCA quoting ref: 208 preferably including details of current remuneration and a daytime telephone number.

KIDSONS · IMPEY

SWITZERLAND

EXECUTIVE SELECTION

h & Selection | 61116 Internation

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SW1Y 5L • Köln • Mila

FINANCIAL DIRECTOR

Successful petroleum company with worldwide, integrated petroleum operations ranging from exploration to production and distribution of crude oil, is seeking a Finance Director to steer the company through an ambitious period of expansion and development.

Candidates will be in charge of the company's financial requirements -(from dealing with its banks, to following credit lines and investments, etc), provide timely and accurate management information as well as having an eye for detail whilst being able to take a broad commercial view. A strong costing background, coupled with knowledge of systems implementation is highly important. We are looking for someone who is energetic and committed to achieving success in a highly competitive environment.

This is a challenging position with excellent growth prospects both career wise and for personal development in the medium term.

Please send your application enclosing a detailed Curriculum Vitae and current salary to:

> Corporate Division PANOCO SA, Chemin de la Vuarpillière 29, P.O. Box 564, 1260 Nyon, Switzerland

CREDIT MANAGER

EAST ANGLIA

nancial Services Sector supplying prime obje a range of credit facilities.

This is an outstanding opportunity for a high-calibre credit professional experienced in the management of a large number of staff.

You will have:

CITY

- Strong management ability to

maintain morale

Experience of setting credit

management A resilient and positive attitude

policy, preferably within a large corporate environment.

£30,000 PACKAGE Our client is a major force within the This is a key position with the following

* Formulating and co-ordinating group credit policy

Management of change within a rapidly developing environment.

* An innovative approach to credit * Motivation of large numbers of staff through the encouragement of innovation and objective setting

> This opportunity will use all your credit management, man-management and policy implementation expertise in a high growth industry. A competitive salary is supported by a considerable. benefits package plus relocation assistance.

Please write in confidence, enclosing full details of your career to date, including current salary, to the address below quoting REF DB/CM300. 2nd Floor, Janus House, 46 St Andrew's St, Cambridge, Cambs CB2 3AH. Telephone: 0223 461369

Accountancy Personnel

Abbott

COMMODITY OPERATIONS SUPERVISOR

+ SUBSTANTIAL BANKING BENEFITS

Our Client, a premier US hank with a significant commitment in Europe, has achieved an international reputation for excellence as a Global Merchant Bank. Through its ongoing commitment to innovate new and exciting products and to provide strong operational and husiness support to its principal trading activities, they now wish to appoint an energetic professional to assume responsibility within the Bank's London based Commodity Derivatives Operations Group.

As a proven man -manager, you will supervise a small team who will be responsible for all operational credit, documentation, accounting and the reporting requirements for this high profile group.

The successful candidate will need to demonstrate a comprehensive understanding of the omic and financial implications of complex deal structures. In addition, you will become a key member of a team responsible for developing an enhanced I.T. system. A graduate in your mid to late 20's, you will combine a strong accounting background with proven exposure to derivative products, ideally gained in a banking operations environment. Used to managing change effectively, you will now be seeking to accelerate your career within a recognised international market leader.

In the first instance, please confact MARK STEWART at CASWELL ABBOTT EXECUTIVE SEARCH & SELECTION Tel: (071) 938 1022.

or write to him at 12 Kensington Church Street, London, W8 4EP.

